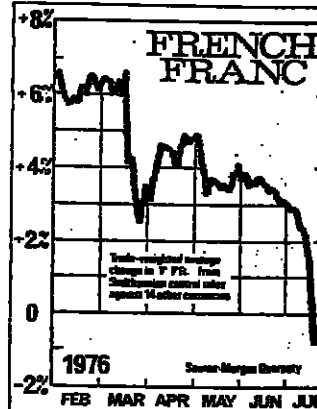


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NEWS SUMMARY

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French franc and sterling improve



STERLING gained 30 points to \$1.7820; its weighted depreciation narrowed to 38.6 (38.7)

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More money needed to stop railway decline, Marsh says

BY ARTHUR SMITH

British Rail has warned the Government that unless more is spent on track and equipment the rail system will decline and a substantial proportion of the network will eventually have to be closed.

"There is no point at which we shall see a dramatic collapse — it is a steady, insidious decline," Sir Richard Marsh, the outgoing chairman, said in London yesterday.

He was commenting on the Board's highly critical 87-page reply to the Government's transport policy consultation document.

BR said that to meet the Government's recommendation that commuter services in London and the South East should pay their way would need a real increase in fares of 75 per cent every year until 1981. This would drive 60,000 passengers, or 15 per cent of the commuters, off the trains.

Proposals are under consideration for buses to take over 10 per cent of passenger train services, the Board disclosed. This could lead to the withdrawal of unprofitable passenger trains from up to 2,500 miles of track.

BR also envisages a 50 per cent cut in its labour force — 40,000 men — by 1981.

The present system of financial support for railways was dismissed as unsatisfactory. The Board called for the provision of equity capital to help overcome the problems of recession.

Sir Richard, flanked by his successor, Mr. Peter Parker, insisted the rail system was being presented with a new opportunity.

The main need was to formulate consistent longer term policy for the system and stick to it.

to rather than how to short term economic and political pressures.

Sir Richard urged the Government to take an interim decision about the level of investment by the industry before completion of the current transport review.

The present ceilings on investment of around £200m a year were quite inadequate to keep pace with the rate at which the assets were wearing out.

Track replacement schemes were already a year behind by higher prices would in many cases cost more in national spending on alternative methods of travel than the amount saved in rail support costs.

BR has already undertaken a broad feasibility study of the extent to which it might be possible to substitute subsidised bus services for some local rail services.

Sir Richard stressed yesterday that the proposals were at an early stage and no details had been worked out. Trains might be withdrawn from 2,500 miles of track but freight services might continue to use 1,000 miles of the total.

The Board also called for Freightliners, the National Freight Corporation company in which it has a 48 per cent holding, to be returned to control by the railways. Such a move would both be good for trade and improve the morale of staff.

Mr. Sidney Weighell, general secretary of the National Union of Railwaymen, last night rejected the suggestion of a 20 per cent cut in the labour force. The Board's forecasts appeared to be based on a continuing decline in railway support, work load and activities, with no account being taken of social needs, he said.

The NUR agreed with much of the report, but was optimistic that public opinion would force a change in Government attitudes to public transport.

Marsh on rail policy Page 6

Dearer gas

A price rise of about 10 per cent is to be sought by British Gas in October. The Corporation made a profit in the past financial year after two years of losses. Back Page

schedule and certain peak-hour services had been cut.

Outlining the form which the decline of the railways would take, Sir Richard said: "We will begin to withdraw more services; we will impose speed restrictions; not bring in modern equipment. The net product of that is not even a cheaper railway. It will be a more expensive railway and the Treasury will have to pick up the bill."

The Board warned that forcing passengers off the railway

State industry finances 'confused'

BY ADRIAN HAMILTON

THE FINANCES of the nationalised industries have deteriorated into a state of almost hopeless confusion as Governments have intervened to provide short-term solutions to particular economic or industrial crises.

This, by implication at least, is the stark conclusion of a background paper, A Financial Analysis of Nationalised Industries, published today by the National Economic Development Office.

The paper, which deliberately eschews direct comment or conclusions, is part of a major study commissioned from NEDO by Sir Harold Wilson when he was Prime Minister.

Delicacy

Final recommendations of the study are due to be handed to the Government in September, and in view of the delicacy of the political and administrative issues raised all parties are keeping a tactful silence on its progress.

But it is clear from the drafts already discussed informally with industry chairmen, Ministers and civil servants that NEDO is promoting the need for a fundamental change in the structure of relationships between State corporations and Government.

The financial and political guidelines within which the industries operate.

In particular, the study group is known to feel that the present separation of functions between Departments of State and industries should be replaced by a relationship in which civil servants, Ministers and employees are more formally committed to a developing industry plan.

Although one way of achieving this may be through the creation of a "supervisory Board" in which all parties are present, the study is likely to draw back from specific proposals on structures applicable to all State industries.

NEDO is known to consider that the present system of setting targets and monitoring performance of the State corporations is inadequate, and has so far failed to provide the necessary disciplines in which management can operate without day-to-day interference.

The idea of a strategic Board has aroused mixed feelings, with particular opposition from some nationalised industry chairmen, who respond that it would for

Continued on Back Page

Editorial Comment, Page 12

Tanaka held on Lockheed bribe charges

BY CHARLES SMITH

TOKYO, July 27.

JAPAN'S POLITICAL and business world was shaken today by the arrest of Mr. Kakuei Tanaka, the former Prime Minister, on charges of receiving corrupt payments from Lockheed Aircraft Corporation to facilitate its aircraft sales in Japan.

Mr. Tanaka, who has been considered for months to be a key figure in the Lockheed affair but whose arrest nevertheless came as an almost total surprise, was summoned early in the morning to the Tokyo Public Prosecutor's Office and placed under arrest about half an hour later after a token interrogation.

The repercussions of Mr. Tanaka's arrest within the ruling Liberal Democratic Party are expected to be far-reaching.

The ex-Prime Minister is suspected of having received about ¥500m (£850,000) worth of Lockheed funds via Lockheed's Japanese agent, Marubeni Corporation, and of having influenced aircraft purchasing decisions in Lockheed's favour.

Two major decisions in which Mr. Tanaka is thought to have played a key role were All Nippon Airways' purchase of 21 Lockheed TriStars in 1972 and a Japanese Government decision in the same year not to manufacture anti-submarine patrol aircraft.

This meant that the Lockheed PC3 anti-submarine aircraft became the obvious choice for a major order by the Japanese Self Defence Forces.

The Tanaka faction within the LDP remained the largest after the ex-Prime Minister's resignation and appeared to be far better provided with funds than any other major LDP faction. Mr. Tanaka wrote a letter of resignation from the party today which means that his faction is leaderless.

The Tanaka arrest was greeted today by an initial sharp fall in Tokyo share prices but the market recovered later and that the police team investigating the case now has a formidable file of evidence on the case.

It was widely understood before the arrest that the police

had finished rounding up businessmen involved in receiving or transmitting Lockheed bribes, but the next move in the affair was expected to be less spectacular than today's arrest.

One reason for the decision to go straight to the top may have been that a three-year statute of limitation on some of the bribery charges involved in the case expires on August 6, leaving very little time for charges to be made against bribe takers.

The arrest appears to mark the spectacular end of a political career which took Mr. Tanaka to the top of Japanese politics as the youngest post-war Prime Minister in 1972 and then saw his disgrace and resignation two-and-a-half years later.

Mr. Tanaka was forced out of office in the winter of 1974 after a lengthy magazine article exposed his activities as a millionaire businessman in the construction and property business. There was no move to prosecute him after his resignation, however, and Mr. Tanaka appeared to be rebuilding his power steadily within the Liberal Democratic Party up to the time the Lockheed scandal broke last February.

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Former Premier Tanaka held

Page 5

NatWest £65.6m issue hits 'big four' shares

BY MICHAEL BLANDEN AND KEITH LEWIS

NATIONAL WESTMINSTER Bank yesterday announced that it is asking its shareholders to put up £65.6m of new capital through a rights issue of ordinary shares.

The news brought falls in the shares of all the big four banks, and came at a time when two other new offers got off to a bad start. The offer of shares in Melina, the tobacco machinery group, brought in applications for only 23 per cent of the shares available, leaving the rest with the underwriters.

At the same time shares in Hambro Life, which had achieved a successful issue with a 48 per cent oversubscription, started life at below their issue price.

Hambro Life was the first major flotation since J. Sainsbury three years ago, and yesterday the shares ended at 230p in disappointing dealings, a full 15p below their issue price.

The response to these issues cast doubts over the prospects for further newcomers to the market, including the Thomas Borthwick issue to-morrow. It is expected to discourage other companies which have been joining the queue.

The Hambro dealings are relevant particularly to the Save and Prosper unit trust group, which is known to have been actively considering a flotation of its shares. Yesterday Mr. David Maitland, the group's chief executive, said it was "unlikely now that any decision will be taken until very much later in the year."

Mr. Alex Dibbs, the chief

executive, said new capital would be needed within the next year or so to maintain the bank's capital ratios, and the amount now being raised would see the bank through for two or three years.

At the same time NatWest also announced that Sir John Pridemore is to retire as chairman after the annual meeting next April, and will be succeeded by Mr. Robert (Robin) Leigh-Pemberton.

NatWest is the third of the big banks to make a major rights issue in the U.K. Lloyds made a £74m. issue earlier this year and Midland a £52m. issue last year.

The announcement of the issue was timed to coincide with the release of the bank's interim results, showing a substantial recovery mainly as a result of the absence of any further special provisions against losses on lending.

Interim profits were £80.1m. in the first half of the year. This compared with £53.5m. in the same period of last year, after setting aside £18m. of additional provisions, and £51.1m. in the second half of 1975 when special provisions totalled £22m.

The bank's rights issue is to be one new share for every five held at a price of 183p a share. After the issue, the bank has permission to raise its dividend by 20 per cent.

Details Pages 30 and 31

Lex, Back Page

Callaghan seeks to ease CBI fears over insurance levy

BY ADRIAN HAMILTON

MR. JAMES CALLAGHAN is to seek to smooth industrialists' nerves over the £1bn. increase in national insurance contributions at a meeting with Lord Watkinson, the CBI president, within the next few days.

The idea of the discussion, which has still to be finally fixed, is to regain Lord Watkinson's support for Government policy before next Wednesday's meeting of the National Economic Development Council to consider the industrial strategy's next phase.

It was Lord Watkinson's public support of the strategy and his commitment to new investment by industry which did much to make the last meeting of the NEDC earlier this month so successful.

Now it is industry's resentment over the additional "pay roll" tax in the 2 per cent. rise in national insurance contribu-

tions which is casting a shadow over the next meeting.

At this stage, it seems unlikely that the CBI will withdraw its support from the strategy altogether and the Prime Minister could go some way to re-establishing good relations by assuring the CBI of the Government's intentions to meet its demands for a radical overhaul of the price code and improved management incentives in the next phase of the counter-inflation policy in 1977-78.

Nevertheless, the CBI is likely to adopt a distinctly cool attitude towards relations with the Government in public for some time. The Chancellor's imposition of additional tax clearly caught Lord Watkinson, who had taken a lead position with his members in seeking closer co-operation with Government, in an exposed position and the continued fierce reaction of industrialists since then suggests

he has little room for peace-making for the time being.

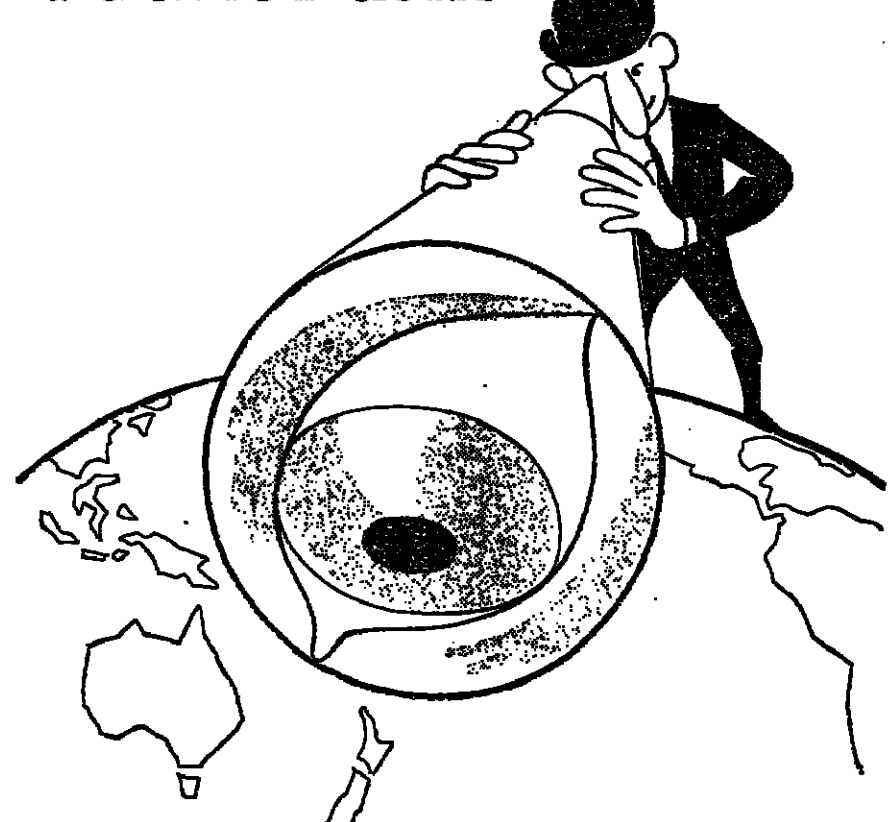
Among the main casualties of the Chancellor's recent move is the letter which Lord Watkinson had planned to send to all members encouraging them to bring forward their investment plans. This has now been "put on ice" and could be dropped altogether.

The Prime Minister's desire for an early meeting with Lord Watkinson came in a reply in the House of Commons yesterday when he expressed disappointment on the "reaction of Lord Watkinson on this question of investment."

£ in New York

	July 27	Previous
Spot	£1.765-767	£1.7610-7630
1 month	1.76-1.76 1/2	1.75-1.75 1/2
3 months	2.22-2.12 1/2	2.23-2.12 1/2
12 months	10.63-10.55	10.63-10.55

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PRICE CHANGES YESTERDAY		RISERS		FALLS	
East Rand Prop.	245 + 20	Barclays Bank	265 - 15	Barclays Bank	265 - 15
Hartbeest	950 + 50	Hambro Trust	188 - 7	Hambro Trust	188 - 7
Messina	230 + 10	Rocheast	442 - 8	Rocheast	442 - 8
SA Land	110 + 15	HK and Shanghai	287 - 11	HK and Shanghai	287 - 11
West Driefontein	2164 + 12	Leslie and Godwin	108 - 4	Leslie and Godwin	108 - 4
		Lloyds Bank	207 - 16	Lloyds Bank	207 - 16
		Mary and Hassell	80 - 4	Mary and Hassell	80 - 4
		Nat West	213 - 10	Nat West	213 - 10
		Smith (W.H.) "A"	356 - 4	Smith (W.H.) "A"	356 - 4
		Stanley (A.G.)	65 - 5	Stanley (A.G.)	65 - 5
		Stirling Knitting	180 - 4	Stirling Knitting	180 - 4
		L.K. Optical	180 - 4	L.K. Optical	180 - 4
		Warren (J.)	70 - 4	Warren (J.)	70 - 4

Common sense in common people

BY ANTHONY HARRIS

THE FORD ADMINISTRATION, as David Bell reported from Washington yesterday, is getting little political benefit from the economic recovery now going on in the U.S. A recent opinion survey showed that two-thirds of the people questioned do not believe that the recovery will last. This pessimism contrasts strongly with the worries expressed in the OECD Economic Outlook to-day: the OECD believes that the recovery in most Western countries is due to Government policies, and that there is a real risk that Governments are overdoing it. An over-quick recovery, to be sure, would quickly lead to resurgent inflation, and so to as gloomy a future as the one the common people foresee; but a hyper-inflation is a very different kind of doom from the sullen recession which ordinary people fear.

Professionals

At most times it would be safe to back the experts against the common people. Ordinary people do not understand economic forecasting, and are certainly no good at it; they consistently and understandably believe that their own recent experience is the best guide to the future, and are thus quite unable to recognise a cyclical turning-point. It is this fact which makes the common people's sense of smell so much keener than the experts'. Two examples will show what I mean. About the middle of 1973 I had occasion to discuss the property boom with a director of the Bank of England. At that time it was a matter of common conversation that the boom had clearly got clean out of hand, and was going to lead to trouble. At Threadneedle Street there was also some worrying going on—but mainly about the implications for the money supply of the bank lending involved, and the difficulty of checking such lending by means of letters from the Governor. It was very trying that banks should take on lending commitments which meant that they had to go on lending long after the Governor told them to stop, and might even make the Bank look a little silly. But the director smiled bravely, implying that the Bank had a broad back.

One result has been that most economic forecasts, including the one represented by the OECD, have been wildly off the mark for more than a year now. It is perhaps significant that their biggest error was in predicting the behaviour of the common man, which started saving unpreceded sums against the day when he expected to be hit by a recession. I suspect that they may also have misunderstood business behaviour—especially the scale of stockbuilding, a hedge against future restocking for recovery. They may also, I would suggest, have mistaken pent-up car replacement for a recovery in consumer spending; and they give little weight to what every small businessman knows by experience—the great robustness of banking prudence which can outlast many former borrowers off from funds. Some common men (but very few experts) may also be old enough to remember the rather similar worries and the false dawn of the 1930s. So for the time being I will be more impressed by the agreement of the OECD when the common man agrees with the forecasts too.

GORDON TETHER

Mr. Gordon Tether has ceased to write the Lombard column after having done so single-handedly, holidays apart, for well over 20 years. In future the column will be written by a number of staff writers.

RACING

BY DOMINIC WIGAN

Wallow returning to form

WALLOW, who redeemed his somewhat tarnished reputation in the Eclipse Stakes when running the remarkable French four-year-old Trepan to two lengths looks capable of regaining winning form in to-day's £30,000 Sussex Stakes (3.45) at Goodwood.

Mr. Carlo d'Alessio's handsome Wallow Hollow col looked considerably better in the paddock at Sandown than he had before last winter. In the morning it happened that I had to talk to a group of quite junior business executives; and at that time it became clear that they were all worried about commodity prices. Would not an economic recovery immediately provoke a large rise in prices? And with the lessons of the recent boom, and of OPEC's success, might it not be unusually sharp and early? I hedged shamefully, and was rather reassured later in the day to hear a leading commodity expert tell a meeting of Commonwealth officials that commodity prices would now be stable for at least a year, because of stocks overhanging the market, though a real economic surge might push them up about the middle of 1977.

The fact is that experts, in their more sophisticated way, are even more attached to past experience than the common man is.

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GOODWOOD
2.00—The Triplets**
2.30—J. O. Tobin*
3.05—Abrighton
3.45—Wallow***
4.15—Amun's Ra
4.45—Palmerston

REDCAR
2.00—Worthy Star
2.35—Big Treat
3.10—Move Off
3.40—Bright Bid
4.10—Lynethal
4.40—Yes Love

the Derby, and it seems probable that he is returning to his fine form of the spring which enabled him to defeat that top-class French miler Vitiges at Newmarket in the 2,000 Guineas.

Although Pawnesse's illustrious stable companion, Earth Spirit, is likely to start second favourite to the Newmarket colt, the possibly underrated Free State may present the most formidable challenge to the selection. This Hotfoot colt, rated by Pat Eddery as the best three-year-old in the country, was

year-old the jockey has partnered this year did well last time out when falling by half a length to give Trusted 15 lbs in the William Hill Silver Vase on the July course at Newmarket.

Trusted has since underlined the value of the Newmarket form by giving Pagos Boy 9 lbs and a half-length beating in the £3,000 Joe Coral Handicap at Ayr, in which such good horses as Obstacle, Yamadori and Game Lord were easily held.

Despite the small size of its field, I confidently expect the five-runner Richmond Stakes (2.30) to produce one of the best races of the meeting, for the field is made up of J. O. Tobin, Cataline, Gerard, Priors Walk and Thachpous.

J. O. Tobin, a superbly bred

colt by Mill Reef's sire Never Bend, out of that high-class mare, Hill Shade, who has already produced the 1,000 Guineas and Oaks winner, Mysterious, did all that was asked of him when accounting for Chain of Reasoning on his debut at Newmarket. He is predicted to Gerard, who made little impression on Sunday at Newbury 12 days ago. Cataline won at that meeting, but I believe he will be outpaced in this company.

In a tricky nine-runner contest for the opener, the Findon Stakes (2.0), I intend taking a chance with Richard Hannons' rank outsider, The Triplets, who has hitherto been a sore disappointment to his connections and supporters.

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BY DOMINIC WIGAN

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Stable lads' sackings

The racehorse trainer Mr. Harry Wragg did not act unfairly in sacking 11 stable lads during a strike, the Employment Appeal Tribunal ruled in London yesterday.

Mr. Wragg, in business with his son Geoffrey, in Newmarket, said that when he dismissed the lads on July 21 last year training time was running out if horses were to be ready for the start of the season in September.

The stable lads, all members of the Transport and General Workers' Union who went on strike after the breakdown of pay talks, claimed that their dismissals were unfair because Mr. Wragg knew

the strike was about to end—in fact, it finished on July 23. Their compensation claim was turned down by an industrial tribunal at Bury St. Edmunds and the lads were upheld yesterday by the Appeal Tribunal.

Dismissing the lads' appeal, Mr. Justice Phillips said that Mr. Wragg had denied knowing that the strike was almost over and the Bury tribunal accepted his evidence.

The stable lads offered themselves for work after the end of the strike, but were refused employment. By this time Mr. Wragg had started employing new stable lads.

Archival gems

by CHRIS DUNKLEY

unashamedly, a catch-
all. There have been
of programmes trans-
recent weeks which
have received attention
t which became casual-
the summer holidays or
on fortnight. There
me very little reason
conscience about this,
because friends and
snces often complain
the time we get round
ing a series everyone
have finished writing
and gone on to some-
ever. In any case—better
never.

Destination America,
t-part series made by
Television to tell the
"the largest voluntary
in history": the move-
35m. people from
the US between
1920. The series was
a team containing
the people who worked
at War, and their
in the two series
ery similar: much
as placed on archi-
2, of necessity, still
bs in the case of *Des-
America*) and the
material was inter-
with very straight-
interviews.

fact about the series
have noted here pre-
that it proves that for
television and director
nmes Jeremy Isaacs—
quently for ITV as a
e *World At War*—was
erration but the con-
of a trend and, one
a development of a
(this is not to forget
ther ITV companies,
nglia's *Survival*, say-
ada's *Disappearing*
hich are essentially
It may even be that,
ritish anyway, this is
important aspect of

able is that for an
ade up of people who
hemselves American
or the descendants
in immigrants. *Desti-
n* was done by a
ook returned to the
the little girl with
that it told her more
uns than she wanted
it is remarkable that
and most powerful



John Featherstone (small boy in centre) grandson of an American immigrant from Kent, England in 1830. John Featherstone, now 85, appeared in 'Old World New World' episode of 'Destination America' (Thames).

and expressed contempt for the
sista and amazement at the
failure of the inhabitants
"brighten up" the outside of
their houses provided a more
succinct comment on Ameri-
can attitudes than any of
the bicentennial programmes
managed.

The camera's record in the last
programme of a girl visiting the
remote village in Poland from
which her ancestors had
emigrated, provided a powerful
sense of what it was the
emigrants were escaping and—
because of the juxtaposition of
the girl, clearly an American and
of a Pole, and her relatives,
clearly Poles and not Americans—
a strong notion of the losses
as well as the gains.

The achievement of the pro-
grammes was, as ever, fascinat-
ing, even if directors do still
need to learn to use the
occasional archival gem as a
picture which is of interest in
its own right; at present they
feel obliged to work in some

linking element of "logical"
commentary, no matter how
clear it may be that the picture
is there just because it is a
marvellous picture (of the 19th
century German ban, for
instance).

What worked least well was
the link between the archive
content and today's second and
third generation descendants of
immigrants. Naturally the
remarks made by the very old,
who could remember and discuss
the period illustrated in the
archive material, were clearly
and directly associated with the
story of the great immigration
which the picture was telling.

No such clear connection existed
between the young and the
historical material; sometimes it
looked rather as though two
quite distinct series had been run
together.

The *World At War* had no
such difficulties because it dealt
with a finite historical period and
made no attempt to discover
subsequent effects or the influ-
ence on later generations (not
least because that would have
involved the entire history of the
post-war world). *Destination
America* might have been a
more compact series if it, too,
had been limited to interviews
with those who actually lived
through the experience—the
great migration in this instance.

Whatever the shortcomings, it
is greatly encouraging to find a
British television company other
than the BBC undertaking the
production of serious historical
series based on fullscale, long
term original research. Anyone
wanting to know more about this
particular subject should get
hold of the book, also called
Destination America, written by
Maldwyn Jones (who was
Thames's historical consultant)
since it compares very favourably
with most book of the series—
concise and offers a great deal
that could not be included in the
programmes. What's more you
can dwell on the pictures, such
as the one of the shanty town
on New York's Fifth Avenue in
1893, just as long as you want to.

many years the general rule has
been for the villains in any inter-
national/political adventure story
to be Russian. In *For Marshall's*
adaptation of Kenneth Royce's
book for Granada, the Chinese,
white South Africans, and black
Rhodesians, all featured as
baddies—surely a unique
combination.

The *XXY Man* was the most
enjoyable *Rattling Good Yarn* for
quite some time. Southern's
Dangerous Knowledge had few
traces of the necessary panache,
and the most recent offering from
Francis Durbridge, although it
used a plot in which (as ever)
the commonplace and everyday
became—supposedly—extraordi-
nary and frightening, it never made
the hairs on the back of the neck
even sit up, let alone stand up.

The *XXY Man*, directed by Ken
Grieve and produced by Richard
Everitt, contained some exciting
pursuit sequences, a neat sub-
titled break-in and a nice
characterisation of the inefficient
public-school policeman from
Mark Dignam. All the police
officers and Home Office gentle-
men passed bucks and subbed
back with appalling enthusiasm.
You have to go back to York-
shire's *Hanged Man* to find a
series with as much fizz as this.

It also deserved mention for
an unusually clever credit
sequence of a cut-out running
man even if the concept was
not entirely original.

Finally to ITV's so-called
"Command Performance," so-
called by ITV who would like us
to think that these programmes
are being repeated because the
public has asked for them more
frequently than for any others.
Actually, owing to the restrictions
in terms of years and numbers
of repeats imposed by British
artists and unions very few of
the British light entertainment
comedy or drama programmes
which would, undoubtedly, get
most votes, are available for
repeat showings. That is why
"Command Performance" is full
of British documentaries and
old American series.

Last week, however, those
restrictions meant that about 30
repeats were of Adrian Cowell's
award winning documentary
The Tribe That Hides From Man
and even if I was the only person
in the country who was seeing
it for the first time (which I
doubt) I feel a duty to confirm
that it is, indeed, a magnificent
programme and one which has
remained unsurpassed in the five
years since it was made.

It is a deep-layered programme
which starts by looking like a
familiar jolly jungle travelogue
and ends up inducing a very
worrying questioning of practi-
cally all Western and "civilised"
philosophical attitudes, ranging
from the liberal to the totalitar-
ian. A superb achievement.
* Weidenfeld and Nicolson £4.95.



Steve Marshall, Joseph Peters, Cass Patton and Alan Williams

Young Vic

Bridget's House

by MICHAEL COVENEY

Hull Truck is the first fringe
group to guest at the new
National, joining the NT season
at the Young Vic for this week
only. Over the past five years

the company has developed a
unique style of work, examining
through improvisational methods
that ultimately yield beautifully
detailed and observed pieces of
manneristic comedy. The life-
style, language and cynicism of
the generation educated and
formed in the '60s, now hope-
lessly adrift in the timeless '70s.
That, anyway, is what comes
across in Mike Bradwell's produc-
tion, which stumbles badly in the
first half, survives some routine
music and ends strongly, with
Bridget determined to sell her
house.

Bridget is divorced, middle-
class (unrepentant), about 30,
her house, which she inhabits
together with three rent-paying
friends, is one of three prop-
erties she owns in downtown
Hull. Bridget is trailed by a
stout-like psychology lecturer
who knows nothing about people;
Tortelier and Segovia, who
imperiously played by Rachel
Bell, would even give this creep
the time of day, their acerbic
interchanges are enthralling.

This relationship is wryly
observed by one of Rachel's
lodgers, the bearded Andrew, an
art college refugee who appears
to be smoking himself to death
while railing grammatically
against life from his tatty arm-
chair. The other residents are
group featuring Felicity Lott,
Mo (Cass Patton) who screws as

casually as she talks, and
Jonathan (Joseph Peters) a
teacher of religion attempting
vainly to impress on the care-
free squalor of the place a
house-cleaning rota.

To anyone who has lived in
a communal flat or house, the
scathing accuracy of the show
will be obvious: the cupboard in
the kitchen where coffee, milk
and toilet rolls are territorially
pigeon-holed; the ash-tray carpet
to clean; the rancorous discus-
sion over endless cups of morn-
ing coffee about the purpose of
life and last night's intermin-
able reggae session from the
raver's room; the statements of
friendship littered with veiled
criticism and sarcastic bombast.

Mr. Bradwell structures the
piece with cunning and aplomb,
even if he sometimes has
trouble ending each "set" of
November. They should be seen.

New Gallery to become concert venue

A new concert hall in London
opens in September to world-
famous artists including Paul
Murray, Richard Jackson and
Graham Johnson.

The establishment of the New
Gallery as a concert centre has
been brought about by the efforts
of the London concert agency,
Ibbs and Tillett, who have made
arrangements with the owners to
provide management and music
advisory services to the New
Gallery authorities, which will
enable musical events to be held
in the hall from Mondays to
Thursdays of each week.
The New Gallery has a seating
capacity of over 1,300.

Lynn Festival

Music in churches

by PAUL GRIFFITHS

folk may not be rich
talls but it abounds in
es, splendid sites for
events of the King's
al. The chief glory
itself is St. Nicholas'
spacious mid-15th-
century with superb
which last Saturday
to the solid jubila-
Handel's coronation
and to the happy
his pastoral masque
alated. This had a
rtful performance
 Nelson warm and
Galatea and lan-
sing his individual
gently to give a
trait of the unlucky
yn Hill managed
relative singing to
sympathy while
his bits of advice
ing as Damon, and
as was the perfect
villain as Poly-
ll proved alive to
all as sense, able to
feeling without
a equipped to deal
blems of repetition,
o monotony, and no
romantic inflation.
e instrumental play-
Academy of Ancient
of a standard to
cellent singing, to
one occasional tech-
nics, the sound of
was scarily beau-
because the authen-
ticuments made such
truly classical pas-
trousness were so
tola Cantorum of
were particularly
opening number of

stance, the Oxford Schola Can-
torum appeared again for a con-
cert in St. Mary's Church at
Snettisham, famed for its Iron
Age gold hoard. The church is
an imposing construction of
around 1340, exhibiting the dis-
tinguished grandeur of the Decorated
style on a modest scale, and it
was an acoustically benevolent
place for a programme of
English music from the two
centuries separating Taverner's
birth from Purcell's death. This
was hardly a unified period, and
it was proof of the choir's ver-
satility that they could, within
an hour, range from the musical
fan vaulting of Taverner's Mass
"O Michael" (the Gloria only)
to the troubling harmonies of
Purcell's *Hear my Prayer*.

The Schola Cantorum has been
through rough patches in its
generally glorious history, but
in Nicholas Cleobury it now has
a conductor of exceptional gifts.
Nicholas Cleobury has kept the choir's
distinguishing asset, its brilliant
boyish soprano line, and has
given it a strong, firm balance.

Most importantly, he has trained
his singers to respond exactly
to his rhythmic control, so that
they can perform Taverner, Tye
and Tallis without any of the
sagging which often disfigures
accounts of 16th-century choral
polyphony. Yet their singing is
far from slick: nobody could hold
such a charge against them after
hearing the sumptuous joys they
found in Gibbons' anthem *O clap
your hands together*.

Other events in the festival's
opening week-end must be
treated more briefly. The
Gabrieli Quartet gave a very
pleasing concert in St. Nicholas'
Chapel, including Janacek's
Second Quartet, *Intimate
Letters*, to show their command
of the Slavonic repertoire's
stranger branches. Then there
were festival services in the
great church of St. Margaret,
a Hungarian magician, a Norfolk
folk evening and a night with
Dr. Evadne Hing and Dame
Hilda Brackett. More similarly
diverse entertainments will be
available in and about the town
until Saturday.

The new work at Monday
evening's Round House Prom,
given by the Fires of London
under Peter Maxwell Davies, was
Oliver Knussen's *Océan de terre*
—a 15-minute essay in soprano
with Pierre ensemble, percus-
sion and double-bass on a poem
of Apollinaire. I could find no
focus in it: the setting is
abstract; the music, of mainly
very slow harmonic movement,
sprinkled with some pretty
timbres, flowed amiably without
direction—a pot pourri of post-
Schoenbergian manners, lacking
any kind of tautness, tightness,
quickness, a brave attempt,
without siner or centre, at a
difficult medium.

Dominic Muldowney's *Solo*
Ensemble for solo percussionist
with the same instrumental
Pierrot group of flute, clarinet,
piano, violin and cello seemed
altogether more sharply defined
in shape, direction, effect: a
subtle blend of quiet humour
with delicate instrumental con-
versation, very finely and care-
fully gauged. I liked the energy
of the piece: its clean line,
precise texture, gentle exuber-
ance—above all, the exceptional
clarity of intention and execu-
tion.

The Fires' programme also
included two works by Peter
Maxwell Davies himself—*Dark
Angels*, a setting of two Orkney
poems by George Mackay Brown,
a quiet, bleak song, as bare and
empty of light as the words it
follows, very by Mary Thomas;
and Davies's early (1969) music-
theatre masterpiece *Eight Songs
for a Mad King*. The soloist was
Donald Bell, less well in delivery,
less anguished and demented of
spirit, than the Mad Kings of
Roy Hart and William Pearson,
but impressive none the less—a
precise, dreamlike performance,
beautifully shaded, finely judged,
the more touching for its power-
ful restraint.

The first of this Prom season's
three choral ventures to Kilburn
was undertaken by the Schütz
choir of London. The opening
part of Monday's short but strike
ing concert was devoted to five
motets from Schütz's *Comiones
Sacrae*—serenely uttered in means,
but passionate and rich in ex-
pression. In Roger Norrington's
loving, urgent direction, the
music was presented at full
force, except for moments when
that very urgency seemed to lead
the small choir into impure
entries or passages of unclear
ensemble.

It Mr. Norrington's Schütz
made an admirably idiomatic
impression, his conducting of
the Mozart C minor Wind
Serenade was ponderous to the
point of eccentricity. The dark
ferocity of the music is not in-
creased by excessively weighty
accents, nor, in the first and last

St. Augustine's, Kilburn/Radio 3

Schütz to Strauss

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that very urgency seemed to lead
the small choir into impure
entries or passages of unclear
ensemble.

Garden

Clytemnestra

scenes of Martha
as I have suggested, we must
follow the action through our
task of reconstructing the
of lust, murder and
search for understanding. With
suffering that the strong perfor-
mances of the
the house of
the centre of the
task, and the spare dance
d Clytemnestra in
language—as stripped of any
decorative excess and the en-
tirely reconciling
narrative—in the physical weight of Tim
scenes—and of the
Wenger as Agamemnon; are all
awareness of the
very fine.

Ultimately, I suppose, one
misses the presence of Martha
fect is compelling.
fort because of the
action—and this is not to deny
I expressive force for one instant the excellence
akawa's playing of Miss Asakawa—but the work
a beautiful survives and holds good without
her, even with to-day's perform-
Asakawa's control, accents which are of less weight
than when we first saw it. What
d up the figures we sustains the piece is its concen-
tration, its sense of drawing the
d as a setting there
threads of the action into a tight
rels designed by knot held by Clytemnestra
xi: a throne, a bed, self. Faults there may be—the
new, and sword, a
pears which seem
of form and of
tivity.
t and last scenes, heroine.

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	GF124	2045		0505		0800	0945
WED	GF008	1000	1825			2135	2320
THURS	GF012	1000		1835	2135		
	GF018	2045				0645	0830
FRI	GF016	1000	1825				2025
	GF126	2045		0515	0800		0935
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SUN	GF014	1000		1835		2140	2325

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OVERSEAS NEWS

Former premier Tanaka held

CHARLES SMITH

REST of former Prime Minister Kakuei Tanaka, this time on suspicion of involvement in the Lockheed bribery scandal within Japan's Liberal Democratic Party, is being held in Tokyo.

Mr. Tanaka, 72, was arrested on July 27 by police investigating the scandal. He is the only member of the government to be arrested in connection with the scandal.

Mr. Tanaka, who served as Prime Minister from 1972 to 1974, is being held in a Tokyo police station. He is the only member of the government to be arrested in connection with the scandal.

Tanaka chose to talk on issues of Japanese corruption while being held on the Lockheed scandal. He is the only member of the government to be arrested in connection with the scandal.

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Air evacuation successful

SAN HIJAZI

REER foreign nationals, including 150 Lebanese, were evacuated from Beirut today.

The evacuation was carried out by a U.S. Navy ship, the USS Zumwalt, which arrived in Beirut today.

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South Africa may ration petrol

ART DALBY

ABILITY of petrol as been raised in South Africa, although Government has declined to ration it.

The Government has declined to ration petrol, but it is considering other measures to deal with the shortage.

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not in question. Illegal payments by Lockheed appear to have been treated as political fund contributions and handled as such by the major factions (or some of them) into which the Liberal Democratic Party is divided.

Given the possible repercussions of the Tanaka arrest, the question arises as to how police inquiries into the Lockheed affair have been able to reach their present stage.

Previous inquiries into post-war Japanese bribery scandals tended to peter out before major political figures became involved and it would

not have been surprising if the same thing had happened with Lockheed.

The difference this time appears to be that Mr. Miki used his full authority as Prime Minister to have the case followed through to a conclusion and police inquiries have thus not been politically inhibited.

Mr. Miki himself, however, was not informed that the Tanaka arrest was about to take place until immediately before the actual event.

The Minister of Justice, Mr. Isamu Inaba, who said today that he authorised the Tokyo public prosecutor to go ahead with the arrest was probably the only member of the government who knew what was going to happen before this morning.

So far as any guess can be made about what happens next, the prospects would seem to be that Mr. Miki himself may have to resign once the dust has settled from the Lockheed affair.

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IN THE DUSTY tree-lined outskirts of the northern Tanzanian town of Arusha, an impressive office complex is rapidly nearing completion.

The 25m. scheme, largely financed with a £5m. loan from Italy, is destined by the end of the year to become the headquarters of the East African Community.

The expensive irony is that many politicians and civil servants within the member states already seriously doubt whether the Community will still be alive in any meaningful form by the time the offices are completed.

A combination of political disputes, economic strains, and sheer chauvinism has reduced an organisation, which was once seen as a shining example of African co-operation and hopes for unity, into a mere shell.

For more than a year the Community's two major corporations, the railways and the harbours, have devolved in practice into independent regions.

For even longer all four corporations, which include posts and telecommunications and the East African Airways, have been devolved by an almost total refusal of each national region to transfer surplus funds to the different headquarters.

In the past week, Kenya has introduced new regulations on its railways requiring prepayment for the transport of goods in Kenya shillings, which amounts to a unilateral declaration of independence by its railway region.

At the same time Tanzania has announced its own contingency plans for running its railways and harbours independently, while Uganda has refused to transfer surplus funds to the Community.

Community staff too have suffered. Most dramatically, Uganda reportedly massacred all the community radar operatives who were employed at Entebbe airport, held responsible for allowing the Israelis to land there on July 4.

Other Kenyan staff employed by the Community in Kampala have fled the country bringing with them reports of persecution and killing of their compatriots.

Kenya, in turn, has expelled Ugandans working for Community organisations such as East African Airways in Nairobi, and the harbours corporation in Mombasa.

Not content with half measures, it has expelled Tanzanians too. Although Tanzania insists that it will not retaliate, in the past it has insisted that all the community radar operatives should be expelled from Kenya.

Political leaders in all three countries seem anxious to blame their partners for an apparent disintegration which they profess to regret. The reality is more complex, and the blame more evenly shared.

Whether the 1972 wounds are mortal remains to be seen.

THE EAST AFRICAN COMMUNITY

An uneasy ménage à trois

BY QUENTIN PEEL IN NAIROBI

The imminent demise of the Community has been predicted for many months, and yet it has staggered on from one political crisis to the next.

The latest bitter dispute between Kenya and Uganda, brought to a head by the Israeli raid in which President Amin accused his neighbour of complicity, is merely the most dramatic strain so far.

The Ugandan leaders' bellicency dates back to the beginning of the year, when he laid claim to large tracts of western Kenya, infuriating the Government of President Kenyatta, which previously had been prepared to tolerate the unpredictable military dictator.

The significant difference from former crises is that it is Kenya which has now lost patience, for Kenya is relatively the most prosperous member, whose economic performance, and ability to attract continuing foreign investment, has kept the Community and its corporations going in the past.

Political strains within the Community are easy to see: put together socialist Tanzania, free enterprise Kenya, and a non-ideological and effectively isolationist Uganda, and the mixture seems bound to be explosive.

In the past, it was Tanzania and Uganda at loggerheads apparently on the brink of war, when in 1972 President Amin bombed towns of northern Tanzania after the abortive invasion from Tanzania of troops loyal to his predecessor, Milton Obote.

Believers in the Community, who include many of the most intelligent and sensitive thinkers in their countries, insist that the system is capable of surviving, given a modicum of political will from its leaders.

They see no casual relationship between the present political instability and ideological differences, but blame it rather on ultra-nationalism.

The economic strains are harder to overcome. Figures for trade between the partners show a picture of growing divergence in prosperity.

Most strikingly, Uganda's trade has collapsed completely since the accession of Idi Amin. In 1970, Uganda's imports from her partners were valued at some £24m., and exports at some £16m.

In 1975, they actually held up supplies of spare parts to the railways, until bills were paid. But it was the World Bank, in May, which finally decided to precipitate a crisis by suspending \$50m. in loans in a move to force the Community, which decimated indi-

member states to put their corporations in order.

The Community's Finance Ministers have succeeded in coming to a temporary agreement without having to tackle the thorny problem of transferring regional funds to respective headquarters.

Instead each region will pay its debts according to an agreed formula, based on gross fixed assets: of the harbours £8.7m. Kenya will pay 51 per cent, Tanzania 49 per cent, for example, while of the railways £12m. owing, Kenya agreed to pay 48 per cent, Tanzania 37 and Uganda 15.

On that basis, it is understood, the corporations have succeeded in bringing up to date their payments for the first two quarters of 1976.

What happens after the end of the year officially depends on a treaty review commission, established at the end of last year under the neutral chairmanship of Mr. William Denham, president of the Caribbean Development Bank.

The Community's origin is colonial, but the three states signed a new Treaty in 1967. It is that Treaty—along with the problems of the last year or so—which is now under review.

The latest crisis of confidence has been precipitated partly by the lack of progress within the Commission, as well as by the political dispute between Kenya and Uganda.

Community staff see their organisation disintegrating by default because of an inability to agree on a rational decentralisation.

What they hope for is the preservation of some of the Community's most successful services, such as its research organisation, its common international telecommunications system, the East African Development Bank and the common market itself.

Even East African Airways, which has harbours and postal systems would, they hope, be run as autonomous regions, with some sort of co-ordinating committee to keep a rational structure of fares and tariffs.

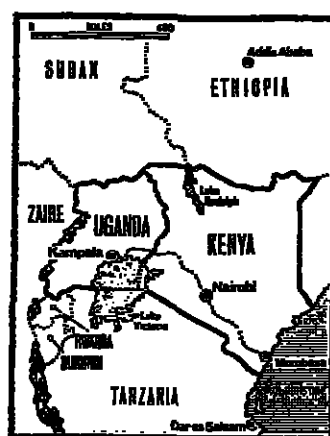
Almost certainly they are being over-optimistic for the political will—certainly for as long as Amin is there and Kenya remains in its present mood—is lacking.

Few Kenyan businessmen are prepared to admit that they reap much benefit from the system. They believe that their enterprise has kept it going in the past, while Tanzania concentrated on its internal socialism, and Uganda disintegrated economically.

Now their patience is exhausted.

The greatest tragedy, if the present disintegration continues, will be for landlocked Uganda. It is that country, under President Amin, which has most contributed by its own economic and political paralysis to the present situation—although it is not true that Uganda has defaulted on its debts any more than its partner states.

It is Uganda which can least survive without the Community and its corporations.



Sadat asks for more Arab money

PRESIDENT Anwar Sadat has urged oil-rich Arab states to provide his Government with \$12bn. in order to solve Egypt's economic problems for good, UPI reports from Cairo.

Speaking at Alexandria University on Monday night, Mr. Sadat said a \$2bn. fund set up by four Arab countries was not enough.

The two-hour speech was devoted mainly to domestic questions. But the President went on to say: "While declaring gratitude for the assistance extended by our brothers, I must say the fund should take a different form."

What we need is between \$10bn. and \$12bn., and not \$2bn., over the next five years."

An agreement setting up the fund was initiated on July 18 by the finance ministers of Saudi Arabia, Kuwait, the United Arab Emirates and Qatar. The full signing ceremony is scheduled for August 18.

It was the first time Mr. Sadat publicly complained against what Egyptians consider the tight-fistedness of oil-rich Arab states. But the complaint had appeared frequently on the pages of Cairo newspapers despite the millions of dollars Egypt received in aid since the 1973 Arab-Israeli war.

Frelimo raids 'inside Rhodesia'

Frelimo troops crossed from Mozambique into Rhodesia last Friday and attacked targets inside the nation, a Rhodesian Defence Ministry spokesman said yesterday, reports UPI from Salisbury.

The spokesman did not identify the targets nor where the incident occurred, but military sources said they were likely to be white-owned farms in south-eastern Rhodesia, frequent targets for black nationalist guerrillas in the past few months.

Mozambique troops also fired on Rhodesian targets on Saturday, from their own side of the international boundary, the spokesman said.

FT conference on Australia

AN INTERNATIONAL conference upon the position of Australia in the World Economy is being held in Sydney on October 2-14.

The conference will provide a unique opportunity of outstanding importance to assess the increasing importance of Australia in the development of the future of the Australian economy itself in the new political climate.

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WORLD TRADE NEWS

Components aid U.K. exports

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

BRITAIN'S MOTOR industry exports are still rising rapidly and outstripping the increase in imports. But car imports are continuing to erode the position of the British motor manufacturers, and the last six months has seen a dramatic 50 per cent increase of expenditure on imported cars.

These are the main points to emerge from the half-year balance sheet of imports and exports published by the Society of Motor Manufacturers and Traders yesterday.

The figures show that the U.K. motor companies in general are still highly competitive internationally, and with component and commercial vehicle exports rising rapidly in the last six months, the industry registered a record trade surplus of £208.2m. up 27 per cent on the same period a year ago.

Despite the present inability of the British car manufacturers to beat back imports, the figures were greeted buoyantly yesterday by Mr. John Beswick, director of the SMMT, who said that they showed "that the industry is now on the upturn and taking advantage of new opportunities on world markets."

The greatest strength of the British industry at present clearly lies in the components sector, where exports have increased by 30 per cent, to £730m. Part of this increase reflects the shift of car manufacturers exporting "knock down" kits for local assembly, which are counted as components if the kit reflects less than 50 per cent of the final value of the product.

This trend, of course, also detracts from the car export figure, although with British Leyland giving priority to overseas sales and both Ford and Vauxhall slowly increasing their Continental registrations, car exports have gone up by 32 per cent, to £326.6m.

Expenditure on car imports, however, is now running consistently over the earnings from

car exports for the first time since the last war, and the industry — particularly British Leyland — is clearly anxious to return to the kind of production levels at which it can defend its home base as well as serve exports.

In the longer term there are anxieties that the component import bill will go up because of the Chrysler plan to bring in parts from France to assemble the new Alpine. But with the increasing integration of the U.S. multinationals there may be compensations in more component exports by these companies.

U.K. MOTOR INDUSTRY SALES			
6 months ended June			
	1976	1975	% change
Value of exports			
Cars	326.6	248.3	+32
CV's up to 3 tons	77.8	52.9	+47
Other CV's	288.4	146.6	+42
Components	730.0	560.3	+30
Other motor products	290.6	251.1	+16
All motor products	1,633.4	1,259.2	+30
Value of imports			
Cars	387.9	256.5	+51
CV's up to 3 tons	11.7	7.3	+60
Other CV's	39.7	40.7	-2
Components	237.5	188.9	+26
Other motor products	48.4	48.7	-1
All motor products	725.2	542.1	+34
Trade balance	908.2	717.1	+27

Importers' share cut in West Germany

BY ADRIAN DICKS

VOLKSWAGEN easily maintained its lead in the West German domestic car market during the first six months of this year, accounting for 373,876 vehicles compared with 361,687 for the same period last year, out of total sales of 1,319,666 (1,129,870 a year ago). Opel took second place with a total of 253,005 vehicles registered during the first six months (181,566) and Ford was third with 197,645 (154,570) followed by Daimler-Benz with 102,901 (101,726).

U.K. deficit with USSR rises

BY DAVID SATTER

BRITISH IMPORTS from the Soviet Union during the first six months of 1976 more than doubled in value compared with the first six months of 1975. But British exports to the Soviet Union during the same period increased in value by only a little over a third on the first half of 1975.

Figures released by the British Embassy here show that British imports from the Soviet Union had a total value of £351m. during the first six months of this year, an increase of 101 per cent over £169.5m. in imports from the Soviet Union during the first half of 1975.

British exports for the first six months of 1976 totalled £120.9m., an increase of 34 per cent over the £90.4m. during the first half of 1975. Total British-Soviet trade rose from £257.2m. in the first six months of 1975 to £471.9m. in the first half of 1976 for an increase of 77 per cent.

The trade surplus in the Soviet Union's favour increased from £76.4m. to £214.2m. Commercial sources attributed a sharp rise in British imports, particularly of diamonds, wood, furs, and oil, to the need for raw materials in the early stages of the economic recovery.

They said that some of the increases in British exports to the Soviet Union was due to payment on contracts signed in 1975. Since there were no major Anglo-Soviet contracts signed last year this is not expected to be a

Harrier deal with U.S. near

By Michael Deane, Aerospace Correspondent

A MAJOR Anglo-U.S. Harrier deal is expected to emerge in the near future, as a result of the U.S. Navy's decision, announced yesterday, to go ahead with a preliminary development of an advanced version of this jump-jet fighter, the AV-8B, to supplement the AV-8A already in service with the U.S. Marine Corps.

The initial programme will involve manufacture of a small number of the AV-8Bs by McDonnell Douglas, in conjunction with Hawker Siddeley Aviation of the U.K., which has so far built all the Harriers in service with the RAF and Marine Corps.

Provided this preliminary "flight demonstration phase" proves satisfactory, the U.S. Navy intends, on behalf of the Marine Corps, to build "several hundreds" of the AV-8Bs.

At \$5m. (about £2.8m.), each this programme would be worth several hundred million pounds, of which a substantial proportion would accrue to both Hawker Siddeley and Rolls-Royce in the U.K. The latter company makes the Harrier's Pegasus vertical take-off engine. Rolls will work with Pratt and Whitney of the U.S.

The difference between the current Harriers and the later AV-8Bs will be that the latter's performance will be virtually doubled by improvements to the wings and engine-intake areas, to enable bigger weapon loads to be carried.

Harrier orders so far placed have included 111 for the RAF in various single and two-seat versions, with another 110 for the U.S. Marine Corps. Most of these orders have already been delivered. In addition, 25 Harrier variants, the Maritime Harrier, are on order for use aboard the Royal Navy's new class of through-deck cruisers later this decade.

The new U.S. requirement will help to spread the Harrier's production time to come, maintaining employment at Hawker Kingston and Dunsford, Surrey, works and at Rolls-Royce's Bristol Engine Division.

HOME NEWS

Rail policy needs to be more consistent — Mars

BY ARTHUR SMITH

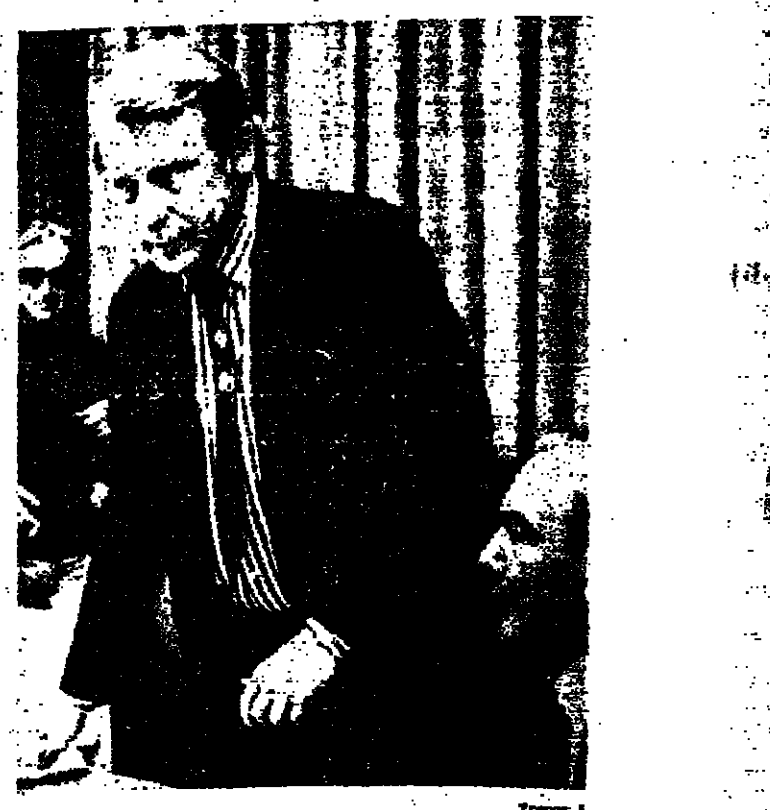
ACTION is needed to prevent taxpayers being faced with higher bills for a declining rail system, Sir Richard Marsh, the British Rail chairman, has warned.

A more rational and consistent policy is needed for railways, the Board maintains in its 57-page reply to the Government's transport policy consultation document.

In its report, published yesterday, BR recommends that transport demand should be forecast for at least the next 15 years. "The next step is to develop a range of options, each with a time-scale, a price tag, and a pay-off matching supply to demand, on the basis of the special strengths and characteristics of the different modes of transport."

BR embarked on a series of strategic studies in 1974 to seek an answer to the fundamental question of what rail's role should be. The studies are still in progress but results so far indicate a major continuing role for the railways.

Railfreight carryings by the year 2000 are forecast to grow by around 30 per cent, from 190m. tonnes a year, now to 260m. tonnes. The growth in leisure travel is also expected to increase off-peak use of rail services.



Sir Richard Marsh, British Rail chairman, discusses the Government transport policy document at a London Press conference.

One study has identified a hypothetical "basic railway" (the main inter-city passenger, freight and parcels flow) with a long-term future to which various "optional extras" can be added. The basic railway, so defined, proves to be a very substantial one. The process of valuing additions to the system ought to be carried out jointly with the Government, the report maintains.

A wide range of pricing, could meet full allocated costs by 1981, and start contributing to unallocated costs.

But price increases to meet the financial objectives put forward in the consultation document for London and South-East commuter services would lead to an estimated fall of 1.1 per cent in the number of people commuting. Fares would have to rise in real terms by about 7.1 per cent each year from 1977 to 1981, in addition to increases caused by inflation.

The Board maintains that a significant proportion of the commuters would transfer to private cars; a 5 per cent transfer would raise the level of peak hour car traffic by almost 20 per cent, and cause a considerable increase in road congestion, the report suggests.

Concern is expressed by BR that, while financial targets on precise time scales are proposed for rail services, there is no timetable for matching such constraints on road traffic. Such measures would be necessary to prevent damage to the environment and a failure to reach the overall financial objective, the Board maintains.

Arbitrary

The Board argues that the present system of financing the railway is "unsatisfactory" and that more flexible support systems should be considered.

"Because the railway system is shared by a wide variety of operations, a large proportion of the costs are joint and can only be allocated on an arbitrary basis."

The concept of using avoidable costs (the indirect charges which could be escaped by particular business activities) as a base line for setting objectives should be extended beyond the freight business, the report suggests.

For freight business, BR recommends that a measure of "equity capital" should be introduced on the principle that in a year of recession a lower dividend is paid rather than the high level fixed interest under the present capital structure.

Some form of "redevelopment fund" is advocated to finance the costs of changes in policy. BR points out that changes in business policy may mean that revenue is immediately cut off but the fixed costs have to be carried until the system has adjusted.

The Board feels that reconsideration should be given to direct support of the railway infrastructure, with costs of provision and maintenance shared by BR and Government on an agreed basis. Grants would be payable for uneconomic services retained on social grounds.

Forcing passengers off the railways by higher prices would, in many cases, cost more in national expenditure on alternative methods of travel than the amount saved in rail support costs.

Inter-city services, given to growth through investment and that the picture is "utterly disastrous."

Transfer

There appears to be scope for replacing relatively expensive "branch line" rail services with buses which are integrated to the national rail network.

The Board's studies suggest that up to 10 per cent of passenger train miles are capable of replacement by bus services at substantially less support cost. Discussions have taken place with the National Bus Company, which agrees in principle with the idea, though naturally with provisos about its own financial situation.

"The quid pro quo for this transfer of some rail services to bus should be withdrawal of those coach services which compete directly with inter-city train services. The benefit is the same in each case — achieving the lowest resource cost to the nation by each mode doing what it does best."

BR disputes the Government assertion that it is difficult to shift a large amount of long-distance freight traffic from road to rail. The Board maintains that the picture is "utterly disastrous."

Pegel wins £203m. Saudi order

Financial Times Reporter

GUSTAV PEGEL, the West German building concern, has been awarded a £203m. contract to build a new quarter in the Saudi Arabian capital of Riyadh.

The contract involves building six-storey blocks of flats, a mosque, supermarkets, day nurseries, car parks and ancillary services — Gustav Pegel is responsible for the entire infrastructure including laying telephone cables and building roads.

The scheduled completion date is November, 1979 so building will take place 24 hours a day. A 3,500 strong labour force is being recruited from Taiwan and Korea since the skills required are not available locally. Between 400-500 technical and managerial staff are also being specially sought.

To meet the contract completion date, the West German company has established its own customs clearance area near the port of Dammam; facilities for transporting freight from Dammam to Riyadh; a new quarry to provide raw materials needed to manufacture reinforced concrete, plus a factory for producing reinforced concrete building components.

Far East conferences

THE BUSINESS prospects of the countries in the Pacific Basin, their economic outlook, and the prospects for price stability and investment, will be analysed at a conference on Business in the Pacific Basin, organised by the Financial Times, to be held at the Central Bank of the Philippines, Manila, on September 30 and October 1.

President E. Marcos of the Philippines will present the opening address to the conference, and the Hon. Cesar Virata, Secretary of Finance, Philippines, will be one of the two symposium chairmen, the other being Michael von Clemm, executive director, Credit Suisse White Weld.

Meanwhile, the CBI and BOTB are jointly sponsoring, at the CBI, a one-day conference "How to Succeed in Japan — Really Trying" on September 22. The conference will give businessmen an account of current economic developments and information about strategies of entry into the market together with the special assistance the British Overseas Trade Board can furnish to exporters.

U.K. exports to Japan showed a 40 per cent increase on the same month last year.

MOSCOW, July 27.

Imports from Czechoslovakia rising this year to £34.93m. from £28.53m. in the first half of last year. U.K. exports in the same period rose from £23.29m. to £28.34m.

Hungary has replaced the German Democratic Republic as the fourth largest Comecon importer of U.K. products, taking £23,908,000 this year against £20,842,000 last year. Hungarian exports to the U.K. increased slightly from £12,225,000 to £12,901,000.

Trade with the GDR has begun to recover to the level of 1974 after a sharp drop last year. U.K. imports £23.43m. from the GDR this year, compared with £19.25m. last year. U.K. exports rose to £21.11m. this year from £16.11m.

The GDR, which has to pay off interest charges on a record amount of Western credits is reported to be negotiating new loans with Western banks. Along with the rest of Eastern Europe, the GDR is facing heavy losses in farm output this summer which one Western estimate puts as up to 30 per cent lower than last year, when the GDR also suffered a poor harvest. This will mean increased imports of grain, soya beans and maize from the West, mainly the U.S., which shipped some 5m. tonnes worth some \$650m. to the GDR last year.

Poland

Leslie Collitt writes from Berlin: Total U.K. trade with all Comecon countries, excluding Cuba, was £232,970,000 in the first half of the year, compared with £277,461,000 in the first six months last year. Imports from the area, however, soared to £311,671,000 from £301,243,000 in 1975.

U.K. trade with Poland, its second largest trading partner in Comecon after the Soviet Union, is still in surplus. Imports from Poland were up from £57.166m. in the first half of last year to £74.944m. this year. Exports to Poland rose from £87.30m. to £95.82m.

Czechoslovakia continues to rank third among the U.K.'s

NOTICE OF ISSUE

Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

Portsmouth Water Company

(Incorporated in England on 13th July, 1857, by the Borough of Portsmouth Waterworks Act, 1857)

OFFER FOR SALE BY TENDER OF

£5,000,000

8 per cent. Redeemable Preference Stock, 1981

(which will mature for redemption at par on 30th September, 1981)

Minimum Price of Issue £97.50 per £100 Stock

This Stock is an investment authorised by Section 1 of the Trustee Investments Act 1961 and by paragraph 10 of Part II of the First Schedule thereto. Under that paragraph, the minimum rate of dividend on the Ordinary Capital of the Company was 4 per cent. but, by the Trustee Investments (Water Companies) Order, 1973, such rate was reduced to 2.5 per cent. In relation to dividends paid during any year after 1972.

The Stock will be entitled to a dividend of 8 per cent. per annum without deduction of tax. Under the imputation tax system, the associated tax credit at the rate of 35/65ths of the distribution, is equal to a rate of 4 4/13ths per cent. per annum.

Tenders for the Stock must be made on the Form of Tender supplied with the Prospectus and must be accompanied by a deposit of £10 per £100 nominal amount of Stock applied for and sent in a sealed envelope to Deloitte & Co., New Issues Department, P.O. Box 207, 128 Queen Victoria Street, London EC4P 4JX marked "Tender for Portsmouth Water Stock", so as to be received not later than 11 a.m. on Tuesday, 3rd August, 1976. The balance of the purchase money is to be paid on or before Friday, 3rd September, 1976.

STATUTORY AND GENERAL INFORMATION

The Company supplies water in an area of 335 square miles in Hampshire and West Sussex, comprising the administrative areas of the City of Portsmouth and the District Councils of Gosport, Havant, Fareham (part), East Hampshire (part), Eastleigh (part), Winchester (part), Arun (part) and Chichester (part). The Company also affords supplies to the numerous Government establishments in the Portsmouth Harbour complex. The length of mains laid at 31st March, 1976 amounted to approximately 1,762 miles, serving a total of 218,000 domestic supplies and an estimated population of 638,000. There are some 8,000 trade and industrial metered supplies.

The present issue is being made to provide for the redemption of £2,000,000 7 per cent. Redeemable Preference Stock, 1976, and to finance the Company's continuing programme of capital expenditure. This includes the construction of new source works, new service reservoirs and the laying of new trunk and distribution mains. It will be necessary for the Company to raise further Capital in due course.

Copies of the Prospectus, on the terms of which alone Tenders will be considered, and Forms of Tender may be obtained from:—

Seymour, Pierce & Co.,
10, Old Jewry, London, EC2R 8EA.

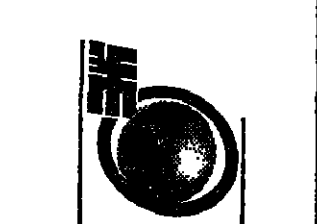
Lloyds Bank Limited,
4 West Street, Havant, Hants. PO9 1PE

or from the principal office of the Company, "Brockhampton Springs", West Street, Havant, Hants. PO9 1LG.

Australian fish

BRITISH United Trawlers of Hull announced yesterday that it intends to form a joint venture with Southern Ocean Fish Processors of Perth, Western Australia. If the current negotiations are successful BUT will initially send three fully-manned freezer trawlers with a fleet management team to Australia but the venture depends on satisfactory assurances from the Australian Federal and State Governments and from BUT's own financial advisers.

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36 Saville Street, London W1X 1DB
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This advertisement is published in compliance with the requirements of the Council of The Stock Exchange.

TOLUX S.A.

(Incorporated in Luxembourg as a société anonyme)

The Council of The Stock Exchange has admitted to the Official List the whole of issued share capital of Tolux S.A. ("Tolux") namely 1,817,728 shares of no par value.

The Scheme of Arrangement under Section 206 of the Companies Act 1948 of United Kingdom involving the amalgamation of Tokengate Investment Company Ltd ("Tokengate") Tolux was approved by the High Court of Justice on 9th July, and became effective on 26th July, 1976 ("the Effective Date").

Pursuant to the Scheme the whole of the issued and fully paid up share capital of Tokengate was acquired by Tolux. Shareholders of Tokengate registered at the close business on 10th June, 1976 are entitled to the following consideration for their shares in Tokengate:—

For every two shares of 10p each 110p in cash ("the Cash Consideration") or to Shareholders of Tokengate who have elected one share of no par value of T credited as paid up with an amount equivalent to the Cash Consideration ("the S Alternative").

In the case of Resident Shareholders of Tokengate who have accepted the S Alternative, definitive documents of title will be sent either within 21 days of Effective Date to the Authorised Depository named in the Notice of Election or, as case may be, within 7 days of the receipt by the Receiving Bank of the name and address of an Authorised Depository supplied for the purpose (whichever shall be the later).

In the case of Non-Resident Shareholders of Tokengate who have accepted Share Alternative, definitive documents of title will be sent either within 21 days of Effective Date to the Authorised Depository named in the Notice of Election (if, or to the address outside the Scheduled Territories supplied for such purpose or, as case may be, within 7 days of the receipt by the Receiving Bank of the name and address of an Authorised Depository or an address outside the Scheduled Territories supplied for the purpose (whichever shall be the later).

Pending the issue of definitive documents of title as set out above, transfers of shares of Tolux will be certified against the Register provided that Certificates or, as the may be, Share Warrants to bearer for the appropriate number of Shares of Tokengate have been returned.

In the case of shareholders of Tokengate entitled to the Cash Consideration, the in respect of entitlements will be sent within 21 days of the Effective Date to registered addresses, or in the case of holders of Share Warrant(s) to bearer who have delivered their Warrant(s) in the manner provided by the Scheme, to the address supplied by such holder for the purpose.

Certificates and Warrants (together with dividend coupons numbered 22 to 41 in respect of existing holdings of shares of Tokengate) cease to be of value and shall unless previously lodged with a Notice of Election, be returned to Tokengate cancellation.

Particulars with regard to Tolux are available in the Exel Statistical Services Ltd and copies may be obtained during usual business hours on any weekday (Saturday excepted) up to and including 19th August, 1976 from:

Hedderwick Stirling, Grumbar & Co.,
No. 1 Moorgate,
London, EC2R 6AA.

28th July, 1976

HOME NEWS

BRITISH GAS—THE BUILD-UP OF CAPITAL RESERVES • STAKE IN ONSHORE OIL

Big price rise in autumn

RAY DAFTER, ENERGY CORRESPONDENT

ISH GAS, which returned to the London Stock Exchange after a year's absence, is expected to strengthen its financial position. During the current financial year it expects to spend £250m, mainly on the Nansmission system.

Mr. Rooke said that British Gas had accepted the £20m cut under the public spending revision as "worthwhile" in the country's interest. "We are keen on inflation being beaten," he said. The cut would largely affect work on a new trunk line planned for Northern Scotland.

Illogical

On the other hand, repeated cuts in the spending programme of energy industries would be illogical if they coincided with the stimulation of investment in the industrial sector. The result of such a policy could be an energy bottleneck.

Major factors in last year's financial improvement was a 4 per cent. increase in gas sales; a 1.54p rise per therm (from 8.17p to 9.71p) in the cost of gas; and 2.03p per therm (from 7.85p to 9.88p) in the average income from gas.

As usual the corporation refused to indicate the extent of higher gas prices now being paid by British Gas for supplies from the southern sector of the North Sea.

New contracts covering supplies from Shell/Eso's Brent Field and the Anglo-Norwegian Frigg Field involve much higher prices. Mr. Rooke said, however, that the higher prices had been planned for; they would be offset by the ending of costs involved in conversion from town to natural gas—a programme virtually completed.

Total sales of gas rose in a record 13.45bn. therms in 1975-1976, an increase of 4 per cent. Central heating installations were 4.3 per cent. up at 502,700—69 per cent. of the total market.

Industrial sales rose by just 2.6 per cent. Apart from the industrial recession, growth was frustrated by the corporation's



Mr. Denis Rooke, British Gas chairman, reporting a trading profit at the annual report Press conference yesterday. Mr. Jack Smith, deputy chairman, is on the left.

inability to meet the demand for large new contracts.

With the expected arrival of Frigg gas in 1977/78, British Gas has now started marketing new supplies of gas for industry either on a firm or interruptible basis.

Natural gas now supplies 17 per cent. of the U.K. demand for primary energy. In terms of the amount of heat supplied to final users, the gas industry's share of the total market last year was 27 per cent. In the domestic sector, gas was the leading fuel, supplying 40 per

cent.

There were major uncertainties about the future economic situation and the timing of new gas supplies from the North Sea. Nevertheless, sales rising from 12.45bn. therms to around 18bn. therms in 1980 were forecast.

Capital expenditure between 1975/76 and 1980 would exceed £1bn. at March 1976 prices.

Revenue expenditure on research and development last year was £16.1m. Consultancy fees and royalties, relating to British Gas technology, amounted to £3.6m.

Oil output planned in Dorset field

BRITISH GAS is planning to produce oil from the Wyth Farm field, near Poole, in Dorset, writes Ray Dafter.

The corporation has just submitted a planning application covering the field. It is expected that production from the onshore field could start in the next two years.

Tentative estimates show that output will be about 3,000 barrels a day and the production profile of the field will not be known until more drilling is carried out. Test production from the field was over 75,000 barrels last year.

British Gas knows that there is a small discovery to the north of the field and tests will be carried out to see if the two reservoirs can be jointly developed.

Four appraisal wells, sunk last year, found the same oil-bearing reservoir at Wyth Farm. The area was licensed to the corporation and British Petroleum and, under the agreement, BP will have first option on any oil produced.

Last year total onshore oil production in Britain was about 103,000 tons, equivalent to about 2,070 barrels a day.

British Gas also intends to carry out further appraisal drilling on its promising Irish Sea gas find in the next few months. So far four wells have been sunk in the area, three of which have found gas. The corporation now hopes to drill two or three more wells, beginning in August or September.

It has also indicated that it may be seeking further exploration acreage in the fifth round of licences, the areas of which are expected to be announced shortly. It is envisaged that British Gas will again team up with the U.S. Amoco group.

South Coast hunt for oil and gas in three areas

BY RAY DAFTER

THE GOVERNMENT has designated large areas of seabed off the south and south-west coasts of Britain for future oil and gas exploration.

An additional 17,922 square kilometres, in three separate areas, have been earmarked for offshore development—one south and south-west of Cornwall and two in the English Channel—bringing the total designated area around Britain to almost 600,000 square kilometres.

The new areas are equivalent to 57 blocks: one in the eastern English Channel area; nine in mid-channel; and 57 to the south and south-west of Cornwall.

It is likely that at least part of the area will be included in the fifth round allocation of production licences. Oil companies will be told of the 50 or 60 new blocks later this week and it is expected that the concessions will be awarded in December or January.

The south-western approaches area is thought to contain a number of interesting, if complex, structures which may be oil or gas bearing. A particularly attractive structure is thought to lie along the disputed median line between Britain and France.

The newly-designated areas have been kept to the north of the possible line while discussions between France and Britain continue. It is likely that the line will be settled sometime next year.

Mr. Anthony Wedgwood Benn, Energy Secretary, has also granted three licences authorising the exploration of oil and gas in the South of England.

Voyager Petroleum, Graia Exploration and Denholt Exploration have been given permission to search for hydrocarbons over 1,358 square kilometres of Wiltshire, Hampshire, Kent, Surrey, East Sussex and West Sussex.

The licences, valid initially for three years, cover only the search for oil and gas to a depth of not more than 350 metres. They do not confer the right to drill for or to produce hydrocarbons.

State sector in mutual fuel deal

TWO STATE energy corporations—British Gas and the British National Oil Corporation—have agreed to buy basic fuel from each other.

British Gas will buy any gas produced by BNOIC in offshore waters and, similarly, the latter will buy any oil produced by the gas corporation. The deals will be at an "arm's length" market price.

BNOIC has already gained access to 25m. tonnes of oil by 1980 through equity involvement, and participation deals. In addition it is likely to have a considerable amount of associated gas to dispose of from the growing list of fields in which it has a stake.

British Gas also has an appreciable stake in oil discoveries such as the Beryl and Montrose fields.

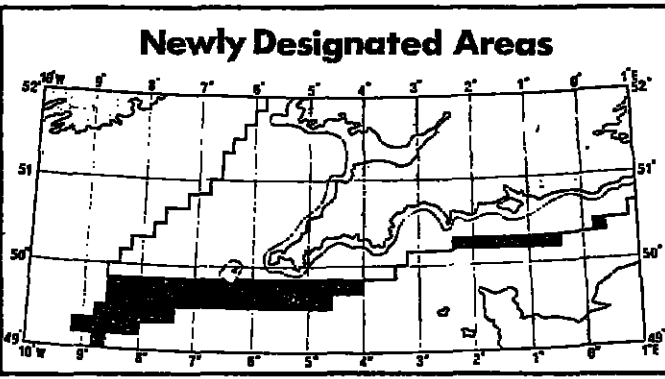
Energy takes £107m. cut

THERE WILL be a reduction of £107m. on the capital investment programmes of the coal, gas and electricity industries in 1977-78 as a result of the public expenditure cuts, Mr. Anthony Wedgwood Benn, the Energy Secretary, said in a Commons written reply yesterday.

He said £40m. of this would be found by deferring expenditure on the steam-generating heavy water reactor (SGHWR) at Sizewell.

The electricity industry would bear a £25m. cut, the British Gas Corporation £22m. and the National Coal Board £20m.

"As a consequence of derring the SGHWR expenditure by the United Kingdom Atomic Energy Authority on research for that project will be reduced by £5m. They will also be spending £4m. less on research into the fast reactor."



Newly Designated Areas

Local government £250m. over-run to be checked

JULIAN JONES

COPE for further latest in a series of moves in local government designed to press local councils this year so as to bring projected over-run "standstill" for real current spending in 1976-77.

Mr. Peter Shore, the Environment Secretary, told the council that, while some fluctuations around the planned level of expenditure might be tolerated, an over-run of £250m. or about 3 per cent. was much too large.

Mr. Shore left open until after the working party had reported the sanctions he might impose through the rate support grant this year and next in order to encourage the desired economies.

S. gives approval for Rolls work on aero engine

HAEL DONNE, AEROSPACE CORRESPONDENT

DEVELOPMENT and medium range airliners now under study by aircraft manufacturers on both sides of the Atlantic, for which big markets are expected to emerge over the next 10 to 20 years.

The proposal at present envisages Pratt having a 54 per cent. stake in the JT-10D design, development and production. Rolls-Royce 34 per cent., Motoren und Turbinen Union of West Germany 10 per cent., and Fiat of Italy 2 per cent.

The value of Rolls-Royce's contribution would thus be in the region of £150m., spread over several years.

This money would have to come partly from the U.K.

Government in the form of launching aid, partly from Rolls-Royce's own resources, and perhaps also from the National Enterprise Board, which will also have to approve the new venture.

There are still some hurdles to clear before the venture finally goes ahead. Both Rolls-Royce and the U.K. Government will want complete clearance by the "core technology" of the JT-10D—the heart of the engine—before committing themselves to it.

So far, there has been a block on access to this information, imposed by the U.S. Justice and Defence Departments, but the State Department's statement appeared to indicate that such access would now be discussed among all the parties.

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Docks Board sees Felixstowe victory

BY JAMES McDONALD

BARRING AN adverse decision by the Court of Appeal this week in favour of European Ferries, the British Transport Docks Board seems to have won its battle with the ferry group for control of the Felixstowe Dock and Railway Company.

A Lords Committee yesterday approved the British Transport Docks Board's Bill, which enables the State-owned Board to provide for the running of the port from the private enterprise European Ferries. Last November the BTDB made a £24m. bid, accepted by the Felixstowe Board, for the company, and a private member's Bill was introduced for the purchase. But in April European Ferries made a successful counter-bid of £8.4m.

Last week Lord Chief Justice Widgery in the High Court dismissed European Ferries' claim that the sale of the company to the BTDB should be declared void.

An appeal by European Ferries is being heard this week. The Court of Appeal decision is expected to-day or to-morrow.

The Lords Committee, in approving the Bill, asked for assurances that Felixstowe, claimed to be one of the world's biggest private enterprise ports, would not be run down under the new BTDB management.

The Earl of Listowel, chairman of the company, said he was satisfied that the passing of the Bill would not lead to an undesirable reduction in the competitive position of the port.

Apart from the Appeal Court, the Bill became law: an unsuccessful passage of the Third Reading through the Lords it has already passed through the Commons; and the Royal Assent.

The BTDB has agreed that assurances similar to those already offered to Trinity College, Cambridge, should be given to the Port Users' Association. If and when the latter becomes incorporated. These assurances relate to:

The Board not exercising its powers under the Transport Act for the compulsory acquisition of land. "The Board has never used

these powers at any of its ports."

The Board operating the port on lines similar to those provided for in the Agreement with the Felixstowe Dock and Railway Company, which is already covered in the Bill.

At a Press conference in London yesterday Sir Humphrey Browne, chairman of the BTDB, in exuberant mood, said: "The BTDB looks forward to providing Felixstowe with security and support so that it will settle down to a prosperous future."

The assurances requested by the House of Lords Committee are:

The BTDB will not seek to direct the existing traffic from Felixstowe to their other ports, it being understood that all the Board's ports will continue to compete for business, subject to the Board's overall financial policies and objectives.

That it is the Board's intention to promote the interests of the company's port operations and their future development on the basis of opportunity.

That the Board's intention that for the foreseeable future the company will continue as a statutory company under the powers in its local statutory provisions.

The Third Reading of the Bill, said Sir Humphrey, in the absence of an adverse decision by the Court of Appeal, was expected to be on September 27, and the Royal Assent expected by November 15.

"Nothing is over until the Queen has signed the Act, but we are extremely pleased that we have passed this critical stage of the proceedings."

He added that the examination by the Lords Committee took 15 days—"one of the all-time records."

Last week Felixstowe dockers brought the port to a standstill with a strike for the first time in its history. They were protesting at the disclosure of a result of a secret ballot showing workers to be against nationalisation. Sir Humphrey said yesterday that the amount for the campaign had been waged against the BTDB.

Directors 'intended to defraud'

BY TERRY WILKINSON

A DEPARTMENT of Trade and Industry has brought proceedings against two directors of a company controlled by Mr. Gerald Israel Ronson, published yesterday, alleging that there was both intent to defraud the companies' creditors and failure to keep proper books of account.

The report concludes that neither Mr. Ronson nor his son, Mr. Howard Ronson, is a suitable person to act as a director of a company.

Mr. Gerald Israel Ronson is the uncle of Mr. Gerald Ronson, head of the Heron garage group. There are no business links between the companies.

The report, by Department of Trade Inspectors Mr. R. G. Waterhouse and Mr. J. C. Steare, was completed in July last year after a six-year investigation. The inspectors describe their inquiry as "painfully and embarrassingly prolonged because of the complexity and disorder of these companies' affairs."

Board of Trade inspectors were appointed in July 1968,

after complaints from house buyers and building societies concerning the quality of work carried out by two companies, Construction and Yorks and Lancs. Construction Company.

Sub-contractors to the companies had complained that they were being unjustifiably refused payment for work carried out.

In June 1968 the National House Building Council struck the two companies from their national register of house builders. After petitions for the winding up of Dwell and Yorks and Lancs by their creditors, mainly the sub-contractors—in the following month, liquidators were appointed in October.

The inspectors say the failure of both Dwell and Yorks and Lancs "is directly attributable to gross mismanagement on the part of the two directors, Mr. Gerald Ronson (chairman) and Mr. Howard Ronson (the managing director)."

In the view of the inspectors, from about the autumn of 1968, until the companies ceased trad-

Airlines ask 8% rises on U.K. routes

FARES on major domestic air routes will rise by about 8 per cent. on November 1 if applications by the airlines are approved by the Civil Aviation Authority.

The rises, sought by British Airways, British Caledonian and British Midland Airways, follow a similar rise of between 5 and 30 per cent.

Announcing details of the increases sought, the Authority said yesterday that on the London-Glasgow, Prestwick and Edinburgh routes British Airways and Caledonian were asking for the tourist single fare to be raised from £24 to £26, the first-class fare to go up from £35 to £39, and the "Gatwick Discount" fare to rise from £23 to £24.

The stand-by Heathrow Shuttle fare at weekends would rise from £14 to £15.

On the London-Belfast route British Airways has applied for an increase from £25 to £27 in the tourist single rate, with the first-class single fare going up from £37 to £40, while the Gatwick Discount fare will rise from £23 single to £25.

Chrysler loss 'as predicted'

CHRYSLER U.K.'s losses this year will not exceed the £40m. predicted by the company at the time of the Government rescue deal last December.

As a result of a meeting with Mr. Edmund Dell, Trade Secretary, the Association of Scientific, Technical and Managerial Staffs will suggest how the anti-dumping rules might be changed to take account of threats to domestic employment.

The Association and its sponsored MPs, including Mr. Douglas Hogg and Mr. Ian Mikardo, are in the first of a series of talks with the Government to allow unions as well as companies, to lodge complaints against exporting countries, as Monday.

U.K. shipbuilders given more orders

BY KEVIN DONE, INDUSTRIAL STAFF

THERE WAS a sharp increase in the number of orders placed with British shipbuilding yards during April-June this year. For the first time in more than two years orders approached the quarterly average of 250,000 gross tons that would be needed on a regular basis to maintain full employment in the industry.

According to figures yesterday from the Shipbuilders and Repairers National Association, U.K. yards secured orders for 39 ships, amounting to 255,000 gross tons, between April and June, a considerable increase on the 14 ships, of 51,800 gross tons, ordered in the first quarter of the year.

The industry's total order book at the end of June (excluding naval work) stood at 227 ships, 3,367,000 gross tons, with an estimated value of £1,083bn. A year ago the order book comprised 321 ships of 5,818,000 gross tons at £1,298bn.

One of the most encouraging features for British yards is that in the second quarter of the year they attracted a far higher percentage of orders from British shipowners.

The General Council of British Shipping said yesterday that in the first half of 1976 British owners had placed orders in the region of 90,000 gross tons with British yards, which amounted to about 50 per cent. of all orders. The rate of home-placed orders accelerated sharply in the second quarter.

In the 12 months of 1975 British owners placed orders for only 38,000 gross tons with U.K. yards, or about 11 to 12 per cent. of total orders. In terms of gross tonnage, the first half of 1976 were almost three times higher than last year's total.

This increase represented at least a partial response from shipowners to strong behind-the-scenes pressure from the Government to get them to order more ships in Britain. But the sudden surge of orders, particularly in the second quarter, suggests that several owners were holding back until the Government's announcement in early April of the extension to British owners of its cost-inflation guarantee scheme, previously only available for ship exports.

Change of dumping law to be suggested

BY CHRISTIAN TYLER, LABOUR STAFF

MINISTERS yesterday gave a sympathetic hearing to demands for a greater union role in identifying cases of "dumping" by British trade competitors.

As a result of a meeting with Mr. Edmund Dell, Trade Secretary, the Association of Scientific, Technical and Managerial Staffs will suggest how the anti-dumping rules might be changed to take account of threats to domestic employment.

The Association and its sponsored MPs, including Mr. Douglas Hogg and Mr. Ian Mikardo, are in the first of a series of talks with the Government to allow unions as well as companies, to lodge complaints against exporting countries, as Monday.

Beer sales slip 4%

BY KENNETH GOODING

BEER SALES fell 4 per cent. from the 1975 level during one week of the recent heatwave, a Brewers Society analysis has shown.

But two other weeks picked for comparison showed increases in sales of 15 per cent. and 23 per cent.

The special factor which upset the results for the first week examined was distribution problems at Courage's Avonmouth depot.

As might be expected the society's exercise showed huge increases in sales of lager. Rises were 21 per cent. 60 per cent. and 80 per cent. for the three weeks compared with the 1975 figures.

This resulted in lager's percentage of beer sales during those weeks jumping 22 per cent. to 27 per cent. and 40 per cent.

In spite of the rise in sales during the extraordinarily hot spell many industry observers are sticking to their forecast that beer production will fall about 1 per cent. this year.

The May production (as dis-

Ferranti wins Army contract

By Our Defence Correspondent

THE FERRANTI Inertial Systems Department has been awarded a multi-million pound contract from the Ministry of Defence for production of a new survey and navigation system for the British Army.

Developed from the Ferranti inertia navigation platform already in service with Harrier and Phantom aircraft of the RAF, the device is called Positioning and Azimuth Determining System. It has been developed to meet an Army requirement for rapid accurate survey work for the Royal Artillery.

APPOINTMENTS

Domestic Credit Insurance

Director Designate
around £7500

To maintain its consistent growth record, a leading specialist broking house, part of an international finance group, is looking for an experienced credit insurance executive, capable of heading up the London-based domestic business team.

The successful candidate will report to the Managing Director and will work closely with colleagues in other branches and divisions.

Success will result in an early appointment to the board.

Starting salary around £7500 p.a. with company car, plus usual benefits including pension, life assurance and health insurance schemes.

Please write with full details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Ref. B.1283.

This appointment is open to men and women.

ASL CONFIDENTIAL RECRUITMENT 17 STRATTON STREET LONDON W1X 6DB
A member of MSL Group International

EDUCATIONAL

LEARN EVERYDAY FRENCH
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through film and conversation, day and evening courses.
Small classes at all levels. Also individual courses (20 or 45 hours weekly). Enrolment at any time. Self-service restaurant, parking.
FRANCE LANGUES 828.40.00/842.78.00. Ext. 32.24
78 rue Olivier de Serres, 75015-Paris

CONTRACTS AND TENDERS

Washington Development Corporation

REVIEW OF APPROVED LISTS OF BUILDING CONTRACTORS

The Corporation is about to review its approved lists of Contractors for general building works. Building Works undertaken by the Corporation include industrial and commercial developments, social and amenity buildings and housing for rent and for sale.

There are also opportunities for Contractors interested in carrying out projects in the minor works category. Contractors interested in being included on the approved lists should apply, as soon as possible, for the forms of application to:-

Eric Watson, Dip. Arch. (Dunelm) F.R.I.B.A.,
Chief Architect and Planning Officer,
Washington Development Corporation,
Usworth Hall, Stephenson District, 2, Washington,
Tyne and Wear, NE37 3JL.

Completed forms to be returned not later than Monday 23rd August, 1976.

SAUDI ARABIA

Government tenders published daily in ARAB NEWS, Saudi Arabia's first English-language newspaper.

Subscriptions and advertising:
6/7 Gough Square,
Fleet Street, London EC4
Tel: 01-253 2266

COMPANY ANNOUNCEMENTS

POLYSAR LIMITED

W. A. CRITCHLEY, C.A.
1. C. Rush, President, Polysar Limited, is pleased to announce the appointment of William A. Critchley as Vice-President, Finance.

In his new role, Mr. Critchley will be assuming responsibility for the Control, Treasury, Internal Audit and Legal functions. Mr. Critchley, joining Polysar as an international executive with a leading multinational company.

Polysar Limited of Santa, Canada, is a world-wide producer and marketer of synthetic rubbers, latexes, plastics and adhesives.

LEGAL NOTICES

No. 007494 of 1976
In the HIGH COURT OF JUSTICE Chancery Division Companies Court, in the Matter of ROWE POY INVESTMENTS LIMITED and in the Matter of The Companies Act, 1968.
NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice is directed to be heard by the Court on the 2nd day of July 1976, presented to the said Court by IMPERIAL TOBACCO (IMPORTERS) LIMITED whose Registered Office is at P.O. Box 10, North Way, Andover in the County of Hampshire, London, W12A 2LL on the 4th day of October 1976, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order on the said Petition may appear at the time of hearing, in person or by his counsel, for that purpose, and a copy of the Petition will be furnished by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

TROWER, STILL & KEELING,
5, New Square, Lincoln's Inn,
London, W.C.2 (Ref. 01-253 2266).
Agents for: C. R. JONES,
Bedminster, Bristol, BS80 1TL.
Solicitors for the Petitioner.

COMPANY NOTICE

BRITISH GAS CORPORATION
£50 million 1976-77
Guaranteed Notes 1976-77
Holders of the above Notes are advised that the annual report and accounts of the British Gas Corporation for the year ended 31st March 1977 will be sent to them at the office of S. G. Waring & Co. 10, Gresham Street, LONDON EC2A 3DF.

COMPANY NOTICES

ANGLO AFRICAN CORPORATION OF SOUTH AFRICA LIMITED
Incorporated in the Republic of South Africa
DIVIDEND No. 57
Further notice of dividend notice, used in the year ended 31st March 1976, is hereby given. The dividend is payable to the registered shareholders of the Corporation on 1st July 1976. The dividend is payable in cash or by cheque, and is payable to the registered shareholders of the Corporation on 1st July 1976. The dividend is payable in cash or by cheque, and is payable to the registered shareholders of the Corporation on 1st July 1976.

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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

TEXTILES

Makes colour matching easier

COLOUR and its accurate measurement is still very much of a complex problem that confronts industries such as textile, paints and plastics. Systems exist which are expensive and sophisticated. These will measure colours and then, by means of computers, specify how best these colours can be matched from the elemental colours that have been included in the programme.

Even then the accuracy of the recipes often leaves much to be desired and it may well be that a colour is not matched on the first pitch. But gradually the techniques are being refined and in the textile industry a number of "automatic colour kitchens" have been announced. This is an area where British technology would appear to be among the pace-setters.

What many industries need is a relatively simple and inexpensive system which allows one colour to be compared with another. In such a system tolerances will be incorporated so that by matching one against the other a "go or no go" accuracy will be signalled within seconds. This type of system is not intended to undertake all the complex calculations one might expect with the more involved computerised systems.

A number of approaches to this problem have been suggested and most are based on the colorimeter which views the colours to be compared through three colour filters and then presents the comparison.

The problem with such a system is that should one of the filters be damaged it is difficult to replace it in relation to the values of the other filters, while the rest of the colorimeter may diverge appreciably from readings obtained with another.

Now a totally new approach to the problem is offered by Datascolor A.G., Switzerland (British agent: B.L. Engineering, 11 Edward Street, Bradford BD4 7BH. Tel. 0274 34185). Instead of a colorimeter the company has incorporated a spectrophotometer for measuring complete colour values. In the compact Datascolor 3500 instrument the colours are determined and, by use of a small computer, an evaluation is made. This is used for 'comparing' say, the original colour with matches, but there is perhaps of even greater significance is that two companies working in the distance apart, can be assured that the readings from one instrument will be the same as those from the other. For British textile companies the fact that a fluorescent light source TL 84 is used is of considerable importance.

The instrument is being used

for checking dyed fabrics, in the main; but it has proved also to be suitable for comparing even the tiny sections of prints. Normally a sample between 8 and 30 mm. diameter is used, but a 3 mm. sample can be measured from say a print.

If paints or plastics are being compared then the Datascolor 3500 can take off the gloss and so compensate for reflectances. Various values are compared and, because a spectrophotometer is the system of measuring the colour, the instrument will show the reliability of the values for the original and where the match differs, which means (for a dyer) that he will be guided to make his adjustment in the right area. A test takes about six seconds and the instrument can be calibrated in only ten seconds.

Some idea of the appeal of such a system might be gained when it is realised that a garment maker with a large plant may well make a garment in which the sleeves have been dyed in one factory and the body unit of the garment has been cut from a cloth originating elsewhere. In the mill they may well look compatible, but in other lighting conditions they could reveal appreciable shade differences.

British Leyland is necessarily

deeply involved in this development and while the distributors are paying for the equipment, it is understood that plans at Leyland force the installation of some 20 comparable units a year for the next three years.

There are some 140 other distributors who would benefit from smaller units of the system, based on the work the company did to produce its Series 5000.

Systime, Concourse Computer Centre, 432 Dewsbury Road, Leeds LS11 7DF, Leeds (0532) 707411.

Spares kept under tight controls

THERE COULD be as much as £200,000 of business in the pipeline over the next few years as the computer industry of dedicated equipment for parts control to the 200 or so of Leyland's 400 distributors able to benefit by it.

almost like a figure eight and made of highly polished aluminium.

The special shape and angular adjustment of the two halves give a high illumination efficiency so that it is possible to produce lighting systems in greenhouses with an illumination of 25,000 lux per square foot. The distance between the fittings is then twice the suspension height.

Reflector and pre-switching device are housed in a light grey polyester casing reinforced with glass fibre. The reflector is surface treated against corrosion. More from Postbus 523, Eindhoven, Holland.

BUILDING

Compact air conditioners

AIR CONDITIONING units with airflows from 2,800 to 30,000 cfm have been developed by Heat-Tite (Midlands) 1628a, High Street, Kington, Warks, B93 0JU (05945 6111).

Largest unit in the range (30,000 cfm) requires 3352 mm x 1525 mm floor space. All components, including Fan, Filters, frames, heating and cooling exchangers, are constructed on a modular basis, with air inlet, discharge and fan arrangements, suit individual requirements.

Where a unit is delivered in sections, pressure fasteners are used to connect the module, eliminating bolting, and cutting labour costs.

PROCESSES

Cooler with no water losses

SEALED-CIRCUIT, air-blast water coolers can make a significant contribution towards saving water and with drought conditions prevailing over considerable areas of the country there is growing concern in Government and industry at the amount of water being used each day in a variety of cooling applications, later being run simply to waste.

Birshaw, subsidiary of Marston Radiators (IMI Group), has brought out a group of seven coolers of this type intended to cool HF generators, spot welders, die casting and injection moulding plant, as well as general engineering applications.

This range at present covers a flow rate from 5.5-33 gallons per minute and heat dissipation from 10kW to 150 kW, assuming that the temperature differential between fluid entry and the

Trending to simpler equipment

LOW profitability is something that does much to generate negative attitudes towards the textile industry. Even so, machine builders continue with major technological advances and almost all of them add refinements to their equipment, thus making them more expensive. The excuse is usually given that the more automatic they can be, the greater will be the reduction in labour content, which is one of the major cost factors in almost every part of the industry.

There is, however, a small but very significant element in the textile industry which is adopting an alternative point of view. This group looks towards simplification, elimination of sophistication, and it attempts to make the least complex and least expensive high production machines it can.

One such company is S. Riccah and Co., of Prato, Italy (British agent: Herbert Brown, Whiteley Street, Middlesbrough, Yorks, Tel. 0454 51117) which is building an extremely simple woolen spinning machine called the CRR. In most modern spinning machines of this kind it is felt to be necessary for false-twist to be inserted into silver as it is being drawn and this is typical of a general approach towards spinning carded yarns.

be in London. Instead

computer stationary (been costing the bank a year) each branch will one postcard-sized piece by the start of this morning's containing up customers' data.

Barclays emphasises customers' statements will be distributed from paper centres in paper the on-line terminal en- vironment has not been where will be used when

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Kodak COM at Barclays

RATHER than move five tons of paper nightly to notify their 3,000 branches of each customer's account status, Barclays is spending over £2m. on nine Kodak COM machines and over 6,000 NCR microfilm viewers.

Three of the computer-output microfilm (COM) machines have been installed at the Manchester computer centre and 160 branches in the area already have the service. The other six will

be in London. Instead

computer stationary (been costing the bank a year) each branch will one postcard-sized piece by the start of this morning's containing up customers' data.

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Save with Fluidi

Flexible sealing strip

BRING MARKETING by Richard Kliger, Sidcup, Kent, DA14 5AG, (01-300 7777) is a sealing strip made from polytetrafluoroethylene.

Called Sealx, it is supplied on dispenser reels in four diameters, 1, 1.5 and 2 inch. To use, a length slightly longer than the true length required is cut from the reel, the ends of the seal are overlapped and the joint tightened—the maker says there is no need to re-tighten later.

It is claimed the sealing strip can be used for a wide range of joints, since the material is compliant and easily fills irregularities on the mating surfaces. It is said to be unaffected by corrosive gases or chemicals, to withstand pressures up to 2,000 psi and a temperature range of -240 to +260 deg. C.

ambient environment is 49°F (25°C).

The water circuit is a totally sealed system, the main advantages of which are the lack of sludge build-up and atmospheric contamination. Also, the absence of any large reservoir tanks or external supply pumps means that maintenance of the cooling circuit is kept to a minimum.

An expansion vessel is integrated into the circuit and a secondary circuit replenishes any water loss that may occur, for example, when changing electrodes on spot welding machines.

Heat exchange elements are located either in the side or, in the case of the smallest unit, in the top with the cooling air drawn through the elements by a multi-fan fan.

Busball, Featherstone, Pontefract, Yorkshire, Pontefract TF14 6ET.

INSTRUMENTS

Strain in flexible materials

DYNAMIC strains associated with elongations occurring in flexible materials may be measured by a long-stroke flexible potentiometer. This was developed by G. V. Planer, following original work carried out by the Shirley Institute for E.M.L./M.O.D.

Resulting from their large elongation capability, the devices can measure extensions of the order of 100 per cent, and have a considerable advantage over conventional strain gauges which are generally limited to strain measurements of about 1 per cent elongation.

The potentiometers consist of two parts. One has a thin 8-in resistive track with end terminals, vacuum-deposited on a flexible but stable diaphragm. The second part is a mounting carrying a sliding contact wiper component is mounted on the test material in such a manner that on stretching the latter, the wiper travels along the track to give a varying voltage pick-off relating to the extensions experienced. Resistance of the track is generally in the range 100-1000 ohms.

Applications exist in the analysis of materials and structures which undergo large extensions or deformations. One such application is in the measurement of dynamic strains and shock loads involved in the development of, for example, parachutes in which large elongations in the fabric of 25 per cent can be experienced.

G. V. Planer, Windmill Road, Sunbury on Thames, Middlesex UB8 3EE.

Joint Announcement

Sentrust Limited General Mining and Finance Corporation Limited Lydenburg Platinum Limited

(All incorporated in the Republic of South Africa)

Shareholders are referred to the announcement made to-day by President Steyn Gold Mining Company Limited with respect to the exploitation of the farm Video by that company in return for the allotment of 566,400 shares in President Steyn Gold Mining Company Limited. In terms of participation agreements the share will be allocated as follows:

Sentrust	50.00%
Lydenburg	25.00%
General Mining	25.00%
Sabaeria Holdings Limited	1.25%
TOTAL	

* Formerly Spence and Wenden (South Africa) Limited
It must be noted that the allotment of the shares will only be effected after receipt of the latest notification from the Secretary of Mines concerning the granting of the proposed Video mining lease.

6 Holland Street, Johannesburg.

27 July, 1976

Studio 99 V
INDEPENDENT CONSULTANTS
SUPPLIERS AND HIRE
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CLOSED CIRCUIT TV
SYSTEMS & EQUIPMENT
73-75 Finsbury Road
Swiss Cottage London
N12 3JF
01-228 3782

On the CRR there is a twist unit and set, de and the implied from accurate. A spokesman said that I attempted to spin all exotic fibres and man blends with wool. "At he asserted, "did I t than 20 minutes to a frame and have it perfectly on any mix." The spinning frame on coarse count yarn are used as car upholstery fabric without a balloon, so is a minimum of ten yarn during twisting. For the finer count, possible to spin with called a semi-balloon. As yet, the full spin of the CRR has not established on the web in Middlesbrough. It has VSW 2.78 to 32 (18m but possibly would be spin even finer necessary. Depending on a number of spindles on will vary. The gauge between 106 and 190 rings from 7300 to 19000. On the CRR will spindles, while on the will be only 190 spin amount of twist in a vary from 25 to 3.0 (18m but possibly would be spin even finer necessary. As yet, the full spin of the CRR has not established on the web in Middlesbrough. It has VSW 2.78 to 32 (18m but possibly would be spin even finer necessary. Depending on a number of spindles on will vary. The gauge between 106 and 190 rings from 7300 to 19000. On the CRR will spindles, while on the will be only 190 spin amount of twist in a vary from 25 to 3.0 (18m but possibly would be spin even finer necessary.

British Leyland is necessarily deeply involved in this development and while the distributors are paying for the equipment, it is understood that plans at Leyland force the installation of some 20 comparable units a year for the next three years. There are some 140 other distributors who would benefit from smaller units of the system, based on the work the company did to produce its Series 5000. Systime, Concourse Computer Centre, 432 Dewsbury Road, Leeds LS11 7DF, Leeds (0532) 707411.

Kodak COM at Barclays

RATHER than move five tons



Tory peer drops challenge to Bill

By Justin Long, Parliamentary Correspondent

THE FINANCE BILL last night survived the threat of a final procedural ambush in the Lords when it safely passed all stages to be ready for the Royal Assent to-morrow.

Objectors to the Bill were not prepared in the outcome to pursue the contention that it was not a pure money Bill and that consequently, the Lords should have the right to amend it.

Lord Harman-Nicholls, the Tory backbench peer, who had sponsored the move against the Bill, withdrew his motion on assurances from Lord Shepherd, Leader of the House, that the issue could be raised in the Committee on Parliamentary Procedures in a way that would avoid the possibility of conflict between the two Houses.

At the same time, Lord Shepherd insisted that there had been no resort to any improper procedures during the passage of the Bill.

The controversial issue which exercised Lord Harman-Nicholls and some other peers was whether or not the constitutional rights of the Lords were infringed when they were asked to pass without amendment a pure money Bill a Bill which also dealt with matters unrelated to financial aid or supply.

This was the burden of the complaint against this year's Finance Bill with the critics arguing that the section giving power of search and entry to the Inland Revenue was a foreign matter which should have no place in a money Bill.

Lord Harman-Nicholls, persuaded that if he pushed his arguments against this Bill, he could bring the Lords into conflict with the Commons, agreed that he should not use this particular occasion to raise the standard for rights of the peers.

He acknowledged that since the constitutional crisis of 1911, the Lords had been cautious in their handling of Finance Bills. "Perhaps too cautious to the neglect of our own vital function of acting as a watchdog to safeguard the constitutional freedoms of the individual in a free society."

Lord Harman-Nicholls acknowledged that only a few days earlier, Mr. George Thomas, the Speaker of the Commons, had ruled that this Finance Bill was indeed a pure money Bill.

Naturally, the Lords accepted that this decision had been unquestionably objective. But if new evidence could be produced to show that the section complained of was matter foreign to a money Bill, then it would be no slur on the dignity of the Speaker to ask him to consider the new evidence, Lord Harman-Nicholls suggested.

He advocated calling on one of the Law Officers of the Crown to confirm whether or not the Bill went outside the bounds of a money Bill.

The section complained of enabled a tax inspector to enter a citizen's home and take away documents belonging to him. This went quite beyond the levying and collection of taxes, the proper subject matter of a Bill such as the Finance Bill. It was an aspect that Lord Harman-Nicholls believed had not been put to the Speaker.

But in view of all the considerations he was prepared to withdraw his motion now and bring it up again in September when this Bill would not be affected.

His proposed motion would urge that the Privileges Committee should review the Standing Order on money Bills.

It would be a move to prevent the ancient powers and privileges of the Lords from falling into disuse—particularly in regard to future Finance Bills, Lord Harman-Nicholls argued.

Tories renew assault on shipbuilding Bill

By JOHN HUNT

THE CONSERVATIVES renewed their attack on the Government's proposals for the nationalisation of the aircraft and shipbuilding industries last night with Mr. Michael Heseltine, shadow Industry Secretary, claiming that the plans were based totally on dogma without the backing of a single rational argument.

He was speaking at the start of three days of debate leading up to the crucial third reading vote on the Aircraft and Shipbuilding Industries Bill tomorrow. This is the fourth of the Bills which has been going through the Commons under the Government's controversial guillotine timetable.

Yesterday's attack came in the wind-up to the committee stage as the Government introduced a series of amendments changing the wording of the Bill in order to make sure that it could not be considered as a hybrid measure.

The first of the Government's amendments—which excludes from the Bill minor categories of aircraft such as gliders and those with rotary wings—was passed by a Government majority of 13 (300-287).

The most important amendment—that excluding mobile offshore installations from the Bill—was then passed without a division.

It was an argument over the Bill's amendments which was the focus of the Tory attack.

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whether such an installation which had been made by Marathon Shipbuilding (U.K.), an American-owned company, should be classed as a ship or a rig which led to earlier rows in the Commons.

Based on the assumption that it was a ship, a prima facie ruling was made that the Bill was hybrid. This led to angry scenes in the Commons at the end of May, with Mr. Heseltine picking up the mace and swinging it towards Left-wingers.

According to Mr. Heseltine last night, there was no doubt that the Bill remained a hybrid measure. He based his argument on a claim that special privileges had been given to Marathon. He said the Government was leaving them outside the scope of the Bill. He said the Government was apalling at the prospect of submitting the Bill to a Select Committee because of the type of questions that would have to be answered there.

Despite the Government's recently announced plans to cut public expenditure, this Bill was just an alibi to persuade people that we could continue in the same old way. A total of £500m. in taxpayers' money would be pushed down the drain.

He told the House that Mr. Gerald Kaufman, Minister of State for Industry, had refused

to meet the management Bristol Channel Ship Repairs to discuss the Bill.

But Mr. Kaufman intervened to deny the charge. He said that for the past four weeks he had been trying to visit the company's yard at Cardiff without any pre-conditions. The company, however, had laid down pre-conditions for the visit which he had found unacceptable.

Mr. Heseltine accused him of merely adopting this course in order to bamboozle the Welsh Nationalists into supporting the Government in to-morrow's vote. The Government had caused to be worried, he said, as it had now lost the support of the Scottish Nationalists for the Bill. The Nationalists now realised they had been tricked by the Government's earlier offer of a promise of a separate entity for Scottish shipbuilding.

Mr. Eric Varley, Industry Secretary, told MPs that the amendments now being proposed would ensure beyond doubt that the Bill was not a hybrid measure. They had been drawn up after an exhaustive Government re-examination of the Bill.

"Similar points have lost us a great deal of time on the Bill in the past and we want to avoid that danger in the future," he declared.

The Speaker reminded the House that it had given him discretion in this matter "I am using that discretion."

The exchanges ended when the Speaker concluded: "There can be no question this afternoon of my changing my mind on this question."

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Speaker's ruling leads to protests

THE SPEAKER Mr. George Thomas refused to allow any references to the Appeal Court's decision over Tameside schools to be made in the Commons. He told Mr. Christopher Price (Lab., Leicestershire) that the matter was sub judice.

There was a roar of noise from both sides of the Commons as Mr. Price repeatedly tried to raise points of order and was forbidden to do so by the Speaker.

Mr. Price declared: "I have a submission to make on the Tameside case. The Speaker replied that he had not come to the House unprepared. He had considered the matter and had decided not to take points of order on it."

Mr. John Mendelson (Lab., Penistone) protested on Mr. Price's behalf that he could remember many occasions when an MP had been allowed at least to make a submission and Mr. Denis Skinner (Lab., Bolton) recalled that he had been allowed to comment on the Clay Cross affair in similar circumstances.

The Speaker interrupted Mr. Skinner to ask him to "state your point of order as politely as you can."

Mr. Skinner retorted: "There is one thing I shall not do and that is grovel." He claimed that "many, many times, week after week—whether the Clay Cross matter was sub judice or not in your view—it was mentioned over and over again in this chamber."

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LABOUR NEWS

Civil Service unions fail to soften cuts impact

By DAVID CHURCHILL, LABOUR STAFF

CIVIL SERVICE unions failed yesterday to secure concessions from the Government over its plans to cut Civil Service manpower costs over the next three years. But the unions, after a 90-minute meeting with the Prime Minister, did win an assurance that to-morrow the Government would for the first time officially give details of where the cuts were planned.

The proposed cuts, part of the Government's first public expenditure cuts package announced in February, aim to reduce staff costs by £140m. at 1976 prices over the next three years.

This means a loss of some 35,000 non-industrial Civil Service jobs, apart from separate cuts of 24,000 people in the Ministry of Defence—15,000 as a result of the Defence Review and 9,000 from decisions taken by the Public Expenditure Select Committee.

About £35m. of the cuts have already been agreed by the

Cabinet. The unions were given details of these yesterday, but not of the proposed £35m. cuts still to be decided.

The bulk of the cuts already decided have come from the relatively smaller Government Departments which carry less weight in the Cabinet. These include such Departments as the Scottish Office and the Office of Population Census and Surveys.

Substantial manpower savings have been achieved in the Inland Revenue by postmanpower cuts, the Wealth Tax and changes announced in the last Budget. The Department of Health and Social Security has been forced to cut staff for non-essential work, which is likely to result in a deterioration of social services.

Considerable savings have been achieved by reducing the maintenance of Government offices and the use of sophisticated personnel management.

Mr. Bill Kendall, secretary general of the staff union Whitley Council, said: "The Government's cuts are a threat to the morale of the Civil Service as well as to the economy of the country. The Prime Minister refused to agree to a 'pulsary redundancy'—said, as well as saying 'Government could not do so on its plans to displace 35,000 jobs over the next three years, despite the fact that the cuts for this purpose were rising dramatically. The unions were told in the Civil Service and other areas of public service, necessary to investment in man industry."

Mr. Kendall added: "I stated a 'taken notice' yesterday's meeting that would lower Civil morale as well as to the economy of the country. The Prime Minister refused to agree to a 'pulsary redundancy'—said, as well as saying 'Government could not do so on its plans to displace 35,000 jobs over the next three years, despite the fact that the cuts for this purpose were rising dramatically. The unions were told in the Civil Service and other areas of public service, necessary to investment in man industry."

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The Management Page

EDITED BY JOHN ELLIOTT

INDUSTRIAL ACCIDENTS

BY SUE CAMERON

Safety can boost productivity

FOR MANAGERS who just not enough. Success depended on a firm policy being formulated and enforced by top managers.

It was found that where management teams had made a wholehearted commitment to improve safety standards there were fewer accidents among those actually hurt as well as a general reduction in the annual number of injuries. Levels of labour turnover were also lower in factories which took greater precautions against accidents and the report suggests that once senior managers emphasise the priority they are giving to safety, morale and loyalty among the workforce increase. Employees also become more careful while at work, they recognise potential dangers more quickly, and there is a strong likelihood that they actually work harder.

Whatever else will motivate management... there is a clear identification in these studies between high levels of safety and health performance and correspondingly low levels of absenteeism and labour turnover.

The unit was set up by Factory Inspectorate six years ago but this latest survey is a new departure because it is the first time an attempt has been made to do more than just to ensure machine guards and statutory requirements.

BUSINESS PROBLEMS BY OUR LEGAL STAFF

Bed and breakfast gains

IN "bed and breakfast" to make a loss, as to gains made on other assets, but it is not permissible to make a loss on a bed and breakfast.

For instance, if I sell a property for £500 and make a profit, but make a loss on the bed and breakfast, I can then buy back the next day for say £450.

Duty of a director

I rent some land to a company of which I am a director. A temporary structure, due for demolition, was accidentally demolished before it took place, and as owner of the land I received compensation. Am I or the company entitled to it?

We think that your fiduciary duty as a director of the company would require you to account to the company for the compensation received.

May & Hassell LIMITED

(Timber Importers)

Statement by the Chairman, Mr J H B Atley
Year ended 31st March, 1976

TAX PROFITS were £1.97m. This is after absorbing share (£740,124) of the loss sustained by associated company, Hallam Group of Nottingham Ltd. (50% ed).

IDENTS The maximum permissible is recommended.

SPING Klondyke Shipping Co., Ltd., sold two vessels the year. The surplus on these contributed £293 to the profit above. A further newbuilding - "beck" - came into service with the fleet.

DISITIONS The Warrington Timber Co., Ltd., Burrow Ltd., (Heswall, Cheshire), Jack Stevenson & Co. (Hanley) Ltd., S. Banks & Co., (Wigton) Ltd.

ANSION May & Hassell (South East) Ltd., dished in Tonbridge importing into Shoreham and reter, new retail outlets in Birkenhead, Manchester Taunton.

LOOK Current year both turnover and profits ahead last year. 1977 results expected to be extremely factory, despite Hallam showing no improvement in

FINANCIAL STATISTICS	1976 £000	1975 £000
Profit before tax	1,969	1,766
Earnings per ordinary share	15.5p	16.8p
Dividend per ordinary share	2.49382p	2.288p

Profit before tax and earnings per share are calculated on the basis of 10,000,000 ordinary shares in issue.

pany and its objectives. While the decision as to whether or not to stay off work after injury is a personal one, management recognised the benefits that could be obtained from following progressive personnel policies," says the report.

One of the biggest difficulties managers faced was how to communicate their policies and their attitude on safety. The

Accidents include damage to

machinery as well as injuries

to individuals and this was one

reason why successful safety

policies led to increased productivity and better workman-

ship. The report points out that

it is important to consider

whether the introduction of

new machinery or changes in

working methods could consti-

tute a safety hazard. Constant

feedback from production line

workers and from line managers

is the only way to ensure that

potential dangers are recog-

nised.

The report stresses the need

to alert supervisors and first

line managers to the importance

for senior managers to base

of accident prevention and to

provide them with proper train-

ing. In some cases a tightening

up on safety will mean extra

responsibility for supervisors

and it is therefore vital to give

them recognition for that work.

The survey showed that in

factories with a high accident

rate safety officers often spent

too much time dealing with

insurance claims, issuing pro-

tection clothing and checking

that legal requirements were

observed. Safety officers should

devote more time and energy

to advising line managers and

to checking potential hazards

on the shop floor.

It was also important for

them to monitor their

companies' safety performance

and to show whether agreed

procedures were operating effec-

tively. The report notes that in

many places the "reality is

quite different from the

intention and a continuation of

outdated or unobserved pro-

cedures quickly leads to

cynicism at work level."

It recommends that once a

safety policy has been agreed

at Board level a director should

be nominated to take special

responsibility for its enforce-

ment. Financial provision

should be made for improving

safety standards and informa-

tion on the steps taken to

prevent accidents should be

published.

Success and Failure in Accident Prevention, Health and Safety Executive, SO 80p.

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Technical barriers to trade fall

BY LORNE BARLING

MANY OF THOSE Common Market supporters in British industry who were vociferous about its virtues before the U.K. became a member now have a golden opportunity to further their cause, by speedily bringing their products in line with those of their European competitors.

In a world where idealists are trying to make one type of electric plug to fit every socket from Brussels to Timbuktu, this should be a comparatively painless contribution to European unity. But many senior managers in British companies tend to call for an expert when they hear the word harmonisation. They rightly believe it to be complicated by European bureaucracy but perhaps underestimate its importance.

For the EEC countries it has been a prime objective to abolish internal tariff barriers in order to stimulate trade, but the next step in integrating some of the most powerful industries in the world is to progress further on agreement on standards.

Once those standards are agreed, products which have been harmonised or manufactured to those standards, will have more expanded markets available to them in Europe. For that reason the Brussels machine is now grinding down these so-called "technical barriers to trade."

British companies are obliged to conform with the "directives" which come out of Brussels and are enforced by the Department of Prices and Consumer Protection, but the industry concerned is normally consulted before negotiations are completed.

The latest package of 18 directives from Brussels is the result of several months of hard bargaining and is regarded as a major achievement; it also illustrates that the simultaneous adoption of several drafts necessitates room for negotiation. In a long-term programme which is enormous both in its execution and its implications, this is an important factor.

Although considerable cost is often incurred in meeting new standards requirements, the long term benefits in producing more widely acceptable pro-

ducts will certainly outweigh the problems in most cases.

Although harmonisation policy was originally aimed at a broad range of products, it has evolved most rapidly in the consumer goods sector mainly because of the great differences in this field. There was much emphasis on safety.

Similarly, the degree of harmonisation varies: in some cases harmonisation is total, with existing national standards being replaced by EEC standards. In others, only a general reference to standards is made, providing for reliance on conformity with relevant national and international standards.

Many major companies producing products likely to be affected have appointed senior management to keep abreast of the often complex difficulties which arise in formulating directives. Trade associations also play a vital role in making industry's views known.

Directives

In drawing up the draft directives, the EEC Commission bases its decisions on the technical requirements of the member countries. As a means of providing agreed technical criteria to be used as a reference, the Community has adopted in principle the policy of using, where possible, harmonised European standards developed in the European standards bodies—CEN (The European Committee for Standardisation) and CENELEC (The European Committee for Electrotechnical Standardisation).

U.K. participation in the work of the standards bodies is organised through the British Standards Institution and its consultative committee network—representatives of the various national interests concerned. Government officials are responsible for representing U.K. views in the EEC working parties engaged on the preparation of directives.

A major aim has been to allow industry and interested parties maximum access to directives while in the development stage. But this has certainly contributed to delays and the programme is well behind schedule. It has also proved difficult to

achieve agreement on technical requirements, often as a result of inherent differences in practices in member countries, but this has on occasion been overcome by inter-industry tradeoffs between member countries. Although this is generally regarded as unsatisfactory it has become a necessary expedient.

Most companies affected by the latest round of directives to come out of Brussels appear to be well prepared for them; the motor industry, subject to eight directives on lighting and indicators, is one of the most advanced and well on the way to a "European model" car.

It is clear that larger companies, such as the multinational motor or electronics groups, will gain from harmonisation. They are familiar with a range of markets and have already adapted their products for purely commercial reasons.

Smaller U.K. companies, some of which have actively resisted harmonisation on cost grounds, may even opt out of export markets rather than meet the directives. In these circumstances, close co-operation with trade associations is regarded as essential.

There has also been recent criticism that test houses in some EEC countries have been unnecessarily obstructive, particularly in the domestic electrical product market. This matter was raised in the recent NEDO sectoral working party report covering these appliances.

Although the British Electrotechnical Approvals Board is working with its European counterparts to increase mutual recognition of test certificates, there are considerable problems of interpretation. For example, what is meant by marking an item in "a conspicuous manner?"

Apart from harmonising the product standards, the test standards themselves must be consistent in all countries if the principle of "equal access" for all manufacturers is to be followed. But manufacturers in general appear to have just cause for complaint if investment in harmonised products does not ensure entry into specified markets as a result of administrative barriers.

MANAGEMENT CONSULTANTS

Record work overseas in 1975

BRITISH MANAGEMENT consultants carried out a record amount of work overseas during 1975 and expect this to increase further this year, especially in the Middle East and South America.

This emerged yesterday from the annual report of the Management Consultants Association whose 24 members reported overseas business in 1975 worth £9.2m., a 22 per cent. increase over 1974. This accounted for about one-third of their total business and helped to boost a limited increase in activity at home, giving an overall total of £28m.

If concerns outside the association are included—notably P.A. Management Consultants which gave up its membership last year when it had £10m. overseas work—the total work carried out abroad is much higher, maybe totalling some £25m.

The sharp increase in overseas activity is partly caused by the falling value of the pound

and partly by consultants paying more attention to overseas business because of the state of the U.K. economy.

Explaining this yesterday when he presented his annual report, the association's chairman, Mr. Tony Howitt, of Peat, Marwick, Mitchell, said:

"Management consultants have made the grade in export markets, particularly in the Middle East, where competition for contracts from up to 100 firms of all nationalities is not unusual."

In particular there were foreign demands for work on cost control systems for construction contracts and in joint ventures with other professions on financial control systems for overseas branches of U.K. companies, and executive recruitment for overseas appointments.

However, there were difficulties sometimes in finding management consultants willing to work abroad. "It is becoming increasingly difficult to state clearly to an employee what

will be his U.K. tax status if he goes on a particular assignment abroad, particularly when the duration of the assignment is uncertain," said Mr. Howitt.

In the U.K., the state of the economy and the new skills required by companies because of continuing pay and price controls had led to increased work on job evaluation and salary structures and on manufacturing cost control systems. There was also a lot of work on computers and on linking financial and process models for new plants.

John Elliott

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Financial Highlights



Financial Position (In Thousands)

	1976	1975
Total Assets	\$ 3,272,344	\$ 3,030,924
Deposits	2,731,684	2,525,706
Loans, Net	1,553,362	1,346,564
Shareholders' Equity	168,842	150,248



Financial Position (In Thousands)

	1976	1975
Total Assets	\$ 4,587,122	\$ 4,194,993
Deposits	3,859,401	3,489,655
Loans, Net	2,267,456	1,946,957
Shareholders' Equity	219,634	199,201

Operating Results

	For the Six Months Ended June 30	
Income Before Securities Transactions	\$15,450,000	\$14,135,000
Per Share	1.71	1.56
Net Income	15,495,000	14,228,000
Per Share	1.71	1.57

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WEDNESDAY, JULY 28, 1976

Problems of growth

THE MOST interesting section of the latest OECD report on the economic outlook is its scenario for growth between 1975 and 1980. It should be made clear at once that this scenario is not a forecast and that 1980 is not a precise date. The object of the exercise is to produce an internationally consistent set of figures which illustrate one of the many possible ways in which the economic situation may develop over the next few years and to consider, against this framework, some of the policy problems which seem likely to arise. Thus, although the implied average growth rate of 5.1 per cent. for the area as a whole is practicable and is consistent with lower unemployment, better balance of payments equilibrium and a return to moderate rates of inflation, it is also held to imply "extremely prudent and skilful" economic management over the next few years.

There are said to be three main problems of policy which will arise in achieving such a rate of growth. The first, clearly enough, is to continue bringing the rate of inflation down to a tolerable level. Although there appears to be spare capacity at the moment sufficient to support a faster rate of growth for a time, the OECD suspects that the figures may be misleading.

Inflation

What is more, it quotes past experience to show that a fast rate of growth can lead to fast price rises even when there is an ample margin of spare resources; the risk is greater now, when a period of very rapid inflation is only coming to an end and when the business recovery is occurring more or less simultaneously in all the main industrialised countries. The OECD recommends, therefore, that member governments should aim at only a gradual recovery.

The inflationary danger is closely connected with the second problem identified by the OECD, the general need to switch resources away from consumption into capital investment and an improvement of the balance of payments. So far as the first is concerned, it holds that investment is more likely to be stimulated by

More stability for the State industries

THE TURN-ROUND in the finances of the main nationalised industries has been substantial since the Chancellor signalled the end of the era of enforced price restraint for this sector some two years ago. Not all the nine industries have yet published their latest accounts. But it is clear that five—the Post Office, the Gas Corporation, the Electricity Council, the Coal Board, and British Airways—have already managed to re-establish their operations on a profitable basis while a sixth—the Steel Corporation—is hoping to do so during the course of the current financial year. This leaves only three still incurring losses—British Rail, the National Freight Corporation, and the National Bus Company—but these concerns are all for differing reasons special cases at the present time.

First step

The improvement would appear less impressive if all of them allowed for the financial consequences of inflation. At present only the Post Office calculates its profits after allowing for the difference between the replacement and historic cost of fixed assets. From the study published by NEDO yesterday it is evident that the published figures of the remainder would have to be reduced by at least £1bn. If they applied the Sandilands system of current cost accounting, on this basis none of the nine—apart from the Post Office—would have yet returned to true profitability.

Nevertheless, the restoration of profitability on a conventional basis is a useful first step. It should be followed by the re-adoption of formal financial disciplines on the lines of those laid down in the 1960s, such as the setting of target rates of return, the practice of relating prices to long-run marginal costs, and the principle of separate accounting and con-

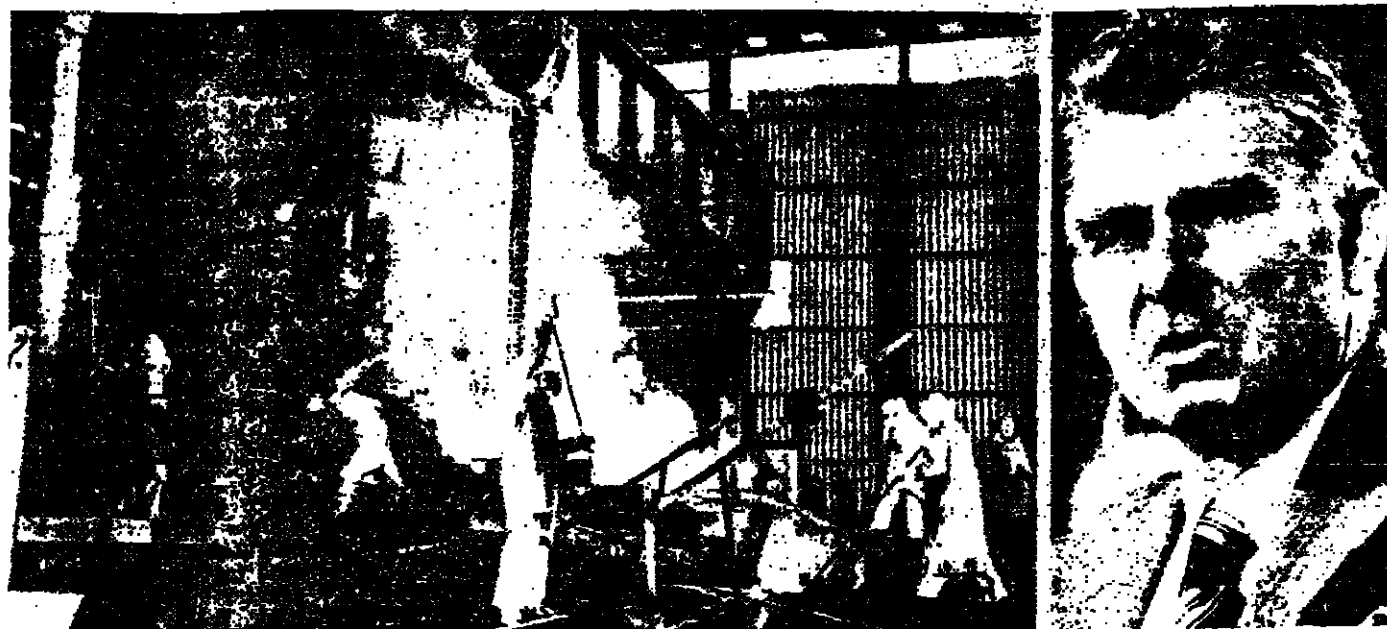
Differences

The third main problem thrown up by the OECD scenario is the level of unemployment. Potential (as opposed to recorded) unemployment would fall quite sharply on this scenario between 1975 and 1980, excluding countries in southern Europe which have an especially intractable unemployment problem, but for all that would remain considerably higher than in the 'fifties and early 'sixties. Countries like the U.K. and Italy, where expansion will have to be restrained in order "to restore internal and external equilibrium," would fare worse in this respect than the average.

This reference to the U.K. unemployment outlook serves as a reminder that almost all the problems which this scenario throws up for the OECD area as a whole are those with which we are particularly concerned in this country. The Government's basic strategy for their solution is to allow the recovery to proceed more slowly in this than in other industrialised countries, and to make export demand the main force behind it. If everyone adopts the same strategy, however, nobody will gain. The OECD would have done better to supplement its account of the common problems facing member countries with a much stronger emphasis on the different extent to which these problems affect them and on the scope—indeed, the necessity—for differential action to deal with them.

BSC's accounts are published to-day. Ian Hargreaves examines its progress in shedding labour

British Steel's struggle to reduce manning



Blastfurnacemen at Llanwern: willing to operate joint teams. Mr. Bill Sims (right): no negotiations on a promise.

It was on January 23 of this year after all-night talks and Corporation-wide strikes, that BSC got from the steel unions a formal commitment to radical re-manning. No figures were mentioned in the agreement, but there is no reason to believe that BSC has retreated from the 40,000 target figure announced at the end of 1975.

The labour-shedding strategy now faces two major questions. First, will the unions continue to co-operate in reducing the labour force as steel climbs steeply out of recession? Secondly, if they are willing, will they be prepared to accept the job-restructuring which is the bedfellow of de-manning during a period when pay policy will not allow their members cash rewards for the exercise.

The reaction from Mr. Bill Sims, general secretary of the industry's biggest union, the Iron and Steel Trades Confederation, and chairman of the TUC Steel Committee, to this proposition was delivered bluntly this month to the Commons Select Committee on Nationalised Industries. "My members are not prepared to negotiate on a promise," he said. "Certainly, the pressure from my members has been considerable."

Mr. Sims re-asserted this position during the recent BSC-Steel committee review of the January 23 de-manning agreement. He pointed out that the 8,000 job opportunities sacrificed since January were almost entirely in the area of "recession de-manning"—labour rendered surplus during the severe slump in the order book.

Recessionary de-manning

The satisfaction expressed by BSC at this loss—out of a total workforce of around 215,000—conceals a deep anxiety that the initiative is on the point of petering out. The January agreement stated that recessionary de-manning would be complete within three months and that the attack on "inbuilt de-manning" would continue for a further 21 months. This is the part of the operation frozen in the inflexibility of first the £8 and now the 41 per cent. pay limit.

The possibility that the deal would come to nothing because of pay policy was recognised by the Corporation in January. But there is no doubt that consultation between management and individual unions at plant level on job restructuring has produced some considerable advances. The unions have shown a considerable commitment to the introduction of new technology by suggesting an easing of demarcation lines in a way unthinkable a decade ago. These concessions, though, fail to reach the root of the problem. BSC knows that it must achieve formal plant level talks

Unemployment figures

It is true, also, that even if the unions could resolve their differences about representation, the effects of pay policy would raise new difficulties for the restructuring exercise. The prospect of seeing the programme virtually frozen until August 1977 is not one which appeals to the Corporation, especially in divisions such as Teesside, where the pressure on traditional working practices from new plant is most fierce. Another argument of some union officials in defence of their reluctance to see the labour shedding programme gather pace rests on the worsening national unemployment figures. In areas such as South

Wales and North East England, the prospects of alternative jobs for redundant steelworkers are not good, in spite of the best efforts of BSC's recently instituted job-stimulation subsidiary BSC (Industry).

And even if union leaders like Mr. Sims do decide later in the year to soften their line on bargaining on the basis of a promised future pay increase, they know that the de-manning strategy faces grave dangers when stage two of the pay policy comes into effect.

One possibility, if a national decision emerges for a prompt

BSC PRODUCTIVITY COMPARISONS

	Liquid steel tonnes per man year	Productivity index	Employees required
BSC	131	100	182
France	164	125	146
Germany	225	172	106
Italy	232	177	103
Netherlands	243	185	98
U.S.	274	209	87
Japan	372	284	64

Number of employees BSC would need to employ, in iron and steel activities, to achieve comparable productivity given comparable plant configurations.

return to free collective bargaining in August 1977, would be a bursting of the pay dam in steel as elsewhere. Whether even the best laid joint-team plans would survive this is highly questionable. Inter-union conflict and a fevered session of pay leap-frogging could be the order of the day.

It is unlikely that this will happen, because it is unlikely that the TUC will sanction a return to immediate, unfettered bargaining next year. BSC has already pressed its case on the Government for a stage three of policy containing an element of reward for real productivity, as opposed to traditional differential settlements.

If such a policy does come about—and it is still far too early to make predictions—BSC could have in its Work-



the divisions have set section heads to pre minimum manning targets, came up with manning target sub excess of its allocation. The unions have won on picking holes in the international sons. A union team from Japan and f that BSC manning f lected at a particular neglected the precise large quantity of sub labour. On a separat ance, the Steel Con shortly to carry on investigation of man at the Sidmar steel Belgium following that the Corporat gathered inaccurate there and used them strate the existence overmanning at Lia technologically c works.

conference said that at BSC's Northamptonshire time mill machines were not working for parts of the day so as to save filling 70 vacancies. The fact that local difficulties also have played a part in determining the level of de-manning achieved since January is clear from a breakdown of regional statistics. With an over all de-manning of just under 4 per cent, Scotland's record of 9 per cent is outstanding, with Souththorpe and Wales recording a rather lower level.

In terms of BSC's running targets, progress appears to have been less marked in manual grades than on the staff side. In fact reductions of job opportunities among staff have slightly exceeded so far the target laid down in January.

BSC and the unions are also able to feel some satisfaction about a marked decline of unemployment this year. Even so, the Corporation is concerned that the two conflicts which have occurred—a massive white-collar staff in Scotland and maintenance grades at Ebbw Vale—were not dealt with more rapidly at a higher level by the unions.

Behind the front-line weaknesses of the restructuring programme there remains disagreement within both the Corporation and the Steel Committee about the ideal size of the de-manning exercise. The Corporation arrived at its 40,000 figure on the basis of 1973 international productivity comparisons included as an appendix to the January 23 agreement. This showed BSC able to produce 131 liquid steel tonnes per man-year, against 164 for France, 225 for Germany, 274 for the U.S. and 372 for Japan.

The 40,000 target was duly divided and shared among the five manufacturing divisions, which were instructed to carry out detailed investigations in enough to know what their own areas. At least one of

The price failure

The price of failure out in the Beswick steel closures in Scotland and maintenance grades at Ebbw Vale—were not dealt with more rapidly at a higher level by the unions. Behind the front-line weaknesses of the restructuring programme there remains disagreement within both the Corporation and the Steel Committee about the ideal size of the de-manning exercise. The Corporation arrived at its 40,000 figure on the basis of 1973 international productivity comparisons included as an appendix to the January 23 agreement. This showed BSC able to produce 131 liquid steel tonnes per man-year, against 164 for France, 225 for Germany, 274 for the U.S. and 372 for Japan. The 40,000 target was duly divided and shared among the five manufacturing divisions, which were instructed to carry out detailed investigations in enough to know what their own areas. At least one of

MEN AND MATTERS

Back to a traditional banker

When Robert Leigh Pemberton takes over as chairman of National Westminster Bank next April he will represent a return to a tradition of the gentleman banker. He is a predictable clearing bank appointment of the old style, and at a time when the banks are trying to give the impression of joining the 20th century.

His route to the top in the City has been through Eton, Oxford, the Guards, six years as a barrister, running the family farm in Kent and, an involvement in public and business affairs including chairmanship of Kent County Council.

Leigh Pemberton's involvement with the group came through appointment to the NatWest South-East regional Board in 1970 as an important local figure. He progressed from there, though, to join the main Board in 1972—an invitation which he says he was "happy and agreeably surprised" to receive—and to become a deputy chairman two years ago.

His biography illustrates the differences in the process leading to his emergence from that which brought his predecessor to the chair, Sir John Prideaux. And in his six-year stint Sir John has found that these days the job has to be treated as a full-time occupation.

The new chairman recognises that NatWest is likely to take up much more of his time, and other commitments including the chairmanship of Birming Qualcast will have to be reconsidered. He would be sorry to give up all his other connections, though, and argues that the function of a chairman demands the same kind of qualities whatever the organisa-

Depends how you look at it I suppose

A colleague on holiday in Bournemouth went into a restaurant for afternoon tea and asked the waitress: "Are the scones home baked?" The waitress paused for a second and then answered somewhat uncertainly: "Well, sort of. They're home-baked at a local factory!"

Those rather tatty boards outside houses up and down the country proclaiming "For Sale," "Under Offer," "Sold," etc., could come in for some long overdue revamping if one Scottish businessman has his way. Mr. Duncan Macmillan of Grant Signs, Escher, has applied for the patent to market a new, glossy, plastic version of the traditional estate agent's board.

I'm not sure that I agree with the idea in principle. After all, those mouldy boards, most of which seem to fall down into the garden and remain there rotting for weeks on end, are a sure sign that estate agents,



"And that's the bloke on the way out."

despite rumours to the contrary, are only human.

According to Mr. Grant the cost of "flagging" a property could be as low as £5, compared with the average £25 it costs at present. Not for him the traditional wooden frame and board, but a tubular metal frame over which is tension-stretched a polythene, screen-printed notice. These are disposable and a new one is printed for each property. Included in the service would be two visits to check that all is well on site and removal when the house is sold. Mr. Macmillan reckons that his system could save the estate agency business £30m. a year.

The trouble is that with all such ideas they need capital to get them started and he is currently looking for backers of £50,000. With a little more cash he could have gone further: surely flashing neon signs with such famous names as Knight Frank and Rutley or John D. Wood on them would brighten up some of the duller London streets at night.

Acid, acid

A friend's wife was woken in the early hours of the morning by her son, who was complaining of stomach pains. Naturally she rang the doctor and apologised: "Have I woken you up?" she said. The doctor replied: "No. Do you want to ring back later?"

Historical note?

Since it is getting close to the start of the traditional summer "silly season" I offer you the following thought. If the Earl of Sandwich had been at the Crimea and the Earl of Cardigan had been a gambler, we would be wearing sandwiches and eating cardigans.

Observer

"We believe our new product policy will enable us to compete effectively United Kingdom and, at the same time, give us the opportunity to export profitably. I have, therefore, every confidence there will be a significant improvement in trading this year."

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ERF (HOLDINGS) LIMITED:
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	1975	1976
Sales to external customers	26,125,500	26,125,500
Trading Profit	2,174,000	2,174,000
Interest payable on loan capital	(1,000,000)	(1,000,000)
(Loss) Profit before taxation	1,174,000	1,174,000
Taxation	(450,000)	(450,000)
(Loss) Profit after taxation	724,000	724,000
Extraordinary items	25,138	25,138
(Loss) Profit after extraordinary items	(113,168)	(113,168)
Dividends	50,666	50,666
(Loss) Profit after providing for dividends paid and proposed attributable to members	(62,502)	(62,502)
(Loss) Earnings per ordinary share	(1.92p)	(1.92p)
Fully diluted (loss) earnings per ordinary share	(1.32p)	(1.32p)

A new basis of stock valuation has been adopted for 1976 and 1975 figures have been adjusted accordingly.

Our 'B' Series range began to take on an increasing share of the market in spite of very strong competition and after a prolonged period of development programme is now one of the market leaders in its class. In recent months there has been a return to more normal conditions in the home market with a reduction in vehicle stocks and a recovery more economic prices and margins.

Government is still not prepared to amend vehicle legislation to line up with our European partners, and Britain will remain at a disadvantage whilst its vehicle regulations do not permit the same gross weights and, consequently, road haulage efficiency as its principal competitor countries.

(Extracts from the Chairman's Statement to the Shareholders)



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FINANCIAL TIMES SURVEY

Wednesday July 28 1976

Middle East Construction

The fastest developing region offers the industry big prizes but also fierce competition. Fixed price contracts, unconditional guarantees and harsh contract terms are an inhibition to companies. Manpower shortages and port congestion are serious problems.

The risks and rewards

Richard Johns

Middle East Editor

Middle East is undergoing a construction boom of proportions that must be undoubted anywhere in the world. Inevitably, the region has become the main focus of international construction since the escalation of oil prices in 1973-74. A large proportion of the world's oil revenue that now flows to the countries of the Middle East will end up in bricks and mortar. Perhaps the most revealing statistics in Saudi Arabia's five-year plan, is the rise in its 600 pages shows that no less than \$142bn. expenditure would be devoted to construction. The boom, which is not limited to the oil-rich states but is also going on in other Arab countries, has benefited indirectly their good fortune like only just starting in a fully risen appreciably since. Out-

Egypt, where the U.K. contractor Tarmac is tunnelling under the Suez Canal, or Jordan which has additionally profited from Lebanon's destruction.

Two years ago the corollary of the enrichment of the oil states was recession in the industrialised countries and a balance of payments. The attention given by many companies to the region was intensified by the fact that there was not enough work at home and idle capacity to be taken up. Aware of that export performance to the region would depend largely on the ability to secure contracts, the area into investigating possibilities or tendering.

The distortions arising from the price increase have been largely rectified since then by the oil producers' ability to absorb goods and the consumers' success in curbing imports. Even Britain, for instance, is now covering half the cost of oil imports through sales of goods to its suppliers. Saudi Arabia and Kuwait continue to generate substantial surpluses, but other producers have felt a financial squeeze. Iran, Libya, and Oman have had liquidity crises of varying seriousness and borrowed from the international market. They have slowed down their project starts and fallen behind with payments to contractors.

Nevertheless, their difficulties are a reflection of their total oil income commitment to development. For some like Saudi Arabia, the spending spree is only just starting in a fully risen appreciably since. Out-

meaningful way. Iraq is pressing ahead fast but within its financial capability. So, too, are the United Arab Emirates, Qatar and Bahrain. For most the constraints are the non-financial ones posed by manpower shortages, infrastructure bottlenecks and administrative short-comings of the kind that also hamper Iran and Libya. Deeply in debt and heavily dependent on financial support from the Arab oil states Egypt will need the best foreign participation, as well as aid, to that export performance to the region would depend largely on the ability to secure contracts, the area into investigating possibilities or tendering.

Studied

Relatively, the importance of the Middle East in the Third World can be seen from the fact that about half the 170-80 projects currently being studied by the Overseas Projects Group of the British Overseas Trade Board are in the region. Official figures for the financial year 1974-75, the most recent available, show that contracts obtained there amounted to \$447m., or 48 per cent. of the \$930m. total world-wide. The value of work carried out in the Middle East in that year was \$117m., or 29 per cent. of the total \$395m.—an amount and proportion which would have been appreciably since. Out-

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standing contracts being implemented by U.K. companies in 1974-75 were worth \$559m., or 49 per cent. of the total.

Foremost among the successes since then in terms of value would have been the oil refinery being constructed by Wimpey-Laing for Iraq at Isfahan. Designed primarily to make ammunition and gun barrels for Chieftain tanks, it highlights the possible gains not only from government-to-government agreements (it was a negotiated deal), but also the sale of the integral hardware and technological core of projects.

Another major award was won by Richard Costain's which is constructing the civilian facilities at the air and naval complex at Chah Bahar—another fortunate rarity in being a negotiated, fixed-price contract. In that respect Costain's has prospered from a close and long-standing relationship with the Ruler of Dubai where they are now undertaking the expansion of the port and the dry

dock facilities at an estimated cost of \$500m. The enormous cost of many of the projects have raised the stakes high—both the prizes and the risks. In sheer size the biggest is the gas utilisation project being carried out by the Arabian American Oil Company for the Saudi Government at a cost currently estimated at \$8bn. and yielding many valuable sub-contracts like the one gained for catering by Grand Metropolitan. The second Iranian pipeline for exporting gas to the Soviet Union has a price set on it about \$2.5bn. The petrochemical plant being built for Iran at Bandar Shapur is a contract value of \$1.5bn. and the one under construction by Lummus-Thyssen at Basrah for Iraq is worth about \$1bn. Last month Hyundai of South Korea won the award for the industrial port at Jubail on Saudi Arabia's Eastern Province with a bid of \$944m. while the one made to Hochtief of West Germany and its Arab partner

for the commercial port was for a Dubai power project this not much less at \$878m. Sir year. At the same time the William Halcrow and Partners, Export Credit Guarantee Department, which has in the consultants while Tarmac was involved with Phillip bonds and domestic cost in Holzmann of West Germany in one unsuccessful bid. Contractual terms and environmental conditions in Saudi Arabia and other countries in the Middle East are certainly inhibiting, even forbidding, to contractors from other highly industrialised countries—not the least the Americans outside the areas of high technology where they excel. British and American companies have faced greater difficulties in obtaining the bank guarantees required for the performance and advance payment bonds demanded by governments which can call them in unconditionally and without explanation, a system which could make a contractor liable to \$35m. or more on a \$100m. contract through no fault of his own. In addition, having suffered from worse than average domestic inflation than contractors in other countries, the British have found fixed-price contracts on which the oil states insist with even greater suspicion.

While the major U.S. construction companies are nearly all privately owned, those in Britain suffer from having an asset base that has not expanded in line with rising prices and is too narrow. This has made it more difficult for them to secure backing for bonds. A novel attempt to overcome the problem was made with the National Enterprise Board's participation in the bid

Last year the Middle East accounted for 39 per cent. of foreign awards won by the Japanese building contractors.

By contrast no less than 90 per cent. of South Korea's export construction work is in the region, with the value of project contracts won over the past three years now totalling at least \$2.3bn. including the super-tanker drydock being built in Bahrain and, under a recent award, a \$300m. gas processing plant for Aramco. One reason for South Korea's dramatic penetration of the market appears to be its Central Bank's willingness to undertake the whole risk on contracts—to the point that it resorted to the international market recently to cover its growing liabilities.

However, the remarkable ability of the South Koreans to win throughout the region has astonished and bewildered competitors, whose suspicion that the South Koreans are prepared to take on "loss leaders" is probably unfounded. More to the point is a plentiful supply of cheap manpower, ability to bring it on site abroad in quantity and house it in fairly primitive conditions, and very efficient organisation. For the Jubail port, the Saudis granted Hyundai an inflation-index clause making some allowance for labour and materials.

With its labour resources, South Korea is in a good position. For international companies the risks involved in accepting work in stiff contract terms are greatly increased by performance bond commitments, other environmental factors.

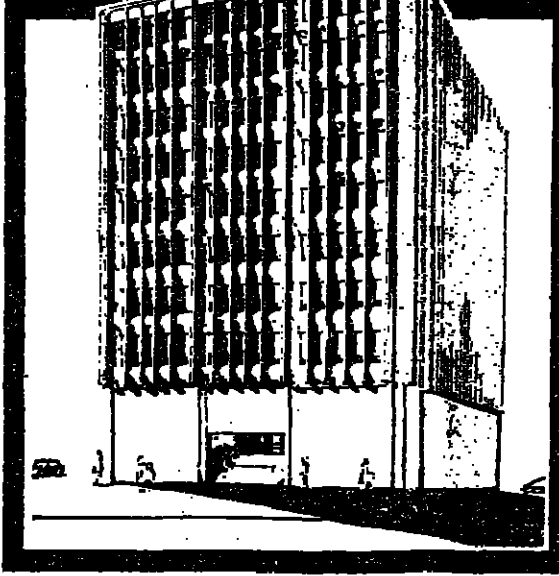
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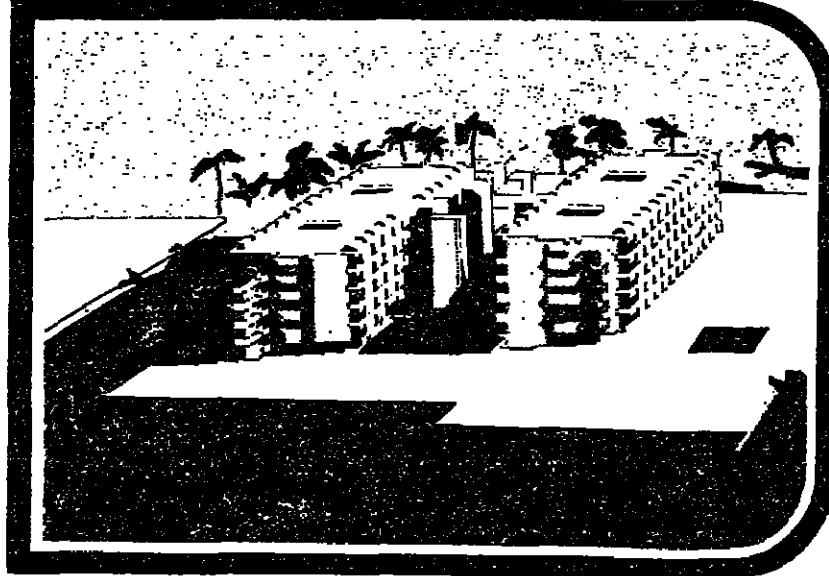
For building in the Middle East



International Trade Centre.
Hotel and Exhibition Complex
Client:- Ruler of The State of Dubai
Approximately £56,000,000
ARCHITECT: John R. Harris



Bank and Offices - Dubai
Client:- British Bank of the Middle East
ARCHITECTS: ARENCO



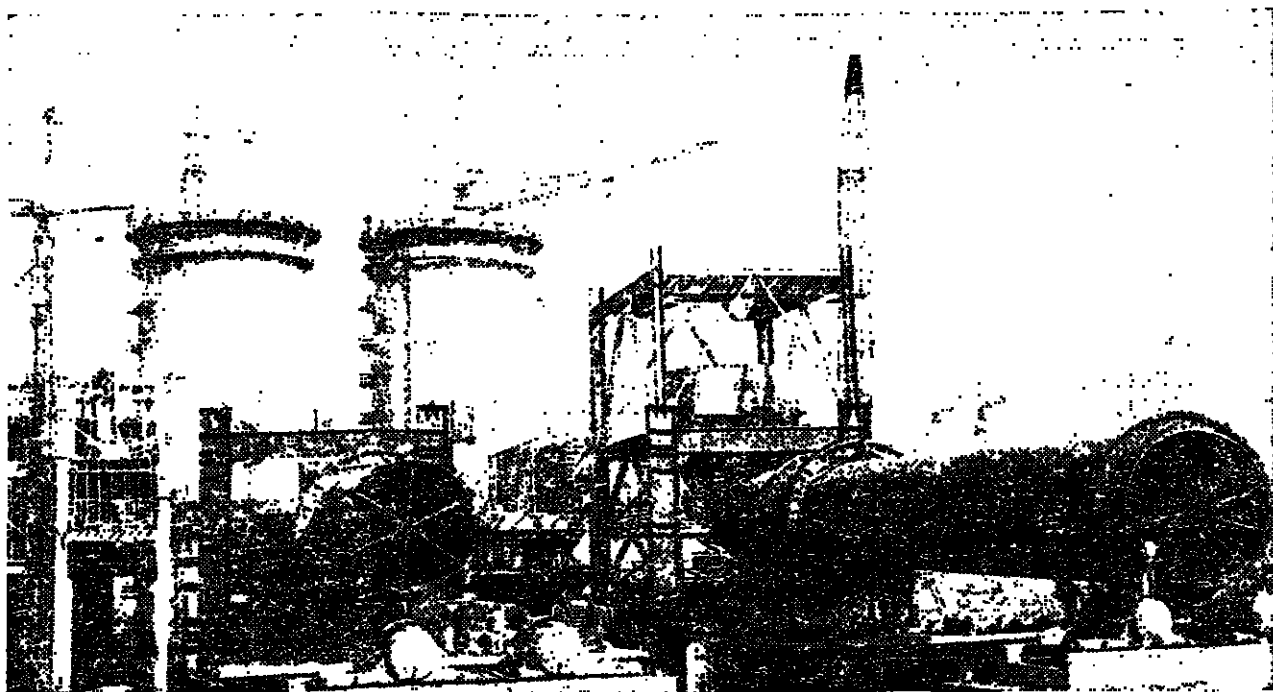
Doha 600 bed General Hospital
Client:- Ministry of Public Works - Qatar
Over £20,000,000
ARCHITECTS: Llewellyn-Davies, Weeks, Forester-Walker & Bor

Three of the major building contracts currently under construction in the Middle East

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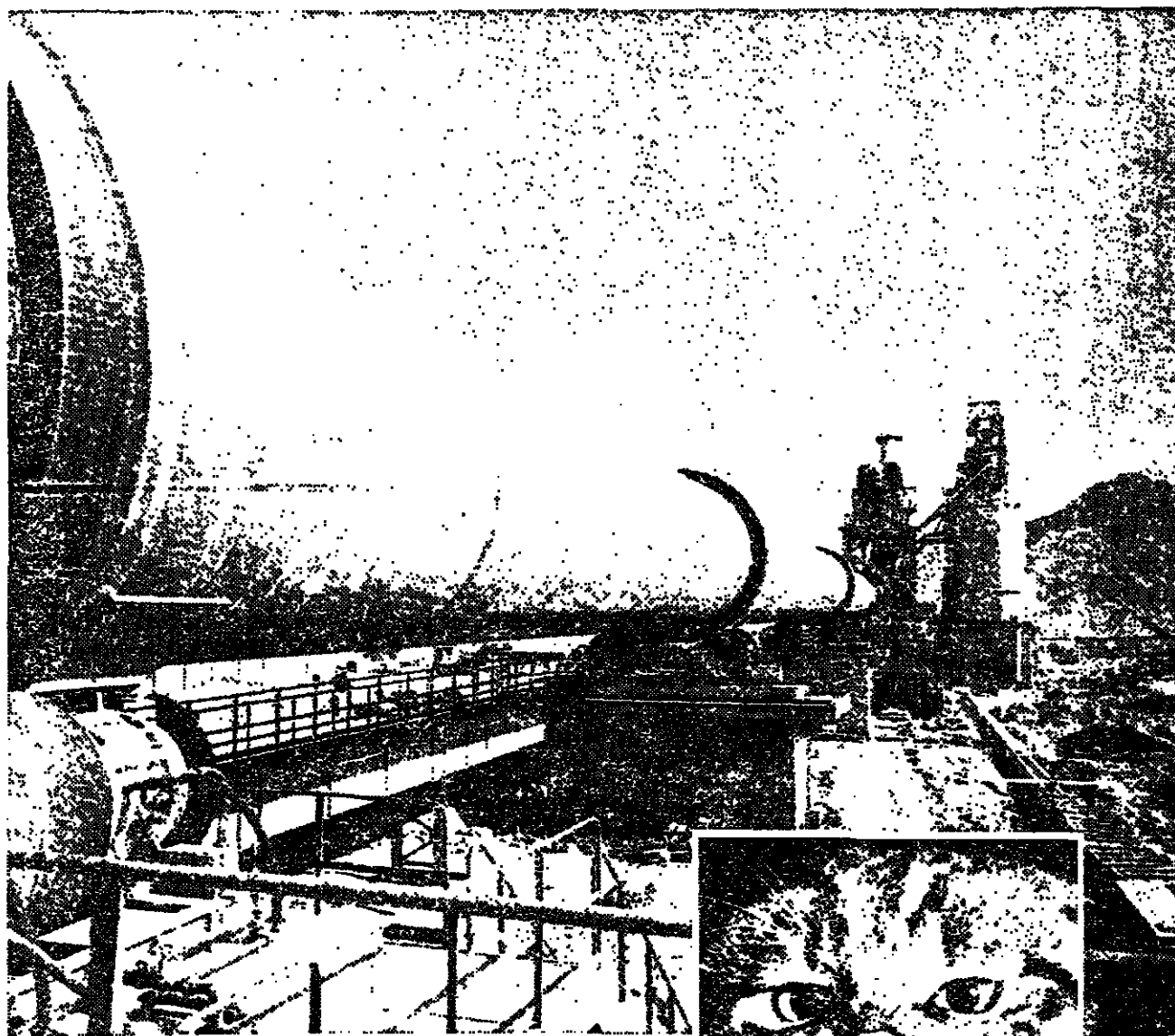
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MIDDLE EAST CONSTRUCTION II

PORTS

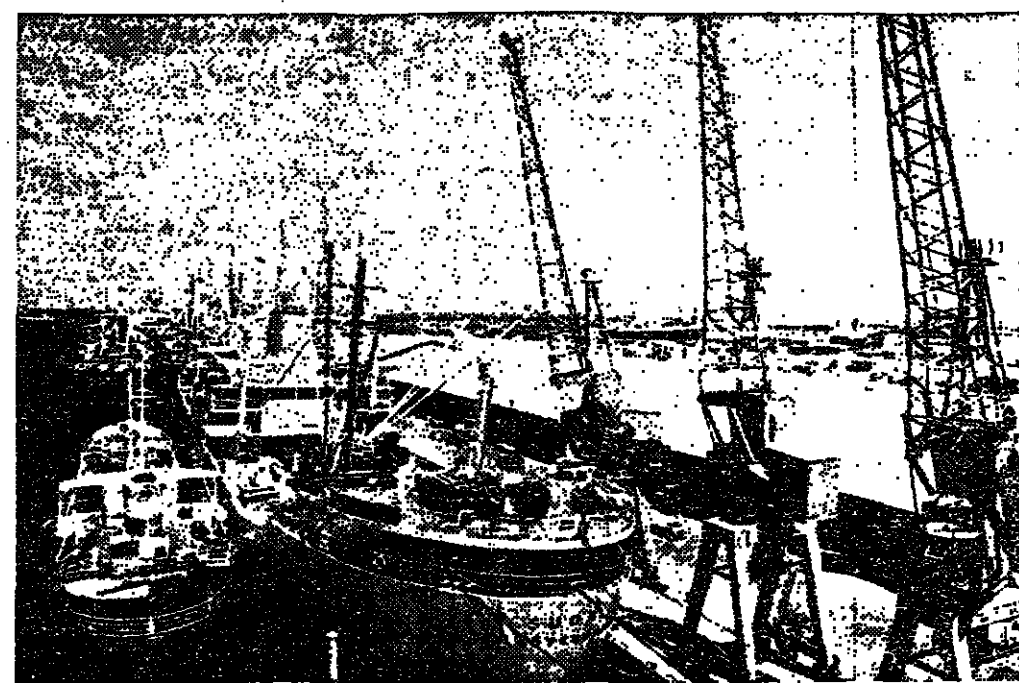
Congestion is rife

THE EXPORTER to the Middle East is confronted with a bewildering array of transport choices, whose number and variety have shown a startling growth this year. Clearly the main impetus has come from the chronic port congestion afflicting all the major Red Sea and Gulf ports, but the development of roll-on roll-off technology has boosted sea services, while new road building and the concentration of effort by freight forwarders has contributed to the growth of overland transport.

Nevertheless, the international transport system is barely coping with the combined demands being made by Arab countries anxious to use oil wealth to build up an industrial base and also hungry for the range of consumer goods available from Europe. Transport difficulties stem not just from overcrowded ports, at whose entrances ships may be waiting to unload for anything between 35 and 180 days, but also from complex documentation procedures, inadequate communications facilities and even, at times, from a clash of cultures.

Attempting to overcome these problems and to ensure the delivery of a cargo to the consignee as speedily as possible—and that may mean very slowly indeed—calls for ingenuity and a very high degree of professionalism. There is ultimately no substitute for expertise in transporting to the Middle East. Thus a cautious evaluation needs to be made of the many services now available. The combination of land and sea transport, which may be cheapest on paper, may be the least successful in practice. A basic requirement for moving goods from say, Rotherham to Riyadh, appears to be as integrated approach as is feasible, with responsibility for the various segments of the operation being confined to as few hands as possible. In so far as accurate calculations are possible, the shipper should try to assess the total length of time goods will take from point of departure to point of arrival. This will involve him in balancing the merits not only of one shipping service against another but also in investigating the arrangements for forwarding his goods from the dockside of ports along the Gulf and Red Sea.

This is vitally important considering the logjams of cargoes which have built up at a number of ports during the last year or so. Gulf Port Management Services, the joint company formed by Scruttons and the Mersey Docks and Harbour Company to assist in the management and development of Dammam on the Gulf coast of Saudi Arabia, found, when it started work last October, large tonnages of cargo which had been sitting on the quayside for several months. Many of the receivers claimed not to have been told of its arrival, an omission which in some cases was almost certainly due to the problems of communication to the area but also to a lack of thoroughness on the part of those shipping the cargo.



General cargo berths at Jeddah, Saudi Arabia. A programme to double capacity is under way, with Sir William Halcrow and Partners as the consulting engineers.

Lucrative

Gulf Port Management Services is just one of several British companies who have won lucrative contracts to help develop Middle East ports. Gray Mackenzie, a subsidiary of the Inchcape Group, is now involved in the operation of Jeddah, one of the most chronically congested of the major Middle East ports. Recognising that the only long-term solution to the problem is greatly expanded port facilities, various Arab countries have allocated substantial contracts to British consultants and construction companies.

Sir William Halcrow and Partners has been contracted to design and supervise the construction of seven new deep-

water berths at Yanbu in Saudi Arabia, as well as in the development of Jubail in the eastern region. A joint Costain-Taylor Woodrow venture is to provide an additional 22 berths at Port Rashid in the United Arab Emirates. Sir Brian White and Partners are consultant engineers for new berth construction at Dammam.

Projected expansion of port facilities throughout the Middle East is quite staggering and points to a confidence in the future which heartens Western shipping interests. In Iran, Bandar Abbas is due to acquire about 16 new berths, half for general cargo and the rest for containers. Bandar Shahpur will have 28 new berths when current plans are completed. Jubail in Saudi Arabia is earmarked for 16 berths in an overall port development costing well over \$1bn. and which also provides for an artificial island for oil tanker loading. Dammam in the east looks likely to undergo a huge expansion, with possibly 40 new berths in operation by the end of 1979.

Meanwhile, new container berth facilities come into operation at Sharjah in the United Arab Emirates in August. These are assured to become an important base for feeder services to other ports along the Gulf. This tremendous growth of port

facilities has raised doubts in many minds about the permanence of the boom in roll-on roll-off shipping to the Middle East. There are now at least 30 different services from Europe to Middle East ports. It is argued that the roll-on roll-off vessel is a short-term solution to a short-term problem, namely lack of quayside space for cargo shipping. Once the vast number of new berths are completed, many of them with container handling facilities, it is said that the roll-on roll-off ship will be defeated by the superior economics of its rivals, in particular a specialised container ship. The reasoning is that since the vast majority of containers shipped by roll-on roll-off are on wheels, there is a loss of "cube" (cubic feet of cargo) which obviously affects the economics of the ship's operation. Needless to say, several roll-on roll-off operators who have quickly established themselves in the Middle East claim that they are there to stay. Their aim is to capture a permanent slice of the cargo trade, arguing that the flexibility of roll-on roll-off ships virtually guarantees them a permanent role.

Some, no doubt, will survive, but some of the less experienced operators who have broken into the roll-on roll-off scene in the past year or so are expected to have more difficulty. Their arrival is held to be partially responsible for a fall in freight rates to the Middle East over the past few months and there are doubts as to whether all will be able to sustain their efforts at present levels over a longer period.

Middle East economies have greatly stimulated the growth of other transport systems as well as roll-on roll-off. Freight forwarders have invested large amounts of money and effort into developing overland systems which in some cases use roll-on roll-off for one leg of the journey and in others are entirely by road.

Freight forwarders are in business to try to guarantee door-to-door delivery for goods and have made considerable progress in minimising the risks and problems which have become apparent in the past two years.

John Wyles

Risks

CONTINUED FROM PREVIOUS PAGE

Chief among them is the shortage of manpower and its rising cost, which has played havoc with some contractors' calculations. To implement the targets of their visionary plan the Saudis foresee the need to import no less than 500,000 expatriates by 1980. The onus is now placed wholly on foreign contractors carrying out projects in the Kingdom to bring in all their labour which they require from abroad and house it. Stringent visa regulations have been relaxed to allow permits to be issued in bulk.

The export to the Middle East of manpower of all grades—from highly qualified experts recruited by consultants to Baluchis and Philipinos imported by the hundred—has become a major business. According to one estimate, no less than 10,000 British professionals and skilled men have gone to the region to work on construction projects over the past year. South Korea is providing its workers under direct contract and by the end of this year there will be as many as 40,000 of them in the region. Demand for Egyptians has been such that it has led to shortages of some skills in their own country.

Nevertheless, as the momentum of development continues, the manpower shortage seems to be becoming an even bigger constraint than it has been so far. Acute port congestion has been the biggest infrastructure bottleneck, aggravating the life of locally purchased building materials and leading to delays in implementation. At the end of last year it was a general phenomenon from the North African and the East Mediterranean to the Red Sea and the Gulf, with Saudi Arabia and Iran suffering most acutely. The latter is reckoned to have paid \$1.2bn. in surcharge fees alone last year towards the end of which there were no less than 400 ships waiting at the southern ports to unload. As a result of emergency schemes and towards greater reasonableness of emergency schemes, and emphasis on quality has begun.

countries—the congestion has eased. But no lasting relief can be expected until major port projects are completed at the turn of the decade.

In oil-rich Arab countries and Iran the prizes are great, but the risks are proportionate to them. Because the spending power of the region is so great, international competition is intense. It is made more so by the buyers' tendency to go for the cheapest bargain at the expense of quality. This preoccupation with price and concern about not being cheated, which is of paranoid proportions in some countries, cannot serve their long-term interests any more than the corruption endemic in the region.

Reluctant

Kuwait is now conscious that it has in the past sometimes obtained very much less than the best by usually going for the lowest bid and imposing rigidly direct contract and by the end of this year there will be as many as 40,000 of them in the region. Demand for Egyptians has been such that it has led to shortages of some skills in their own country.

This year, however, there have been some signs of greater flexibility. The Saudi Arabian Council of Ministers has decided to reduce the amount of a contract to be covered by a performance bond from 10 to 15 per cent. In some agreements latter is reckoned to have done the same. In certain isolated cases for cost escalation. It is too early to say yet whether a trend towards greater reasonableness and emphasis on quality has begun.

In the immediate, other than the distant future intransigence on contract terms can only increase the average level of bids from good companies and reduce the amount of competition. As it is, contractors must take into account many incalculable contingencies when going for contracts in the Middle East, where the danger of loss can be as great as the lure of profit. Sooner or later the oil producing countries may realise that, although they have the petrodollars, they are not necessarily the most attractive or profitable places to work in.

At a time when
attention is centering
on the Middle East...

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جولاء ١٩٧٦

MANPOWER

An army moves in

OIL revenue boom in the two years has caused mass currents of migration to a rich Middle East oil producing countries and the process is likely to grow deeper. The process is just transforming the countries to which labour is going; at least in those Middle East countries where labour leaving, its departure is a serious difficulty.

At least half, and probably three-quarters, of the men involved in this migration are construction workers. A range from a relatively small number of highly skilled engineers and other professionals, usually recruited from Europe, with some from the Indian subcontinent and Egypt, Syria and Jordan, to hordes of semi-skilled and unskilled workers, flooding to the producing states from the unfortunate Middle East and the Asian subcontinent to the Far East.

Through this latter group, the British construction industry is dwarfed by the former, the British involvement in the highly paid part of the labour force amount to a small army. Figures are difficult to come by, but about 10,000 British construction workers appear to have gone to the Middle East in the year alone. Britain represents a good recruiting ground for men for a variety of reasons, among which are the turn in the British construction industry in the past three years, British links with the Middle East, and the role of British construction companies in the region.

At least as important is the re of the salaries on offer in the Middle East. An overseas worker of £10,000 a year, taxed, is £6,000 before tax for a man in the U.K. It is less attractive to a German engineer whose home earnings would be Consultants are recruited on behalf of non-British firms in Britain. Although two year contract career sets are low, with the

ultimate aim being to transfer the knowhow to the local population, a man can enjoy extra responsibility, save money and pay off a large chunk of his mortgage when he gets back. Nevertheless the consultants bear a heavy responsibility to provide the construction company with men who can tolerate the difficult conditions they are likely to be living and working in. In Saudi Arabia it costs a British construction company about £10,000 over and above his salary to employ a family man, with at least half of that amount going on housing and the rest on items such as children's education, leave passages and servants. In the Gulf states housing may be considerably more expensive, and one company reckons the cost of establishing a man and an office in the UAE at £72,000 a year. In Saudi Arabia, generally considered the country least easy to adjust to, the failure rate has been as high as 60 per cent. Nevertheless, although the first choice for construction engineers seeking jobs abroad might well not be in the Middle East there appears to be little difficulty in filling the jobs which are available in the region.

Problems

It is in the recruitment by the oil producing countries of workers at lower levels in the construction industry that problems are more likely to arise, while the social impact of the influx of workers is more deeply felt. Saudi Arabia, with a population which may be as low as 4m, probably has the greatest need for outside manpower. The total labour force was estimated in mid-1975 at about 1.6m. At that time there were thought to be 314,000 Yemeni expatriates in the country, while the number of Yemenis was put variously at between half a million and a million. The Kingdom says it will need another half million more expatriates to make up the larger part of its requirement for 800,000-odd extra workers needed to fulfil its ambitious five-year Development Plan. Of

these expatriates at least half can be expected to work in construction.

Western states are likely to provide many of the senior personnel. In middle management functions Egyptians, Palestinians, Syrians and Jordanians can be expected to come to the Kingdom in even greater numbers than they have so far. At the lower levels Saudi Arabia can continue to import labour from North and to a lesser extent, South Yemen, from Sudan and from the Indian subcontinent. But, especially in the last category, Saudi Arabia is increasingly in competition with the Gulf states for the same kind of labour. In the United Arab Emirates the population of about 650,000 is thought to be more than half made up of Indians, Pakistanis, Baluchis and other immigrant workers, and there are also large numbers of them in Kuwait, Bahrain and Qatar, and some in Iran and Oman.

There is probably relatively little constraint on the supply of this labour, with the poverty of many villages in the subcontinent providing a powerful incentive for a young man to put up with the poor living conditions and harsh work in the Middle East in return for a pay packet which, though by no means generous, compares well with wages at home. Nevertheless there appear to be growing disincentives to recruit too much of such labour. The immigrant workers are less and less prepared to accept the conditions under which they are employed, which usually include having to leave wives and families behind and to pay the air fare themselves if they wish to return before the contract is up. There have recently been strikes among such workers on the Dubai dry dock project and on a medical centre project in Qatar, and many construction employers consider that the workers will soon rapidly push up the cost of employing them.

There are other difficulties too. The host states are realising that long service immigrant workers are entitled to, and are beginning to expect, the right to

settle permanently in the country in which they are working, and which they are doing so much to develop, even to the point of some say in how it is governed. States such as the UAE are already having to decide whether they want their character altered decisively by their appetite for manpower, and they may decide that they would prefer a deceleration of construction development or find other labour sources, rather than more massive imports of labourers, whose first task is very often to build their own low quality accommodation.

The growing influx of South Korean and, to a lesser extent, Filipino labour is in part a reaction to this trend. South Korean workers, employed mostly by South Korean contractors, are prepared not only to work extremely hard for low pay but also to put up with living conditions which would deter workers from almost anywhere else. Above all, from the host state's point of view, they are inclined to keep themselves to themselves and have no intention of putting down roots in the country they are operating in. By the end of this year it is thought that there will be about 37,000 South Koreans working in the Middle East, mostly in Saudi Arabia, Iran and Bahrain, compared with a mere 400 in 1974. The target for 1980 is 240,000. The labour factor is giving South Korean companies a competitive advantage in winning construction contracts, but the Korean Overseas Development Corporation (KODCO) which supplies many of the workers is increasingly being called on to supply operatives for western contractors too.

With a population of about 30m, Iran might appear to have a large pool of untrained labour from which it could draw men to turn into construction workers. In practice, however, Iran has agreed to import up to 80,000 South Koreans and 70,000 skilled Filipinos. The reason is that the workers from the Far East are considered far more productive than native Iranians and are considerably easier to organise. Iran also imports

workers from neighbouring Pakistan and India but it appears likely that a growing proportion both of Iran's and Saudi Arabia's labour needs will be made up of South Koreans and others from the Far East. At higher levels Iran suffers from a drain of its top personnel and is attempting, with only limited success, to lure them back to their native land. Iranians can find equally satisfying jobs in the West where they often prefer the way of life and political conditions. In the meantime the gap in Iran is made up by Westerners.

Concessions

Neighbouring Iraq has also pursued policies aimed at attracting back expatriate Iraqis by offering them a wide range of generous tax concessions and pay allowances. The policy was directed particularly at engineers, but it tended to be Senior academics and other less vital needed professionals who were among the 800-odd who took up the Government's offer. As a result Iraq, which suffers serious labour shortages in almost every field, has had to attract the nationals of other countries, and it takes a pride in offering Arabs parity with Iraqi citizens. There are now thought to be about 30,000 Egyptians in Iraq, compared with about one sixth of that number five years ago. Many of these are involved in construction.

Libya concentrates heavily on Arabs for its immigrant workforce. About two-fifths of its workers are immigrants and of these about 85 per cent are Arabs, the bulk of them from Egypt, with others from Syria, Tunisia and Sudan. The periodic political skirmishing between Libya and its neighbours results in expulsions of foreign workers, but there appears to be little desire by the Libyans to recruit non-Arab unskilled or semi-skilled workers. More senior workers, both in construction and in other activities, come from Yugoslavia, Romania, the U.S. and the U.K.

Although it is trying to use its oil revenues to transform



Breakwater construction in progress on the Dubai dry dock project, which will be the world's largest when it is completed in 1978. The dock is being constructed by a U.K. joint venture of Costain Civil Engineering and Taylor Woodrow International.

itself into an industrial country. Algeria cannot yet absorb all its own reserves of unskilled labour and exports large numbers to Europe, where there are now about 800,000, the majority in France. In return it must import technicians and other skilled workers from France.

Those Arab countries which supply labour to their richer neighbours have to cope with a difficult equation. Egypt, the largest single supplier, is thought to have about 1m. of its people abroad, most of them in Arab countries. While at the lower level this eases pressure on the overcrowded Nile delta and at all levels brings in valuable remittances, put at £E125m. for 1975, it also creates severe problems. Those who leave tend to be those with more initiative and better qualifications and their departure leaves serious gaps among engineers (as well as doctors and teachers). This imposes a major constraint on Egypt's own development pro-

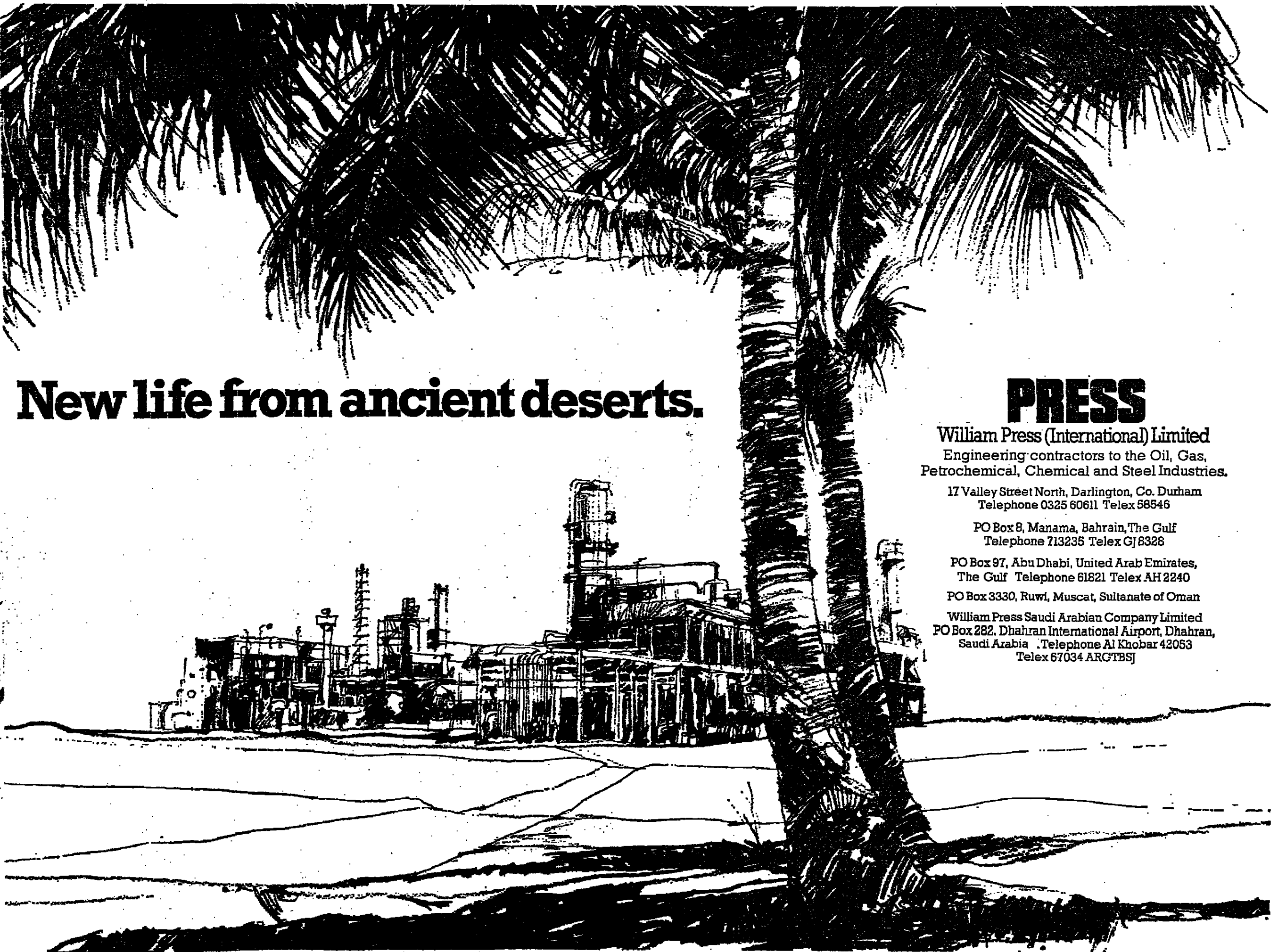
gramme, otherwise plentifully supplied with cheap unskilled labour, and Mr. Osman Ahmed Osman, the Minister of Reconstruction, has instituted a crash programme of training centres to turn out skilled tradesmen. No less than 77 are planned by the end of 1977.

In Jordan and Syria comparable problems arise: 22,000 Jordanians left their country in 1974 to work elsewhere and the flow in the other direction was very small. The exodus has raised the cost of construction in Arab countries. While at the lower level this eases pressure on the overcrowded Nile delta and at all levels brings in valuable remittances, put at £E125m. for 1975, it also creates severe problems. Those who leave tend to be those with more initiative and better qualifications and their departure leaves serious gaps among engineers (as well as doctors and teachers). This imposes a major constraint on Egypt's own development pro-

The pressure to develop quickly obliges most governments to adopt a laissez faire

attitude to the employment of expatriate workers. The responsibility for providing the labour force is normally left to the contractors, although in some cases there are inter-governmental agreements for the supply of labourers. The contractor is also expected to provide accommodation for his men, and his responsibility extends to such things as mass feeding, often in fairly remote areas. The Government will normally facilitate the granting of work permits and visas and Saudi Arabia has recently decided to grant block visas and permits to lists of men submitted by contractors, instead of each man being the subject of a separate application referred for action to Riyadh. But Governments are anxious to keep control of the general direction of manpower policy, even if the pace of development can make this difficult.

James Buxton



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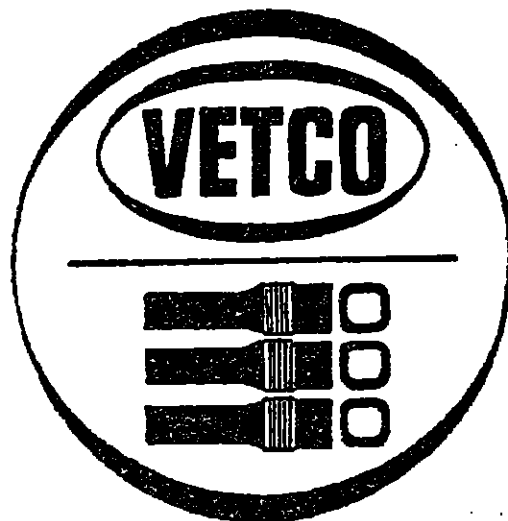
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MIDDLE EAST CONSTRUCTION IV

GOVERNMENT INVOLVEMENT

Growing support

THIS MONTH the consortium made up of GEC, Rio Tinto Zinc and the National Enterprises Board has been awarded the award for the power generation and desalination complex at Jebel Ali. It will be remarkable if, as is widely anticipated, it falls to win the contract. However, the bid was a precedent for the first time the NEB, the State Industrial holding company, had joined forces with private British industry in trying to clinch a major contract abroad. It is also a matter of policy, are not participating in another U.K. consortium that is preparing a bid for a Venezuelan railway project.

This Latin American oil producer and other potentially-rich, credit-worthy countries like Brazil are major preoccupations of the British Overseas Trade Board and its offshoot, the Overseas Project Group, which was established to co-ordinate assistance available to U.K. companies pursuing major contracts overseas. It was, however, the growth of a Middle East market following the oil price escalation of 1973-74 and the need to defray the increased cost of the region's oil above all else that stimulated the more activist role of government in seeking to secure contract awards. Participation of the NEB is one aspect of this process. So, too, are the attempts to assist with the formation of the consortium needed to undertake the giant multi-discipline packages—many of them forbiddingly large—wanted by the oil states of the region. Nationalised industries and departments of state are now being called upon to play a spearhead role which hopefully may help British contractors, process engineers and suppliers of capital goods to win contracts.

On the other hand, its complementary basic function is to seek out and assist contractors, manufacturers, consultants and bankers capable of an interested in undertaking the projects. Here, policy is to do everything to ensure that there is a single British entry or a "chosen instrument" as the phrase in Whitehall has it, rather than a double or multiple one which it is reckoned, would dilute the British challenge and make impossible the fullest diplomatic backing for it.

Two years ago it succeeded in rendering down two British groups which were competing for a hospital contract in Iran into one under the leadership of Cementation. However, "selection" has taken place for less than 10 per cent of the projects for which the Overseas Projects Group has helped nurse bids. Ministerially, it is the Department of the Environment which is directly responsible for the construction industry as far as the formation of packages is concerned. The Construction Exports Advisory Board, which came into being at the beginning of this year, is now charged with recommending the most suitable

Bilateral

The deal under which Britain agreed to give training in this field could be seen to have been reached in the context of Anglo-Iranian Joint Economic Commission formed back in 1972. Initially, it helped along a number of industrial joint ventures already under discussion and introduced some new partners to each other. It set in motion the negotiations with the British Steel Corporation which resulted this year in the £50m. contract for the provision and project management of the gas reduction steel works planned

instrument" for any given for Isfahan.

The problem of "Jumbo contract" is one exercising the minds of both industry and administration, including the working party studying it at present, which has contributed to the new ECED scheme for covering "projects participants insolvency." The consequences of failure of a sub-contractor could be disastrous. Moreover, the size of some contracts restricts the number of companies able to undertake the work and raises the possibility that no alternative might be found in such an emergency.

Advice

In the mobilisation of the civil service to help win export contracts the Department of the Environment is giving its advice to the Saudis on new towns and urban development. The Department of Health and Social Services is to be the bureaucratic catalyst for hospital and medical packages. Drawing together the expertise for educational developments is the responsibility of the British Council, with its knowledge of local conditions, although it is Millbank Technical Services (Education), a recently created offshoot of the Crown Agents, which is chasing the King Faisal University project. In liaison with the Ministry of Defence, Millbank Technical Services is involved as project manager with Wimpey-Leing in building the ordnance factory for Iran at Isfahan.

Iran and Saudi Arabia favour the concept of government-to-government accords that make their partner responsible for performance of contractors. In turn, the latter receive protection under them. More generally, part of the attraction to the oil producing states of economic collaboration agreements lies in the hope that if the industrialised countries will put their weight in some way or other on national companies undertaking projects. They also have provided the frame-work for obtaining sensitive nuclear technology.

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Richard Johns

THE ARCHITECT

Fierce competition

U.K. architects may be severely inhibited in their search for a business by a Code of Practice which imposes restraints that competitors do not, in many cases, have to consider.

A recent meeting of the Royal Institute of British Architects Council has proposed that the Code should be changed to allow U.K. practices to form limited liability companies in this country—previously banned—provided they are concerned solely with work abroad. This, the architects believe, will leave them better geared up to rank on a par with some of the large international contracting organisations in the search for business instead of having to play the traditional back seat role and react only when called upon.

But practices intent on winning work in the area have quickly found out that to succeed they must adjust some long-established business practices and adapt their operational methods to the conditions of this relatively new and exciting market. Few architects will have to change their attitudes as radically as the British, who are winning some substantial work but who are fast losing out to some very tough competition.

It is already becoming increasingly essential for a practice seeking Middle East work to tie itself up with a local operation which can provide essential know-how on contract law and likely job opportunities, as well as providing the all-important contacts. Many of the largest practices already have some form of working relationship with local design teams and in this respect the British have not been dragging their feet.

But there are real fears that

which has a wide range of skills to call upon will also find life a great deal easier in the Middle East. Clients are attracted by firms with a multi-disciplinary approach of the type which first became popular in the U.K. a few years ago and which enables the architect to offer a wide range of specialist services rather than straightforward design skills.

It was partially as a result of continuing pressure from the architectural profession that the British Government last year decided to establish a construction exports advisory board, which is intended to identify business opportunities overseas for the construction industries and professions and help assembly operations to pursue particular projects.

Mandatory

In addition, there is a suggestion that the system of fees adhered to by U.K. practices, set down in a mandatory scale, should be altered, as in many Middle East countries open competition on fees is the accepted practice.

Architects also find it rather annoying to discover in some Middle East countries open competition has no compunction about approaching several practices to do preliminary work on planned developments, something which rarely happens in the U.K. Time consuming and expensive site visits, feasibility studies and costing exercises can be carried out by several practices from different countries before each participant realises that he is simply one of several vying for the job. In the Middle East, the system is regarded as natural, while in the U.K. it continues to raise eyebrows.

The architectural practice

Michael Cassell

سازمان اعمار

of the association. On the important issue of arbitration, the committee recognises the developing countries' objections to the FIDIC-approved International Chamber of Commerce, which they see as "imperialist-capitalist dominated" and is seeking to find an acceptable alternative.

The committee, naturally, approve of the gradual move towards the FIDIC formula, which it believes could be improved, but deplores the manner in which governments amend it solely to their convenience. One result of the bias already apparent is the lack of competition and also the protectively high level of bids. In the long run the Middle East buyers, even if they have the whip-hand, cannot benefit from the dwindling power of consulting engineers to protect the balance of interest between the contractor and the contractor. Some states, like Kuwait, have been forced to appreciate that they have in the past sacrificed quality in some projects by going for the cheapest bargains. Others like Libya have completely inhibited reputable international companies from bidding at all.

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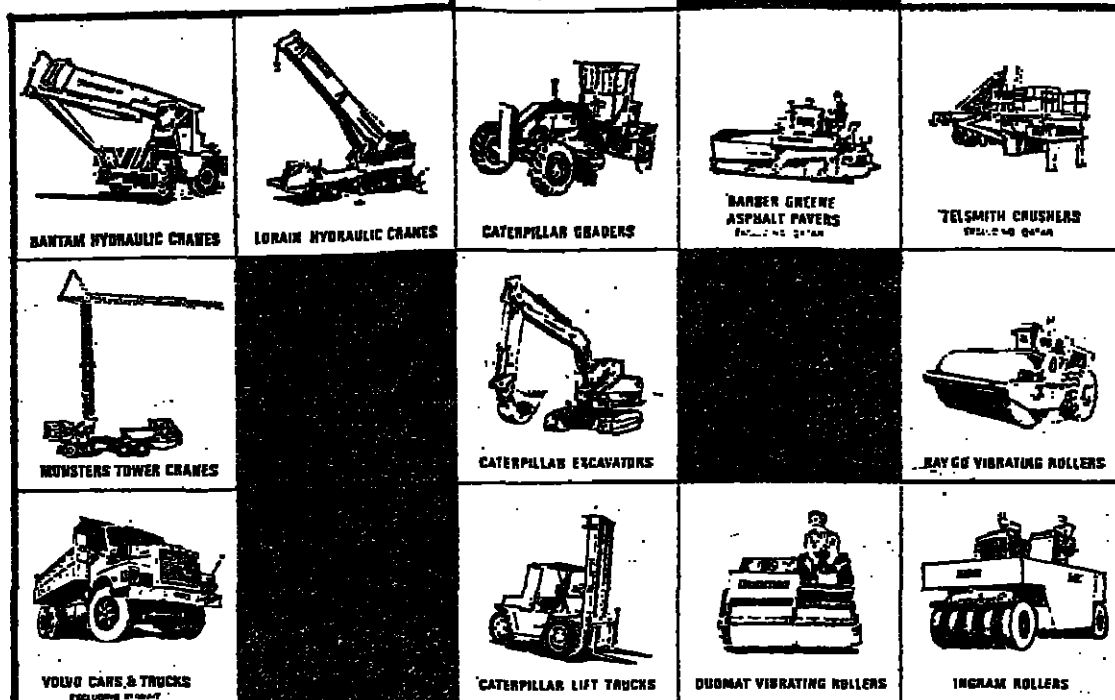
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THE LACK of locally produced or available materials undoubtedly imposes a constraint upon the total construction output in the Middle East and poses many problems in the execution of individual projects. The problems do, however, vary between countries. Iran, for example, suffers far less as it has a high level of locally produced materials, whereas in the Emirates almost everything is imported.

Materials break down into three broad categories: locally produced materials; imported materials, which are already in the country and in stock in the bazaars of most towns; and materials that are imported either direct or through an agency by the contractor for a particular project. The latter are either general or of a specialist nature for projects which are often at the prestige end of the market. As a rough guide, on general construction work a contractor probably has to import about 30 per cent of materials. The other 70 per cent can be bought locally.

The basic materials which greatly affect the pace of construction are cement, structural steel, rod reinforcement and timber. Cement is the most crucial of these, for although it is produced to an equivalent of Ordinary Portland in a number of countries (Iran, Saudi Arabia, Kuwait, Algeria, Libya, Egypt, Jordan, Syria, Lebanon, Qatar, Iraq), demand far outstrips supply and it has to be imported from all over the world. In many countries, its distribution and pricing are officially controlled by governments, but these control systems are not watertight and black market supplies proliferate, at inevitably high prices. Cement is most economically transported by sea, which means that large and much needed stocks are held up in the queues of ships waiting outside Gulf and Red Sea ports.

The supply of cement affects not only the concrete and other site wet trades, but also the enormous cottage industries making concrete blocks, floor tiles, etc.

Steel is probably the second most important commodity, but on the whole presents fewer problems. Iran is rich in iron ore in Kerman Province, from where it is taken to the steel mills of Isfahan and Ahwaz for processing. Some special sections have to be imported. Saudi Arabia is capable of rolling about 80,000 tons of reinforcement per year but actual production is far less. Local stocks of reinforcement are reasonably good, but all structural steel has to be imported for use in factories and warehouses. The Lebanon has a small rolling capacity and steel mills are planned in Kuwait, Qatar, Iraq and Dubai.

Timber is another important ingredient for temporary and permanent work. Some timber is grown in Lebanon, from where a small amount of cedar is exported. Iran is the only other country with significant stocks of home grown timber, with poplar and maple growing on the Caspian littoral. Nonetheless they have to import, mainly from Russia, in order to meet demand. Elsewhere timber is extremely scarce and is imported from Eastern Europe, Scandinavia and the Far East. Large quantities of plywood are also imported. The better qualities come from Scandinavia and Canada who are, however, facing increasing competition from the Far East, which supplies nearly all the cheaper qualities. The scarcity means that the permanent use of timber is limited, but large quantities of rough sawn timber and plywoods are used in temporary formwork and scaffolding.

Large projects may call upon the combined technical and productive resources of numerous specialists, and while the contractors themselves may have to join forces simply to provide sufficient capacity to tackle the contract, they will almost inevitably look to the consultant to help advise them on a wide range of subjects in which they have only restricted knowledge and on a market which may be strange to them.

While much of the attention is rightly centred on the international contractors who are now picking up large lumps of work throughout the Middle East, the role which the consultant plays in many of these projects is just as vital and can be as financially rewarding, if not more so.

Few countries have a better reputation for integrity and expertise in the consulting world than the U.K., and the success of British contractors abroad has at the same time helped to generate a significant expansion in business for British consultants.

As a result, overseas commissions have been increasing rapidly over the last 10-15 years, from £650m. in 1961 to well over £400m. in 1970. In 1970, British consultants are clearly not alone in achieving such a successful pattern of overseas growth, with several European countries reaping

between timber and metal for components such as door and window frames. In Iran, for example, they are almost entirely made of steel. Vast quantities of standard profiles are extruded locally and then made up on site. This practice proves amazingly efficient and inexpensive. Aluminium is a competitor for the more prestigious flats and office developments. Aluminium sections are locally produced at Arak, which caters for most of the demand. Some special aluminium products are imported but they face high duties.

In Saudi Arabia, Kuwait, Jordan and Syria, however, windows were traditionally timber, but recently there has been a development of local fabrication of aluminium and steel. Aluminium and steel are used extensively in Iraq, Lebanon, Qatar and the U.A.E.

Most countries are investing heavily in the production of construction materials to guard against the day when they can perhaps no longer rely on oil revenue. Dubai, for example, has commenced a massive industrial complex at Jebel Ali: there will be an aluminium smelter, a cement factory, a steel plant, etc. British contractors are well placed for a large portion of the work.

Other materials that are in production or are being encouraged include plaster, ceramics, sanitary ware, asbestos products, plastic products, such as pipes and laminates, glass and cast iron. The use of local stone is also encouraged, and big investment is expected by the Italian marble companies. Iran is particularly rich in natural stones and marbles.

Local manufacture of materials, especially for those using local resources, is encouraged under the development plans of most countries with financial and other incentives. However, this occasionally produces problems in that the importation of competitive products is usually subject to very high import duties. Since production rarely meets demand, contractors are obliged to pay the higher prices. Most esti-

maters are aware of this and price their tenders accordingly. Observers cannot understand why Governments spend enormous sums on much needed manpower to collect a duty on one hand and then pay it back with the other when the contractor receives his "monthly" payment. Some Government contracts allow for the contractor to recover these duties, but the shrewd contractor with long experience knows that this can take years of administrative bargaining to achieve, and his prices allow for their non-recovery.

The whole subject of customs tariffs is a labyrinth of pitfalls for an estimator or buyer. They vary by country, commodity, description and use. Qatar and the U.A.E. are the most lenient with goods either exempt or subject to duty of about 21 per cent, as opposed to Iran and Iraq where duties can be in excess of 100 per cent.

The development and introduction of standards is in its infancy. Specification generally follows British, German and American practice, and it is these codes that are likely to be the basis of local regulations in the future. The Institute of Standards and Industrial Research of Iran (ISIRI), the most advanced of its kind in the Middle East, is presently being advised by the British Standards Institute. They have also been appointed to advise the Saudi Arabian Standards Institute. Iran also has a Building and Housing Research Centre, which collaborates closely with the Building Research Centre at Watford.

Standards are often dictated by the nationality of the specifying consultant, with British Standards predominating in Jordan, Kuwait, Bahrain, Iraq, the U.A.E. and Saudi Arabia. Syria is a mixture of British and German and Iraq of British and American standards. In Saudi Arabia, the U.S. Corps of Engineers and Aramco use American standards.

Notwithstanding the desires of Middle East governments to make maximum use of their own resources and to increase their self sufficiency in building materials, their dependence on imported materials is still extremely high. Lebanon has

traditionally been both a supplier and a staging post for materials (e.g. steel, cement, aluminium sections, doors, door furniture, sanitary drainage goods) are processed in Lebanon re-sold through the distribution chain throughout the Middle East. Two factors arise from current civil war. The effect upon the supply situation in the bazaars is not clear yet how it is affected within the Second, assuming a peace returns and it hours are prepared to operate in putting Beirut on the map as the business centre in the East, there will be a rebuilding programme estimate of the damage would require resources beyond those of Lebanon the war. A rebuilding programme would cost local supplies and steel imported stocks.

Pressure. The situation in the coupled with the high rate in construction in the Middle East, is enormous pressure supply position. One solution that is being increasingly exploited is prefabrication and techniques. For the exporter, the East offers a large and market. In overall terms now much less than in alone, but by 1980 it have reached it. Most is done through agents the past two years, British suppliers have to spoil their previous reputation through I keep delivery promise handed attitude to cranes and general technical and sales local agents and There is also potential in the long entering into joint manufacturing contracts

Henry C. I
Building M.
and Marketing C.

THE CONSULTANT

A growing presence

FOR MANY of the international building and civil engineering organisations attempting to win work in the Middle East, the central problem lies in securing sufficient financial and manpower resources to cope with large-scale projects of the type now coming forward, not necessarily measured in tens of hundreds of millions of pounds but in the low millions. Very few contracting organisations possess the diverse technical expertise that may be demanded by such contracts and it is here that the consultant can come into his own.

Large projects may call upon the combined technical and productive resources of numerous specialists, and while the contractors themselves may have to join forces simply to provide sufficient capacity to tackle the contract, they will almost inevitably look to the consultant to help advise them on a wide range of subjects in which they have only restricted knowledge and on a market which may be strange to them.

While much of the attention is rightly centred on the international contractors who are now picking up large lumps of work throughout the Middle East, the role which the consultant plays in many of these projects is just as vital and can be as financially rewarding, if not more so.

Few countries have a better reputation for integrity and expertise in the consulting world than the U.K., and the success of British contractors abroad has at the same time helped to generate a significant expansion in business for British consultants.

As a result, overseas commissions have been increasing rapidly over the last 10-15 years, from £650m. in 1961 to well over £400m. in 1970. In 1970, British consultants are clearly not alone in achieving such a successful pattern of overseas growth, with several European countries reaping

ing similar benefits in the wake of contractors' successes. The British Consultants Bureau, which represents the overseas interests of all types of consultants — engineers, architects, management, economists and surveyors — says that net overseas earnings by the U.K. consulting sector should now be running at around £200m. a year, a figure which compares most favourably with earnings from other invisibles, such as merchandising, airlines, banking and brokerage.

By far the biggest contribution to consultants' overseas earnings in the U.K. and most other competing nations comes from the consulting engineers, who can provide the contractor with a wealth of information and expertise which can make the life of a contract less fraught with problems and possibly more profitable. In the U.K., the value of foreign work in hands of members of the Association of Consulting Engineers is now over £80m. In the last six years, growth in overseas activity — after allowing for inflation — has been estimated at over 125 per cent. There is no doubt that to operate in overseas markets pre-

CONTINUED ON NEXT PAGE

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RISK FACTORS

Contractors are wary

E RELUCTANCE of some exporters to pursue major business can be traced to a growing awareness of, and unwillingness or inability to accept, the massive inherent liabilities. This article examines the problems of the associated risks, and the protection presently available to them.

The ECGD has now agreed to extend this protection to all exporters, irrespective of contract value or terms of payment, but the details of the cover have not yet been announced. Insurance against the "on demand" risk is also available from Lloyd's underwriters, although their capacity is more limited and the basis of cover different.

Cost escalation. Although in this country contractors have learned the lessons of quoting fixed prices, exporters may still be compelled in a competitive situation or by local law, as in Saudi Arabia, to quote fixed prices for overseas contracts. In such circumstances, the exporter must build into his price a sufficient margin for cost escalation, whether generated within the U.K. or from abroad. The recent rates of U.K. inflation have not only made such a margin exceedingly difficult to gauge, but have also rendered the resultant contract price uncompetitive. The practice of quoting such prices in local or other currencies has only partially resolved this problem.

Scheme. The ECGD operates a scheme to support projects of £2m. and above against the effects of U.K. inflation, within certain parameters, but it is little used by contractors, who consider its application too limited.

Insolvency or failure of partners or sub-contractors. At various stages of the contract the insolvency or failure for any reason to perform of a sub-contractor or partner in a consortium or joint venture may have consequences wholly disproportionate to the defaulter's share of the contract. Additional costs which may be incurred include penalties for delay under the whole contract (not only the sub-contracted portions), costs of replacing the defaulter and costs of re-designing sections of the project to accommodate the new partner. The total may well exceed by many times the value of the defaulter's share of the contract. Under consortia and joint ventures, the effect is magnified by the joint and several responsibilities which each partner is generally compelled to accept in relation to the total contract; in such cases the failure of one partner may have a domino effect on the others.

Some exporters are more concerned with the solvency of their partners than with their failure to perform, as ability and experience is rather easier to judge in advance than financial status. On the other hand, in contracts involving advance technology, for example the construction of nuclear power stations, performance failure may be the most crucial factor.

Some protection is available from the ECGD, which for projects of £20m. and upwards can insure a participant against the insolvency of his partners or sub-contractors. The ECGD insists, however, that the losses must be contractually due under the appropriate sub-contract or joint venture agreement, and contractors may find it difficult to impose such contractual liabilities. An alternative is bonding between participants, but this is unlikely to provide an adequate amount of protection.

Finance. While most exporters seek to obtain terms of payment which enable the contract to be self-financing, this is not always possible, particularly when the pre-shipment manufacturing period is long or when the exporter is heavily committed to suppliers or to sub-contractors. In such cases the exporter is dependent upon his bank to support him during times of negative cash flow.

For exporters who are unable to obtain finance from the commercial market, and for contractors with a minimum value of £1m. and a minimum period of 12 months between date of contract and mean shipment, ECED operates a scheme which is intended to enable banks to provide the necessary loans, against ECED's guarantee of repayment. The total cost to the exporter is, however, higher than his normal overdraft rate.

Exchange rate fluctuation. When a U.K. exporter takes a contract in a foreign currency, or places a sub-contract in a different currency from that in which he is being paid, he is exposed to a risk of adverse currency fluctuation, the extent of which depends on his source of supply. He can attempt to minimise this risk by suitably timing his payment to that in which he himself must pay, or

by using the forward exchange market.

Performance delay penalties. Many contracts contain a provision for substantial penalties in the event of delays or failure to achieve designated levels of performance. Although a well-written contract will provide relief when such delays or failure are beyond the control of the exporter, this is not always the case; for example, strikes may not be considered to constitute force majeure. It is, however, possible to insure with Lloyd's underwriters against such penalties being invoked.

Non-payment. At any time during the period of the contract an exporter runs the risk of being prevented from performing his contract by external political events, and either commercial or political consideration may prevent him from recovering monies due to him for work performed or goods supplied.

Insolvency. The ECED credit insurance offers 90 per cent. cover against insolvency (of private employers), default and various specified political risks, although in order to recover under the Construction Works Guarantee, in particular, the contractor must show that the relevant sum was actually due under the terms of his contract with the employer.

Where the contractor is offering credit, the attraction of the

ECGD credit insurance is the access it gives to the preferential interest rates available with the ECED Bank Guarantees. Where, however, contracts are on cash terms, the benefits of ECED cover are less certain.

Lloyd's underwriters can also cover some of the political risks, such as exchange transfer difficulties, import or export embargoes, or contract repudiation, but are not permitted to cover insolvency or financial default.

The risks of physical loss or damage. These include, extreme weather conditions, or accidents, during marine transit or during installation and commissioning on site, a contractor's liability to third parties or employees, and the confiscation of local assets, including plant. Such risks, however, do not really cause undue difficulty, since even for the largest projects the world insurance market has always succeeded in meeting demand for cover. Only constraint is localisation in several Middle Eastern countries, which require the insurance to be placed with local or national companies, thus introducing a potential political risk; even this problem has been overcome by careful insurance and reinsurance arrangements.

In addition to the extraneous risks, a contractor should also satisfy himself of the potential financial consequences of his own performance. Only totally unacceptable but is not available in the short term. At present, only the market underwriting on a commercial basis.



Arab contractors are building the prestigious 6th October Bridge across the Nile in Cairo. It is the biggest project of its kind in the Middle East and will be 2.7km. long.

None of these risks are new; they simply indicate that the underlying problem is the under-capitalisation of some sectors of British industry and the effects of inflation on contract values and liabilities, but a solution to this which the latter can consider.

N. A. Alington

Credit Insurance Association

THE CONSULTANT

CONTINUED FROM PREVIOUS PAGE

here were the undisputed right man for the job. The guide, "Consulting Overseas" by Reginald Bidgood, also emphasises that the consulting engineer who is able to include as a component of his total capability the financial and

managerial aspects of project implementation is far better placed than his competitors with solely technical and engineering disciplines to bridge the gap between preliminary studies and actual implementation.

Consultants who imagine that their services are the same as at home are in for a shock, according to the guide. Apart from a knowledge of bilateral and multilateral loan and aid agreements and conditions to be appreciated, the U.K. consultant will find competition of a type unknown at home. For not only do competitors from other countries openly sell their services in a way unheard of in Britain, it is almost impossible to tell to what extent they are being sponsored. The consultant searching for business can find himself up against competitors receiving direct government assistance, either of a monetary, political or diplomatic nature, and in some cases the ground rules for selection of applicants may be unacceptable to a professional used to another set of standards.

Challenging

There is no doubt, however, that for the professional consultant the Middle East represents for the time being one of the most challenging markets in the world. Many of the potential clients as yet having nothing more than scanty technical expertise and are happy to hand projects over into the capable hands of skilled, experienced design and construction teams who can call on deep reserves of expertise to smooth out many of the problems before they arise and help see a contract through on budget and on time.

Some contracts will demand not only good technical and financial resources but a considerable degree of political sensitivity as well. Some form of association with a local professional counterpart, in order to gain close working knowledge of the market in question, can prove of immense value.

The opportunities for the consultant in the Middle East are as great as they are for the contractor himself. Patience, adaptability and sound skills will bring work for many of them over the next few years.

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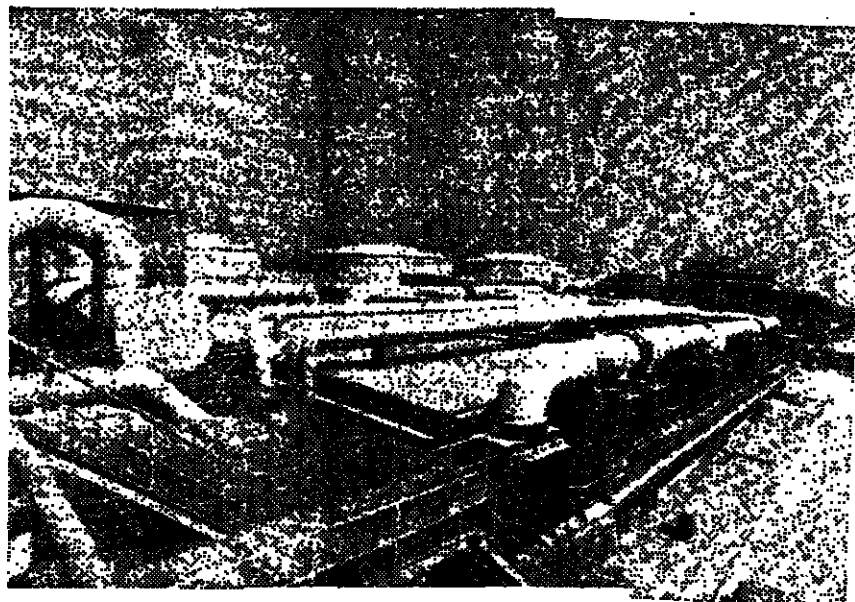
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MIDDLE EAST CONSTRUCTION IX

SAUDI ARABIA

The rich rewards

SAUDI ARABIA must be one of the toughest countries in the world for contractors and consultants. It is tough geographically, climatically and contractually. But it is one of the richest countries with a fast growing market where the rewards are high for companies and individuals who have the ability, tenacity and technical skills to succeed.

Saudi Arabia attracts a considerable line of superlatives. In terms of it can boast the Al Khali, or Empty Quarter, as the biggest single desert. ARAMCO as the largest producing company, Ras Tanura as the port handling the oil tonnage, Ghawar as the largest oil field, and as the largest offshore oil field.

It is estimated that Saudi Arabia holds 25 per cent. of the world's oil reserves. In 1974 its production of oil ran to some 4.5 million barrels a day. The annual income from the sale of these oil products is some \$13.6bn. 8 per cent. of the total available to the government.

Only other significant source of revenue is from the 2.5-3m. pilgrims who visit the holy cities of Mecca and Medina. This is of interest to the construction industry as large sums are spent on the construction of facilities for these pilgrims, including housing, conference centres and

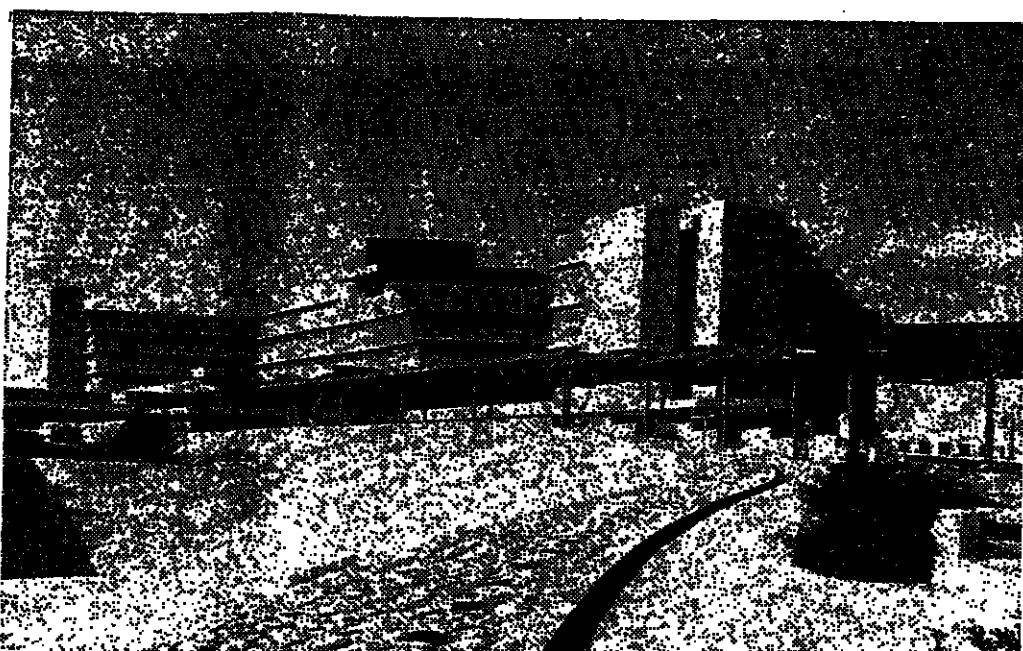
market for the construction industry is predominantly the public sector. The budgeted cost of the plan 1975-80 is some \$12bn. of which about \$2bn. is allocated to construction. As many informed observers expect, this programme is 60 per cent. achieved. The private sector, with the exception of ARAMCO, consists mainly of hotels, industrial developments and, much of which is in the hands of foreign companies. ARAMCO, budget in excess of \$10bn. for the next five years, is an important client for the construction industry. Its expansion programme not only encompasses not only development of facilities for extraction, processing and distribution of oil and gas, but also the development of an industrial, commercial and social infrastructure in the Eastern province, where activities are centred.

SALANT

With a number of consultants, mostly foreign, available for the design and construction of the project, consultants are expected to be multi-disciplinary. A team of engineer, architect, quantity surveyor and quantity surveyor are quite common. The largest contingent of consultants are usually British with names like William Halcrow, Robb Johnson Marshall, Yor, B.M.I.K., White & Carter, J.D.M. and the British Aircraft Corporation. However, little of this goes to British companies in the face of fierce competition. It is almost impossible to get a consultant or a firm in Saudi Arabia to come from local sources. These associations form from simple agreements to fully re-constituted companies with Saudi participation in the running of the company.

Long and difficult procedures for a fully registered company (minimum 50 per cent. Saudi equity) once achieved the company is entitled to significant benefits such as a five-year exemption from company tax, free loans of up to 50 per cent. of investment capital, duty exemptions and a free foreign exchange account.

Foreign companies are, content with a lesser association and joint venture for specific projects. There are many who, although they are named "construction" their existing trading activities, depend on associate companies to do the work.



A prestige project in Saudi Arabia: the Riyadh Conference Centre for which Ove Arup and Partners are consulting engineers. The architect is Trevor Dannatt.

ESTIMATED CAPITAL INVESTMENT IN PLANNED MAJOR CONSTRUCTION PROGRAMMES IN SAUDI ARABIA (£m. at 1974-75 prices)

Buildings:	Estimated Investment
Housing	1,900
Schools	5,253
Universities/colleges	4,175
Health	2,290
Military bases	1,454
Other government	808
Commercial	646
Sub-total	16,526
Civil engineering work	
Municipalities	7,178
Roads	1,886
Civil aviation and Saudi	2,020
Ports	943
Electricity generation	808
Desalination plants	3,367
Sub-total	16,202
Industrial plant	8,902
Total	41,630

* Includes ARAMCO capital investment programmes.

and penalties. The results of a professional survey show that these conditions remain remarkably constant. They include a 2 per cent. bid bond which is converted to a 10 per cent. performance bond if the bid is successful but is returned if it is unsuccessful. A 20 per cent. advance, or mobilisation payment, is paid in one or two instalments in return for an equivalent advance payment bond, while a 10 per cent. cash retention is held on progress payments which can sometimes be converted to a 10 per cent. retention bond. Penalties for delay are harsh and quickly mount up to the maximum, which, by Royal Decree, is 10 per cent. of the contract value. All bonds are unconditional and have to be provided by accredited banks with offices in Saudi Arabia. The First National City Bank and the British Bank of the Middle East are probably the major guarantors for foreign contractors and consultants. Getting the bid bond in the first place has proved a stumbling block for many people. As the banks are anticipated having to guarantee a total of 50 per cent. of the contract value, they must be convinced of the contractor's operating capacity and asset status before agreeing to provide the initial guarantee.

There are moves to make these conditions less onerous in order to attract more foreign participation. Recently indeed an American contractor had only to provide a surety bond of less than 10 per cent.

Bank guarantees, retentions, payments and inflation all have direct effects on cash flow and this is probably the most crucial of all aspects to control and understand when operating in Saudi Arabia. Progress payments are supposed to be made monthly but are frequently delayed. Assuming a profit at the end of the year, companies are subject to only one form of taxation. This is a simple progressive percentage: 25 per cent. on the first SR100,000 up to 45 per cent. on profits exceeding SR1m., with different rates for partnerships. A loss in one year cannot be carried forward to the next year.

The final retention will not be released until the contractor produces a certificate from the Tax Department confirming that taxes due have been paid. Local inflation is currently running at between 30 and 40 per cent. but the rial remains one of the strongest currencies in the world. The sterling rate has dropped from SR7.65 in July 1975 to a current rate of SR6.24. All these and other factors make the task of tendering for a large project to run over many years almost impossible, especially as the contractor is almost certainly having to give a fixed price for the job. Only a few very large contracts have escalation clauses. Like its neighbours, Saudi Arabia suffers from an overall shortage of manpower which is especially acute in the skilled

organising theatre groups, riding clubs, libraries, discussion groups and so on.

Accommodation is expensive and hard to find. A villa in the major cities will cost £20,000 to £25,000 per annum with rents payable three years in advance. Smaller apartments can be rented for around £10,000 per annum. Services are available although supply is somewhat erratic. Standby generators are common.

Water is scarce and expensive. It is reasonably available in the towns but on remote sites water has to be brought in by tanker. One contractor appointed to drill for water in the South West desert summed up the situation when he said "God help me if I strike oil!"

Telephones are difficult to get with a "black market" process costing up to 40 times the official rate. The local cost of living is between double and treble what it is in the U.K. depending on tastes.

Much construction work takes place on sites remote from the main cities of Riyadh, Jeddah, Al Khobar/Dammam. Head offices are almost invariably in these four places but a great proportion of expatriates will be out on site in specially-built encampments. Life here is even tougher and employers must show considerable ingenuity in maintaining a congenial environment.

The construction industry, as we know it today, came to Saudi Arabia suddenly and dramatically. Traditionally the Bedouin lived in tents (many still do), and virtually all the permanent buildings were made of mud brick and timber. The introduction of concrete came with the rapid increase in oil revenues, and is now the dominant material.

A popular form of construction is based on a concrete frame with hollow pot or block infill and internal walling, rendered outside with cement and sand. On prestige projects such as the Riyadh Conference Centre and the King Faisal Specialist Hospital, the standards of finishes are much higher. Some materials such as marble have been imported along with the specialists to fix and install them.

The selection and mixing of materials for concrete is probably the most important control of a contractor has to exercise in Saudi Arabia. Many of the aggregates, large or small, and much of the water contain chloride and sulphate salts, which, if not cleaned washed out, cause great problems later. The problem is worse on the Gulf Coast but there are examples everywhere of buildings collapsing owing to the breakdown of structural elements.

There is also a huge and constant maintenance bill on repairing cracking and spalling rendering and other cement based finishes. Even the atmosphere, the humidity often at 100°, contains these salts and stored materials such as reinforcement and washed aggregates are susceptible to "attack." Unfortunately, there are probably many substandard concrete products being produced and used in the boom market, particularly in the detached villa and hotel trade.

The old mud buildings of Jeddah, Riyadh and other towns have stood for centuries and are magnificent against the glare of the desert. It will be sad to see these buildings with their wooden balconies and beautifully carved cedar wood screens disappear. In contrast to the enormous construction boom unequalled anywhere, Jeddah Municipality has declared part of the city a conservation area. This will honour the memory of indigenous forms and materials of construction, while the surrounding country is developed in a different way.

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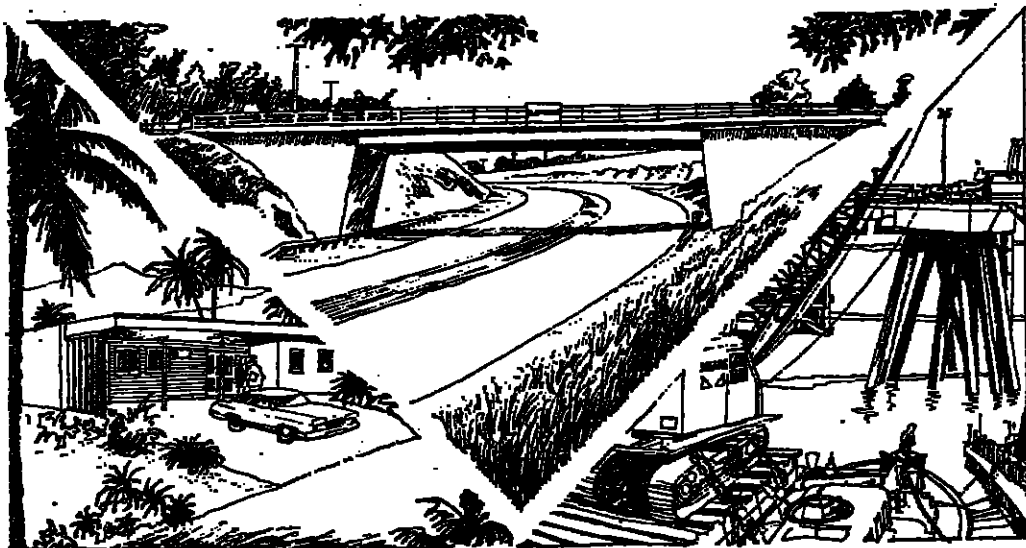
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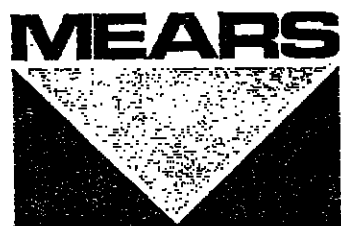
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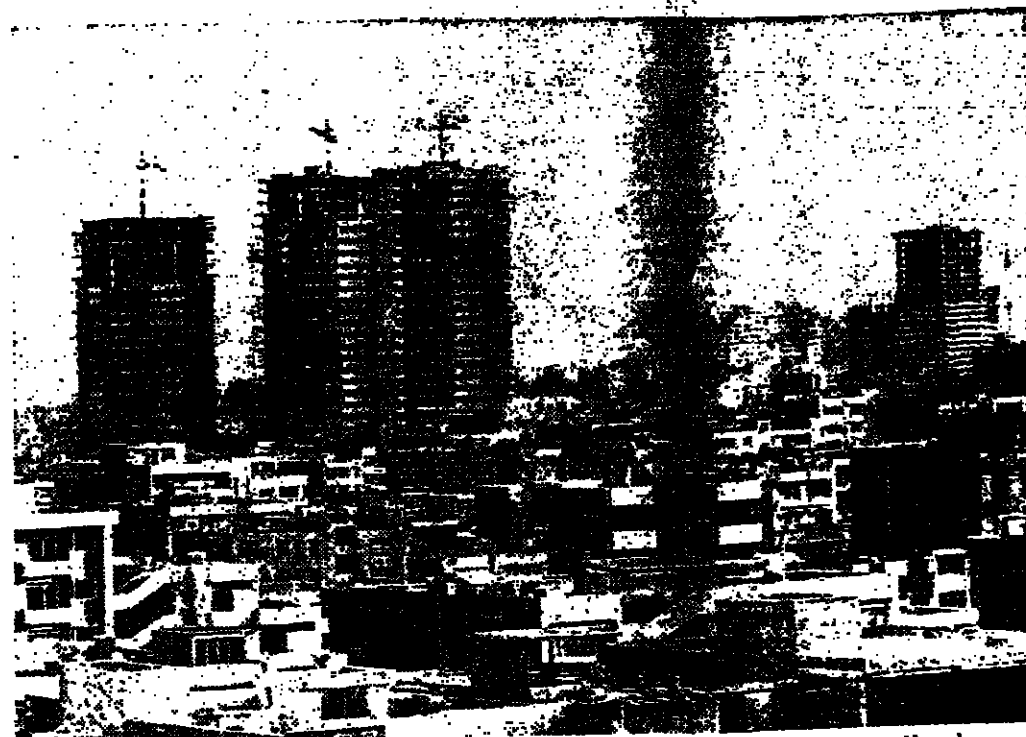
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MIDDLE EAST CONSTRUCTION X

IRAN

Bottlenecks build up



The changing skyline in Tehran, with tower blocks springing up on all sides.

AFTER THE startling growth of the past few years the Iranian economy is now experiencing something of a "hic-cough." But this is not unexpected and it must be put into perspective. Iran's GNP has increased more than four-fold since the late 1960s to £18.8bn. in 1974-75. This growth has, of course, been powered by the burgeoning oil income. Since the late 1960s oil receipts have rocketed to nearly £9bn. in the last financial year.

During the 1960s the Iranian Government made a creditable effort to build-up the country's basic infrastructure. During the first Five-Year Plan, 1950/51-1955/56 £28m. worth of investment was achieved and this rose dramatically to £1.1bn. achieved during the third plan 1963/63-1967/68. With the quadrupling of oil prices in October, 1973, the Iranian Government lost touch with reality and projected investment totals of nearly £30bn. in civil investment and over £12bn. in military investment during the period 1974/75-1978/79. These totals were never realistic.

Iran's problem is to convert its foreign currency receipts into physical capital assets. At the moment the country is a paradox, in that it is, in reality, comparatively poor but at the same time, in book-keeping terms, immensely rich. To convert its potential wealth into real wealth in the form of the infrastructure and productive capacity of a modern industrialised society, the Iranian Government and planners must overcome the problem of the "pipeline." And this pipeline is long and congested. A congestion which is graphically demonstrated by the queues of ships at the Gulf ports and of delayed traffic held up at the border crossing points from Turkey and Russia.

It is these physical problems which have caused the present slow-down in the country's growth, but it is important to remember that these will be overcome in time and that time is on Iran's side. Thus the foreign contractor or consultant should not now write Iran off. Quite the contrary.

The size of the present construction and related markets can be judged from the estimates for the year 1975-76-1977-78. These, although based on the current Five-Year Plan targets, constitute a significant writing down of those targets. Given the present climate of retrenchment in Tehran, the time scale may have to be extended somewhat. Nonetheless the construction budgets envisaged are huge and it must be remembered that these exclude construction for military purposes, which is itself colossal.

Running out

Any British contractor or consultant wishing to gain a share of this market and not already established in Iran must first realise that time is running out fast. Many British and foreign firms are now doing business. Among British contractors already well established are Wimpey - Laing, Costain, Cementation and Lesser. Professional practices with offices or operations in the country are Axtel and Partners, Sir Alexander Gibb and Partners, Merz and McLellan and Ove Arup. Leading foreign firms doing business are Brown and Root International, Chicago Bridge and Iron, Société Jean Lefebvre, Klockner, Krupp, and there are many others. There is also a well-established indigenous construction industry. Companies such as Behshahr,

PROJECTED INVESTMENT IN CONSTRUCTION PROCESS PLANT 1975-76-1977-78 (£m. at IRI56/£)

Building:	
Houses/apartments	3,850
Government buildings	1,050
Commercial offices	270
Schools	245
Universities/colleges	155
Hospitals/clinics	320
Factories/warehouses	75
Hotels/inn	110
Other	
Sub-total	5,440
Civil engineering:	
Railways	185
Ports	155
Airports	65
Roads	335
Water/sewage	670
Electricity distribution	510
Oil pipelines	240
Gas pipelines	50
Sub-total	2,210
Process plant construction:	
Electricity generation	465
Oil refineries	910
Gas collection and liquefaction	500
Petro-chemical plants	535
Steel plants	765
Sub-total	3,175
Total	10,825

Bastan, Day, Heris, Rah-Va-Sakhteman and Tessa have sizeable operations.

In so far as they have needed to call upon foreign expertise and know-how, most of the large and/or competent Iranian building companies have already established joint-venture links with foreign companies. Ten years ago it was fairly easy to find a reputable Iranian contractor with whom to set up a joint venture operation. Now it is much more difficult. None-

theless the forming of a joint venture company with an Iranian contractor is much the best way for a foreign contractor to enter the market and bid for contracts. The local contractor will know the market better and will have easier access to the Government bureaucracy. However, no foreign contractor is obliged to operate on a joint venture basis. There is a widespread misapprehension that this is the case, but the Iranian Government's policy of requiring Iranian participation is limited to manufacturing industry. It does not apply to service industries such as building, civil engineering and consultancy.

A foreign contractor or consultant entering the Iranian market must, as a first step, come into contact with the Plan and Budget Organisation. The PBO is, unquestionably, the most powerful Government body from the point of view of determining construction expenditure. The Ministry of Economic Affairs and Finance is the tax-raising authority and the functional Ministries receive revenue from it, but some 80 per cent. of the finance needed during the current Five-Year Plan will come from oil revenues, and the PBO is the body through which oil money is channelled. And the PBO acts not merely as a passive distributor of funds. It determines how much investment money each Ministry shall receive.

At present some 65 per cent. of building and civil engineering investment is being carried out by the Government, in one guise or another. Hence the strategic importance of the PBO is evident. It has, however, a more specific importance. It is subdivided into a number of functional divisions, the four most important from the point of view of the foreign contractor or consultant being the Contractors' Bureau, the Consultants' Bureau, the Technical Division and the Technical and Investigation Division.

Any contractor, foreign or Iranian, wishing to bid for Government contracts must register with the Contractors' Bureau, which grades and categorises all such contractors. Functional Ministries with construction programmes then refer to the Contractors' Bureau lists. The Bureau also maintains registers of material, component, equipment and machinery suppliers for use in a similar manner. The Consultants' Bureau fulfils a similar function for consulting engineers, architects, etc.

The Technical Division is responsible for the preparation, up-dating and modification of typical forms of contract, for the preparation of specific contracts where the typical one is inapplicable and for the drawing of escalation formulae and the regulation of consultants' fees. The Technical and Investigation Division draws up standards, codes of practice and specifications.

As part of the registration process with the relevant bureau the foreign contractor or consultant will have to complete a questionnaire and obtain an attestation from the U.K. Foreign Office certifying the authenticity of articles of association, memoranda, etc., and a British contractor will have to register with the Contractors' Syndicate—the Iranian building employers' organisation. When registering with the Bureaux it is desirable to deposit descriptive literature, brochures, etc., in both English and Farsi (the Iranian language).

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Continued on next page

which, to a Westerner may appear to be Arabic, although in fact is not.

Having registered, a contractor may elect to seek work independently using sub-contractors, or on a joint venture basis with an Iranian contractor. The last method is the most promising, provided a suitable partner can be found and he is financially secure, for, should the Iranian partner go bankrupt, the foreign contractor is legally bound to complete the contract or forfeit the performance bond.

With regard to public contracts the situation regarding bid and performance bonds, advance payment bonds, etc., is as follows: (i) a 5 per cent. bid bond, forfeited if tender is drawn before a tender is accepted, but this date may be extended 30 days; (ii) a 10 per cent. performance bond if successful; (iii) a 25 per cent. advance payment bond, if required, is usual but it may be as high as 45 per cent.

It is usual in Iran for a British bank to issue a bond through an Iranian bank. The cost of bonds vary, the average being about 1 per cent. of bond value per annum. Alternatively a contractor may approach the Export Credit Guarantee Department for bond cover.

Hardly any contract in Iran, public, private or sub-contract, is let without some form of advance payment. The amount varies but is commonly 25 per cent., and a common pattern of payments is 10 per cent. on signing contract, 5 per cent. when work commences, 5 per cent. when 40-50 per cent. of work completed, 5 per cent. when 60-75 per cent. of work completed.

Settled
Variation claims are almost invariably dealt with at the time the variation arises and as the work is carried out. Usually they are settled by the contractor or site agent on the spot, with the client's representative, at the matter often being settled by a telephone call to determine the current "bazaar price" for an item or material. Disputes are almost invariably settled between the parties themselves, a dispute being referred higher up the management structure of both a client's and a contractor's organisation until a settlement is reached. More formal methods are available, the lower from as far away as the courts of the Ministry of Justice in the case of public contracts, and arbitration usually being resorted to for private contract

disputes. However, they are slow moving and fees are of the order of 10 per cent. of the order value. Hence, in a mutual agreement is between the parties.

The insurance of contracts is becoming complex as projects larger and more advanced. The law requires all businesses insured with a local insurance company, but a further stipulation (Bimeh Iran) has a 1 to cover all projects Government has a participation.

All contracting work is subject to a turnover tax currently 5 per cent. it may vary from year to year and this is deducted monthly certificates occasionally from advertisements. This tax represents profits tax which is one of the most other forms of operations in Iran. In companies, for example, for tax and consulting practices, pay a per cent. on profits plus a municipal tax per cent. Chamber of Commerce. These last two fall on contractors in the 5 per cent. turnover. However, losses can be carried forward and allowed against profits tax for a period of three years in which the made.

Training
There are also social and "training" tax to be made. In the case of employees, the gross construction worker's employer pays 3 per cent. wage bill to the Social Welfare. The "permanent" employee higher — 22 per cent. being paid by the employer and 3 per cent. from the employee's contribution, 15 per cent. is paid by the Ministry and 2 per cent. passed on to the Labour to finance training programme "training tax."

The majority of workers are casual employees and they supply. The Ministry does sometimes help to recruit, but it is for a company to have its own recruitment advertising and by word that it needs a locality in which it is not unusual for it to pay retainers to vil men to recruit for areas. Even in the many casual labourers from the count it is quite common for a large number of men to leave when they return to their home villages.

Wages are steadily increasing. National minimum wages are set every two years by the Government. In April, 1977, the minimum wage was 131 Iranian rials per day and it was above this level. In 1975 a day while building site would be 12,250 a day while a general labourer would be 10,000 a day.

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MIDDLE EAST CONSTRUCTION XI

BAHRAIN

No bed of roses

CONSTRUCTION boom in Bahrain followed the oil increases of 1973-74 came rather later than in the other states of the Gulf. Physically Bahrain is the smallest Gulf State, by comparison has a modest petroleum income, which for 1976 is projected in the Budget at \$475m. However, when the construction boom arrived, it was out of proportion to the island's income or population. It is estimated that the projects under way, just out of the ground or sufficiently advanced to be a probable value placed on them are worth about \$1.5bn on an island which is about 30 miles long by 15 wide and with a population of about 250,000.

A number of "contracting maintenance establishments" seems to increase daily. One of the most significant phenomenon in Bahrain has been the rash of signs advertising these services, whose owners and clients are among the most famous clients of Juliano's, in its most favoured night. The major factors behind the boom have been Bahrain's emergence as the pre-eminent centre for the Gulf as a resort for the Arabs as well as foreign businessmen travelling there for "rest and recreation". Bahrain has profited from the demise of Beirut in the last few weeks. Incoming flights from Saudi and Kuwait, proposed causeway linking in to the peninsula can increase the number of visitors.

nned

the tourist front no less. The hotels are under construction, being planned, or seriously discussed. All projects likely to be completed should add another 1,000 more than doubling the number of rooms and alleviating a very heavy pressure of demand for existing accommodation.

the surge of tourists businessmen the plan for the Sheraton Hotel and associated complex is more justified. In addition, a 100-room hotel is under construction, a 100-room hotel is under construction, a 100-room hotel is under construction.

sponse to demand arising from Bahrain's growth as a centre, a number of blocks are being built for private individuals or firms. Most notable among these is the 18-storey Bahrain State's first skyscraper. In parallel, the construction of apartment blocks has for some time been proceeding apace—the construction of the offshore banks, the construction of the offshore banks, the construction of the offshore banks.

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of management and personnel is acute and a contractor must accept that he will have to import his own personnel and probably his site management. This is expensive. Salaries are about 50 per cent of UK levels.

contracts manager earns \$3,000 a year (and has a salary) and a site agent 10,000 a year in Tehran. The parts of the country of up to £20,000 a year to agent are not unheard of.

modation is also in supply. Twelve months ago a bedroom flat in Tehran cost \$100 a year to rent and a bedroom house £2,000 a year. Prices have risen since then. There are also other "benefit" expenses in fact, are standard for employees in Iran, one. Nor is there a hire purchase market. Plant is usually bought outright from advance payments and through an import agent. But good agents are rare. Many do not understand the plant they are children. In practice sending family men



A view of the Sitra power and water station being built in Bahrain. Consulting engineers for the project are Rendel Palmer and Tritton for civil engineering works, in association with Preece Cardew and Rider for electrical and mechanical works.

companies for the more complicated civil work involved in certain public sector projects. As elsewhere in the Gulf, they feature strongly in housing projects, the low-cost variety in particular, but in Bahrain many are also developers of up-market houses, renting for up to \$2,500 a month. Suppliers of electrical goods and other necessary items have also expanded.

This growth has not been without its problems. At least one local contractor ran into cash-flow problems in one of his divisions earlier this year and had to close it. Others have undergone, but survived, similar problems. Many have now taken on Western contracting management and some — like Karime with Sir John Howard and Partners — have formed partnerships with foreign contracting companies. There have been physical as well as financial problems. One big difficulty in Bahrain is getting concrete to stick to its reinforcing steel bars. Many an "old" house (completed five years ago or more) has crumbling balconies and parapets reduced to a row of steel spikes.

The rapidly rising cost of construction materials, too, has caused his headaches, especially for those companies on fixed price contracts which are the general rule for Government projects. One contractor states bluntly that the overall inflation has been largely caused by the escalation in the price of products under local control rather than of products imported directly. Complaints about the cost of materials had some influence in persuading the Bahraini Government to fix the price of cement and aggregates recently. Most aggregate is locally produced, while almost all cement is imported. It is expected that the price of concrete cast blocks may be fixed quite soon. Their price is said to have tripled over the past year or two.

Contractors in Bahrain also have to contend with rising labour costs. In this respect other foreign companies may be looking with some envy at Hyundai, the South Korean enterprise, which is constructing the OAPC drydock. It has imported from South Korea the bulk of its labour force, a body of men which is not only skilled but exceptionally hard working. Its productivity is cited as Hyundai's unique selling point.

Resource

Once a contractor has gained work and has begun site operations he must be prepared to face the "pipeline" problems which will inevitably arise. Site management must be prepared to use resource and ingenuity. Most plant has to be imported and considerable delays are experienced in getting it into Iran and then getting it to site. Once on site it must be looked after. Spare parts take as long to import as the original equipment. Plant depreciation is a foreign concept. There is no relief to be had from the second hand market because there isn't one. Nor is there a hire purchase market. Plant is usually bought outright from advance payments and through an import agent. But good agents are rare. Many do not understand the plant they are children. In practice sending family men

A recommendation from the Bahrain Government is believed to have clinched for it the contract to build the industrial port at Jubail which is worth nearly \$800m.

Just how profitable the work will be remains to be seen. For other contractors Bahrain has been no bed of roses, as two recent examples illustrate. Recently it was reported that Comstock International was going to withdraw from its contract to build the \$25m Sulmaniya medical centre. Its problem arose from cost inflation and changes in specifications. It is now said to have been amicably settled. Comstock International will continue the work under a revised contract but will be liable to swingeing penalties if it runs beyond the scheduled completion date. Other difficulties were highlighted by the announcement by the owners of the Gulf Hotel that they would have to close "indefinitely" half its rooms for repair. Here the problem facing Wimpey arose from the poor quality of the locally produced aggregate.

Biggest

The Ministry of Public Works normally insists on fixed price contracts and prefers the American system of tendering on full working drawings. The biggest project yet undertaken by it so far is the \$120m port expansion at Mina Sulman, with the U.K. firm of Rendel Palmer and Tritton acting as consultants. The main contract for it was awarded this summer to a French joint venture. This is on a fixed price basis but according to British practice whereby the detailed drawings are only given out to the contractor during construction.

Not all the development in Bahrain is being financed by the Government or the State's citizens. The Saudi Arabians, who have always had close links with the island, have been particularly generous this year, following the visit of King Khalid. Not only is Saudi Arabia going to bear the cost of the \$750m causeway linking the two states, but it has also given considerable sums for housing and educational projects—such as \$33m for a technical institute and \$100m for low-cost housing. The Kuwait Technical Office also features largely on Bahrain's construction scene as a client, and so too

order particularly vulnerable spare parts at the same time as the plant itself.

Similarly with materials. Cement was in short supply in 1974, although that problem has been more or less rectified, but "black markets" do obtain from time to time in the supply of other materials and services. Thus last year there was a black market in bricks. Considerable investment in brick making plants is now taking place, however, and this problem is disappearing.

These are examples of the progress which is being made in developing the country which, in turn, render a more rapid rate of development both feasible and attainable. Unquestionably there is work to be found and profits to be made in Iran, both by contractors and consultants. But both types of businessmen must be prepared to face the work and expenses of establishing themselves, and contractors particularly must appreciate that their troubles really begin only when the contract has been signed.

Charles Coyne
Building Management
and Marketing Consultants

be in production by the end of 1976, with a production target of 2,000 houses a year. It is a company with many shareholders, the principal one, with a 30 per cent stake, is United International Agencies, followed by Bahrain Financing Company with 18 per cent, and Mohammed Fakhr with 12 per cent, with the rest shared between a number of Bahraini merchants. The system adopted is the French Camus one, but the factory will be managed by the British company Castbaird and is being constructed by Webb's in conjunction with Ahmed Mansour al A'ali. Its first contract is for 500 four bedroom houses for the low income housing project in Isa Town.

Although construction of homes is racing ahead it is likely that United Building Factories may have to look to the export market to ensure greater profitability. As yet the governments of other Gulf states—such as Qatar and Oman—have been reluctant to use system buildings. Not so many years ago a leading British expert turned down the idea of building a factory out here as not being viable. However, with the crying need for housing in the region, and the plentiful availability of money to pay for it, the factory should have a bright and profitable future.

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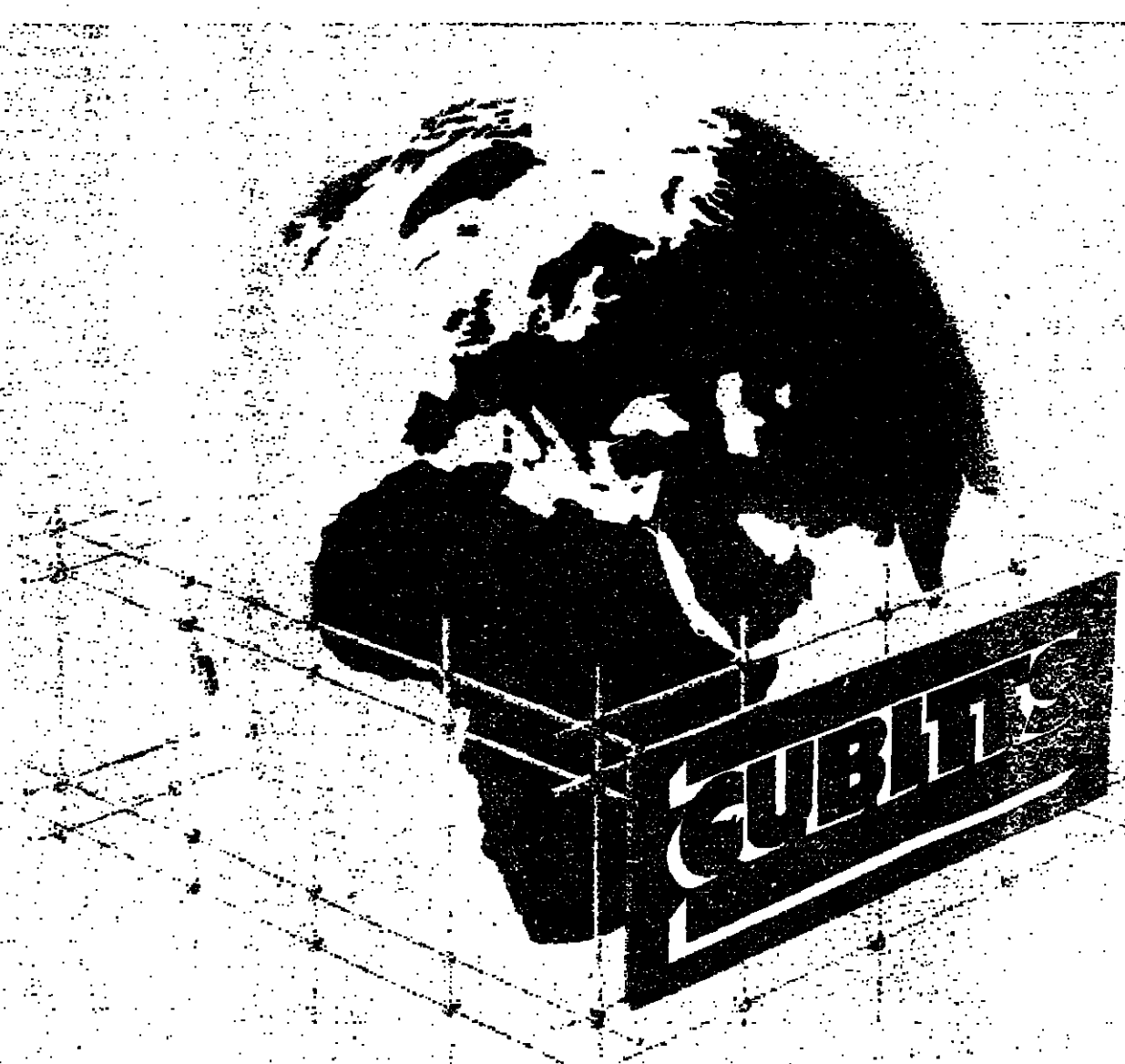
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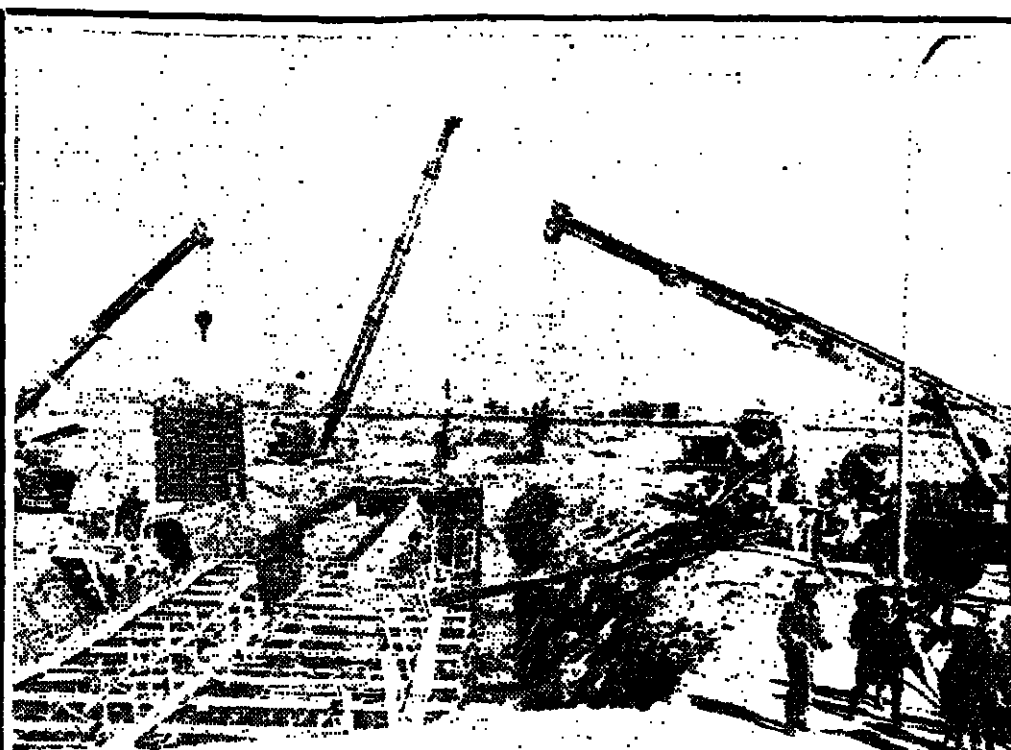


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EGYPT

Coping with expansion



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AT THE time of the October, 1973 war, Egypt was in a sorry state. Six years of conflict had reduced the country to the verge of bankruptcy. Refugees in their hundreds of thousands had fled the war-torn Suez Canal region, placing unbearable strains on Cairo's already over-stretched infrastructure. All major development had been deferred as every effort was thrown into national defence.

One of President Sadat's first acts after the war was to charge his Reconstruction Minister, Osman Ahmed Osman, with the task of rebuilding the country. The top priority was the creation of a new axis of population and development along the Suez Canal.

Mr. Osman was a clear choice for the job. Over 30 years he had built his company, Arab Contractors, into the largest enterprise of its kind in the Middle East. When he took over the high dam at Aswan and completed it in just eight years, a task many thought impossible, he sealed his reputation as Egypt's king of construction.

Known as a hard-headed businessman who can cut through the voluminous red tape of Egypt's bureaucracy, he is well respected by his staff. Already most of the refugees have returned to Port Said, Ismailia and Suez. Some 14,000 houses and flats have been built, and a further 50,000 repaired. Basic services have been restored, including water and sewerage, electricity and hospitals, and 150,000 children have gone back to school.

But the Government wants to expand the region's population, now at about 800,000, to 3m. by the turn of the century, other than Tarnae has any substantial work in Egypt as yet. The main stumbling block is a currency restriction which in December, 1974, three

British-led consortia won contracts valued at £1.4m. for preparing the master plans.

The groups, led by Bullen and Partners (Port Said), Clifford Culpin and Partners (Ismailia) and Sir William Halcrow and Partners (Suez), submitted draft reports within 12 months, which were well received in Government circles. They expected to negotiate contracts for preliminary design of the most important projects without delay.

The Reconstruction Ministry has a reputation for paying its bills on time and is said to have good access to scarce supplies of hard currency. One of Britain's largest contractors, Wimpey, is now concentrating its efforts on this ministry. Bovis Construction, currently acting as technical advisor for the refurbishment of Shepheard's Hotel in Cairo, is also hunting for work in Egypt.

Domination

But the United Nations Development Programme, which is financing the studies, was concerned about the British domination of the work, and wanted the contracts to go out to international tender. The Reconstruction Ministry, short of funds of its own, hinted that the British groups could still get the work if the British Government would put up funds. The British Ministry of Overseas Development was slow to react, but the groups are still hopeful that a deal can be arranged. The impetus for Egypt's most urgent reconstruction programme has, for the moment, been lost.

Opportunities abound for overseas contractors, particularly in the public sector (the private sector accounts for only 15 per cent of work, and annual expenditure is limited to £500,000 on any one job). Local contractors are eager to join forces with overseas firms since exchange controls restrict their own expenditure on new foreign plant and machinery. But no British contractor

other than Tarnae has any substantial work in Egypt as yet. The main stumbling block is a currency restriction which in December, 1974, three

repatriating their profits. This leaves the contractors with several choices: they can re-invest in local projects, such as hotels, and repatriate the profits on the foreign currency earned; they can work as technical advisors to local contractors; or they can come to a special arrangement with one of the ministries.

Many British firms complain that they get less help from their Government than their European and American counterparts, particularly with financing. Certainly the British Embassy in Cairo seems less eager than, for example, the British Embassy in Tehran to help firms win new business.

On the other hand, the falling value of sterling and a genuine pre-British feeling in Egypt should give British firms an edge over their competitors. The years of stagnation have allowed Egypt to fall behind the rest of the world, and the

potential for redevelopment is large. Reconstruction requires expertise in planning, construction and construction management which is not yet available in Egypt. Even if only a part of the reconstruction programme materialises, the work will be beyond the capacity of the active local industry. The opportunities for overseas firms are immense.

Ambitious

The big question is whether Egypt will be able to sort out its economy sufficiently to continue with its ambitious plans. The trade deficit topped \$E1,000m. last year and still appears to be rising fast. Last year 37 per cent of foreign currency earnings went to service civil debts (not to mention the large military debt), and military spending will this year consume as much as 35 per cent of GDP.

In the short-term much depends on the continued generosity of Egypt's benefactors, particularly the oil-rich Arab States. In the longer term, the ability to improve agricultural and industrial production and to exploit natural resources are critical. Despite the return of the Sinai oil fields last year, Egypt produces only a small surplus over domestic oil needs, though current exploratory borings give grounds for optimism.

The Suez Canal, which reopened last year, is already carrying a greater tonnage than before its closure in 1967. With up to 50 ships passing through

each day, revenue is over per day in hard currency. The Suez Canal Authority embarked on a deepening and widening programme with lower the depth in two stages to 33.5 metres, and it to carry 260,000-ton fully laden.

Salaries are low in Egypt, graduate engineers could earn £E25 to £E30 (month), and many on and skilled craftsmen see abroad. Far from discouraging this drain on resources, Ahmed Osman actively encourages it. With a large population and a long-established and training programme, Egyptians are well placed to vacuum of skilled manpower neighbouring Arab countries and the cash they send home. Education and training centres are being expanded as fast as possible.

Two large new cities are built to relieve pressure. The Tenth of R. industrial city 50 km Cairo is being planned. Swedish group, while others are planning Sad. 65 km north of Cairo.

Other projects in the include a large tourist centre near the pyramids, an extensive road improvement programme, and water supply in Alexandria and Helwan. A large programme of housing and industrial

Hugh Fer
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KUWAIT

A tough market

A SUPERFICIAL appraisal of Kuwait might make it seem a less exciting area of development than the other oil producers of the Middle East which were enriched by the oil price escalation of 1973-74. It has enjoyed a petroleum wealth large in relation to its population and limited geographical area for longer than any other. Two decades ago the State first started investing surplus revenue to provide an alternative source of income. Before the OPEC boom it was able to provide itself with adequate public services and an infrastructure base. Per capita income is now reckoned to be higher than that of any other country in the world. Currently less than half the State's income is being absorbed in the domestic economy. The Kuwait budget for the financial year just started amounts to 1.03bn. dinars (£2bn., \$3.5bn.) compared with actual oil revenue of \$3.7m.

As a proportion of revenue, the 1976-77 allocation for project development amounting to KD259m. may not seem large. In itself, however, the sum is not inconsiderable and is expected to rise steeply over the next few years. In effect, the State is now facing its most intense period of construction activity yet. First, there are the plans for improving the basic facilities and expanding them to cater for increased pressures of demand. Second, the Government is embarking on a big programme aimed at providing Kuwait with better amenities like recreational facilities, new institutions and more prestigious public buildings—all of which were ignored in the early, piecemeal period of growth. Moreover, not included at all under the development budget are the two major preoccupations—the construction of a petrochemical industry based on the fuller utilisation of gas, on the one hand, and the big house building programme, on the other. When the projects of the private sector are also taken into account, the construction work in prospect threatens to make the State like one vast building site and strain its non-financial economic resources to the limit, especially in respect of manpower resources.

On the infrastructure side, an enormous investment is required to satisfy increased demand. For instance, Kuwait is in the process of doubling its power-generation capacity from the 1,384MW installed at the beginning of this year to 2,618MW by the end of 1980, with the bulk of the expansion coming from the Doha power station. The contract for the civil engineering of the 600MW first stage was awarded to the Taisei, of Japan, with Mitsui and Brown Boveri installing the generators. Associated with it is the desalination programme that will raise production of fresh water from the sea from 37m. gallons per day to 62m. for which contracts have yet to be awarded. Kuwaiti companies are undertaking the KD8m. improvements to Shuwaik Port, while the extension of Shuaiba port, which is estimated to cost KD12m., is out to tender. Nadeem Ballast, of the Netherlands, has the main KD26.5m. contract for the construction of the new airport terminal building that is due for completion next year. A large road-building programme is planned, including the Kuwait section of the highway to Riyadh and the municipal motorway scheme priced at KD60m. Substantial investment in telecommunications, a field where existing facilities have failed to keep pace with demand, is on the immediate horizon including a KD30m. extension to the existing internal telephone system. In conjunction with a local contractor Siemens is installing the State's second earth satellite station, and L.M. Ericsson, of Sweden, is laying a co-axial cable to Dahrhan under a KD5m. contract.

Politically and socially, the biggest priority of all is the construction of homes for lower-income Kuwaitis. The National Housing Authority was established in the autumn of 1974 as an independent State authority charged with overseeing the housing shortage in conjunction with the Ministry of Public Works, the Ministry of Housing and the Municipality. With an initial capital of KD1.5bn. over the next five years, and its latest reported objective is to bring about the construction of 31,000 units. First contracts are expected to be placed soon, but the master plan is apparently some way from completion.

A Japanese consortium, made up of Nishio Iwai Company and Pacific Consultants, in association with Japan City Planning and Kokuba-Gumi Company, have completed their pre-development study on KD150m. township at Ardiya, which would embrace 3,500 low-cost housing units, schools and complete basic infrastructure. acute—with minimum day

Defence expenditure is becoming a more significant item in the Kuwaiti budget. Union Engineering, of Yugoslavia, is constructing a KD70m. air base, and contracts for the harbour, docks and other civil engineering works of a KD100m. naval base, for which Brian Colquhoun and Partners, are the consultants, are expected to be awarded soon. Also planned by the Government are a major extension to the Ruler's Sief Palace, a new National Assembly building, a ministerial complex, a Stock Exchange, a State Mosque, a national theatre, and a second new structure for the Kuwait Fund for Arab Economic Development. In line with the policy of relieving the drabness of life the Government is contemplating the construction of a Disneyland and a KD5m. zoo, while a KD46m. private sector recreation project will go out to tender next year at a probable cost of KD45-50m. At least ten new hotels have been under active discussion as well as extensions to the three existing major ones. Kuwait Airways has its own plans for a recreational complex at Failaka.

Though more self-contained, the KD250m. gas utilisation project being carried out by Kellogg International as the main contractor, with Bechtel International as consultants, and the forthcoming petrochemical projects costing twice as much again will make a bigger demand on available resources of materials and manpower. So, too, will other smaller private industrial investments in the pipeline. Not surprisingly, the licences granted and loans approved by the industrial bank of Kuwait show a heavy orientation towards projects directly related to the construction industry including cement, prefabricated buildings, iron and steel, glass, limestone bricks aluminium and the like.

On both the materials and labour front the inflationary pressures had built up to the point where, according to some estimates, building costs were double or even triple what they were two years previously. In the immediate future materials will present less of a problem than they did earlier this year. This summer the cement shortage was eased by the packing of bulk cement locally, but earlier this month decided to subsidise domestic production. The manpower shortage is more complete basic infrastructure. acute—with minimum day

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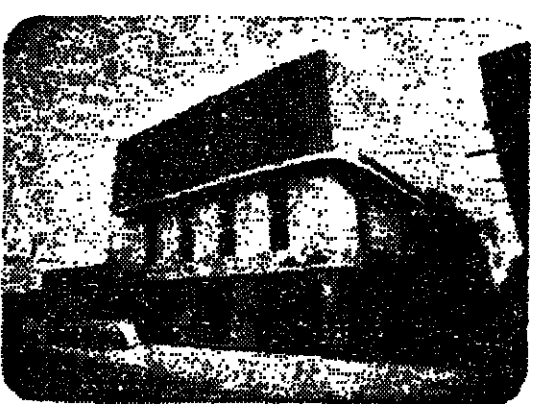
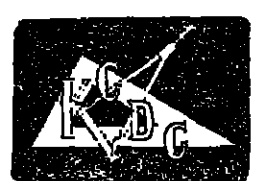
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MIDDLE EAST CONSTRUCTION XIII

LIBYA

Profits are hard won

TEVER THE vagaries and uncertainties of its regime's policy, Libya has shown as big a commitment to development as any of the other oil producers of the East. Despite an enormous population of only 2.5 million, it has a very limited absorptive capacity, the North African has also managed to disperse a very large proportion of its revenue. That much is not from the country's gold foreign exchange reserves, but from the International Fund, which showed to have fallen from \$2.19bn. in 1976 to \$1.9bn. in 1977, despite a higher oil production.

Libya's Third World Bank for direct oil sales have fallen behind their counterparts. Arms purchases have played their part in the Soviet Union having their terms high on a cash-basis for the arms supplied under the concluded in the spring of 1977. By March of this year was a slowdown in project that reflected a Government liquidity crisis as well as a measure of fiscal mismanagement.

Since then Libya has been behind on some of its own obligations to contractors.

measure of Libya's ambition can be seen from its 1976-1980 Five-Year Development Plan which has been set 7bn. dinars (nearly \$24bn.), a figure which should, on the face of it, be well within the country's fiscal capacity. Oil revenue is currently running at \$7.8bn. a year, with output and export receipts higher than in 1976. Yet Libya does face a particular problem which has not been taken fully into account in the plan which is drawn up with the assistance of the Indian National Development Corporation. Massive new investment in equipment will be required to expand production at its present rate, and a critical point could be reached within the next year. Having taken over the greater part of the oil industry, Libya cannot be expected to share the burden. Quite apart from this, Libya may have more or less reached the limits of its spare capacity and ability to increase spending. The big constraint will be manpower, with foreign labour running at over 40 per cent. of the total at the time of the census.

However, the outcome, a large part of this capital investment will be in construction—Libya will be looking to contractors to carry out much of it. Even as far as bricks and mortar are

concerned the country's building industry is relatively underdeveloped with only a handful of state-owned medium-sized companies. Four of them, headed by the General Building Company, are building the Tripoli airport terminal, but under the supervision of an Italian firm. Formally, they are responsible for some of the larger projects, but in practice sub-contract the civil engineering, as well as the electrical and mechanical, to foreign sub-contractors.

As for foreign contractors, the generalisation that construction is dominated by East Europeans is misleading. The Bulgarians are setting up and running health polyclinics while also drilling for water. The Romanians are constructing roads. The Poles are building the LD12m. port at Misurata and the Czechs are doing a mapping survey of the east of the country. Hungarians are assisting with agricultural projects. The East Europeans are conspicuous because they employ a higher component of their own nationals than any Western country would. The low wages paid to them and simple living conditions provided are reckoned to be one reason why the East Europeans can bid competitively on some jobs. As elsewhere, the suspicion remains that they are prepared to ignore profitability in return for hard currency earnings.

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an aluminium plant and a housing project.

As hard and mean in their own way as the Kuwaitis, the Libyans want the best—with little, if any, regard to political considerations—even if their conditions of contract and work deter many prime international companies from bidding. Analysis of a reasonably comprehensive list of projects in hand a year ago showed that work being done by the West Germans had a total value of LD32m. They were represented across a broad range of activities but were particularly strong in the fields of power and electricity, with Brown Boveri prominent.

Udde has two contracts for petrochemical plants totalling LD70m. Philip Holzmann is doing two agricultural developments (LD32m. in value), a hospital in Tripoli (LD9.1m.) and the dormitories at Benghazi University (LD4m.). The company may well have first entered the Libyan market at a time of slack activity at home, but thought it worthwhile continuing.

Emphasis

The Italians were responsible for almost as much work, amounting in value terms to LD340m.—also across the board but with the emphasis on the construction of oil refineries and petrochemical plants, as well as representation in power generation. Recorded French contracts were worth LD64m., with Alstom involved to the extent of LD25m. in desalination, but have been substantially increased since. In particular, this spring there was the award to Fives-Cail Babcock of an LD465m. project for the construction of a cement plant at Khoms. This was one of the areas of economic co-operation covered in bilateral agreement reached in March, which also included the French commitment to build a 600MW nuclear power plant.

The foreign contracting scene in Libya is a varied one, with a large number of relatively small projects. In itself the way in which they are parcelled out reflects the diffidence of foreign companies about the tough contractual and working conditions in Libya. A Turkish consortium is just completing the first phase of Tripoli's port, and Bharat Heavy Electricals of India recently won a contract to build a power station there. The Danes are building a LD30m. 5,000-house township on the outskirts of the capital and the Swedes are constructing a large hospital in Benghazi. Egyptians companies and, to a lesser extent, Tunisian ones are engaged on many schemes. Like the East Europeans, the Yugo-

slavs and the Turks they bring economical manpower in greater bulk. The Japanese have a few projects but are not heavily involved. For the U.S., only Westinghouse figures prominently. The British-based subsidiary of Peabody Gallian earlier this year won a contract for two refuse-composting plants and that is just about the extent of primary U.K. work in construction although Reynolds Parsons has the contract for the installation of its substation equipment. Platt Mather is providing machines for a textile mill, and a number of other companies have healthy orders for other equipment.

Contract

The absence of British contractors is in stark contrast to the number of the U.K. consultants working for the Libyan Government—James Cubitt and Partners; Rendel, Palmer and Tritton; Robert Matthew Johnson Marshall and Partners; Howard Humphreys and Sons; Kennedy and Donkin; Stone and Webster; and Parkman Consultants. Nationalised industries have also broken what is new ground for them. Last year the Central Electricity Generating Board undertook the task of running a Libyan power station, and this year the Post Office was awarded the consultancy contract for the design of a telecommunications link between Tripoli and Benghazi. The hope may be that these engagements will lead to a more substantial British involvement in Libyan development.

One does not have to look far for an explanation as to why British contractors should choose to concentrate their efforts elsewhere, especially when their general capability, commitments and capital structure are taken into account. In the City-centred insurance world Libya's name is probably blacker than that of any other country because of the regime's arbitrary calling in of performance bonds after the 1969 Revolution. (Ironically, the Italians who were mainly affected are back in force, but that is not wholly surprising given the powerful push to the State-owned giants from the Government and the historic links with Libya.) Moreover, Colonel Muammar Khadaffi has shown a peculiar viciousness towards the U.K. Equally important, in practice the contract terms and other conditions arguably make Libya the most unattractive market in the Arab world. Indeed, recently the response internationally to Libyan tenders has been exceptionally poor and following the recent lengthening of payment delays may become worse. Terms are broadly based on the FIDIC formula but amended substantially in the client's

favour. Fixed price contracts are still the almost invariable rule and make no allowance for escalation in costs. No adjustment is possible even for increases resulting from changes in legislation, hikes in import duties or rises in the price of local materials that contractors are obliged to purchase. The Government can insist on payments in Libyan pounds but gives no guarantee that they will be freely and readily transferable into foreign currency. Advanced payments which were once at 10 per cent. are now down to 5 per cent. Performance bonds of 5-10 per cent. are as much of a problem as elsewhere. Overall, the risks are such that any prudent contractor would add 20 per cent. to his bid price merely to cover them.

The spirit in which the contract is interpreted is as harsh as the letter, with the Government having all the rights and the contractor all the responsibilities. With very little delegation of authority, there is a reluctance to take decisions and consequent delays in the execution of projects. Even before the Government ran into liquidity difficulties this year, long delays were experienced for payments and authorisation of transfers abroad. Despite these adverse conditions, the Ministry of Finance will not accept that a company can make

a loss and has even demanded that some companies should pay tax on non-existent profits. Last but not least, there is the pressure exerted on the companies to employ relatively expensive and more indolent Libyan workers even though they are not properly trained for the jobs required.

Labour Department policy was to make contractors employ Libyans in roughly equal proportion to expatriates. Demand has been such that the ratio now is probably two expatriates for each Libyan. Foreign companies prefer the cheaper Egyptians, Tunisians, Syrians, Jordanians and Turks who make up the bulk of the imported workforce—but supply was affected by the sudden expulsion in March of Egyptians without permits (who are paid much less than those possessing them). Stones, sand, cement and timber (imported by Libyan agents), the bulk of building materials, as well as components, are imported from abroad. In this respect, the contractors' situation has been improved by the easing of the port congestion, which became acute towards the end of last year. That has been a marginal benefit in a country where it must be as hard as any for a profit to be made by a foreign company implementing a project.

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UWAIT

CONTINUED FROM PREVIOUS PAGE

for unskilled labour. For years now Kuwait has faced competition from neighbouring states, not least Iraq, together with Iran, was a main source of unskilled labour. The demand for Syrians, Palestinians, who provided much of the skilled labour, while, is in the dilemma by the fact that it wants the growth of expatriate labour.

sting labour permits continue to be difficult despite the fact a very big expansion of labour force will be required to implement all the projects in prospect. For these reasons, Kuwait is not the most attractive proposition in the region, even if it is not experiencing very high cost inflation.

never, it is also like other

states of the region—a difficult market because of the tough contract terms imposed. Law No. 37 of 1964, which laid down the basic ground rules for public tenders, reflected the concern to avoid being "taken for a ride" and also to drive a hard bargain typical of this merchant community's keen horse-trading tradition. Having veered away from the basic Federation International des Ingenieurs Conseils formula for State contracts, Kuwait has swung back towards them—but with some stinging differences in the second half of it. The rule rather than the exception is that prices are firmly fixed with no adjustment allowable for an increase or decrease in costs, except for Customs duties. A variation of 35 per cent. or more (rather than 15 per cent.) is required before there can be a rectification.

A 10 per cent. performance bond is required that can be called on demand without any contestation.

Advance

Against that, advanced payments—which can be up to 30 per cent. of the contract price—are a matter of hard negotiation rather than standard practice, as in Saudi Arabia. In addition, and here Kuwait is unique—the contractor is not only made responsible for the safety of construction for a ten-year period but also for the work of the consultant. Arbitration of disputes is by the competent Kuwaiti authorities. Beyond that, contractors are advised to watch the small print very closely or, to quote a consultant, they will be "taken to the cleaners." And by law,

lastly, awards are made to the lowest bidder as long as he is reckoned to be able to do the work properly and as well as the others.

Contract and tender regulations are under review by the Government. But it would probably be impossible for the Government to get the approval of the National Assembly for a revision of the basic principle of the fixed price contract and acceptance of the lowest bid. In an implicit recognition of the difficulties faced by many international contractors, it has set aside a fund of KD30m. to compensate companies who lose money through circumstances beyond their control. The Government has been made aware that many of the best Western construction companies are showing no interest in bidding for work in the State.

Kuwait is more preoccupied with quality now than ever. Harsh contract terms were one reason for the success over the past decade of East European contractors. By paying low salaries and importing their own cheap personnel, they were evidently able to cut costs. The East European Governments seem prepared to make a net loss in Kuwait in return for foreign exchange earnings. Harsh contract terms also accounted for the disappearance of a decade ago of British companies, which found easier conditions and possibilities of profit elsewhere. Not a single one is at present doing work in the State. Kuwaiti Ministers are said to be anxious to see them return, and an exploratory U.K. Government-sponsored construction mission is to visit the area later this year to assess the scene.

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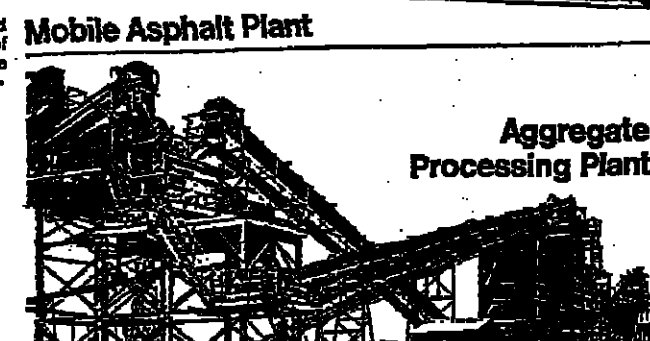
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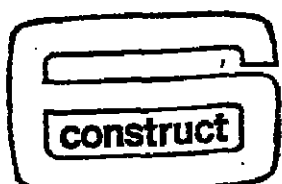
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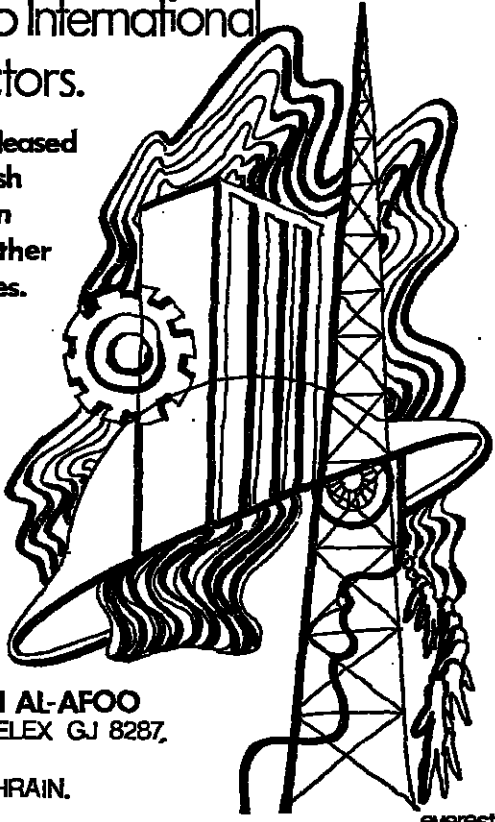
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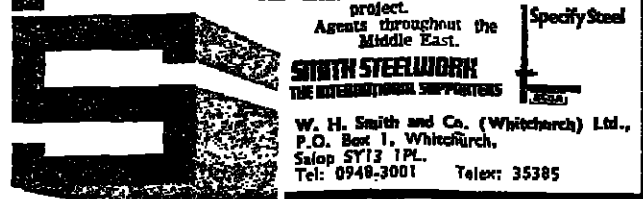


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MIDDLE EAST CONSTRUCTION XIV

JORDAN

Migration prompts growth

JORDAN DOES not share the tremendous scale of requirements, shortages and incentives that are the hallmark of the construction sectors in the oil-producing nations, and in general does not exhibit all the great abnormalities of the construction and contracting industry throughout the Gulf region.

But a whole different set of circumstances has fuelled a construction boom in Jordan which, for all practical purposes, brings the country into line with the other Middle East states going through the oil-induced dash for development.

With Jordan's smaller and more varied economy, the domestic construction sector had always been able to meet the normal requirements for housing and commercial and public buildings—with the aid of foreign expertise for the more sophisticated jobs. But normal requirements took a sharp turn into the realm of the abnormal during 1975, and the result has been a construction sector where prices are higher, labour and materials are sometimes not available, and, as always, the market for the foreign consultant and contractor as wide open as ever.

The recent pressure on the construction industry in Jordan has been the result of several factors, most prominent of which are: the influx of several thousand families from Lebanon, who require apartments and houses, and office space for their businesses; the migration of Jordanians from rural areas to the urban centres; the natural population growth of 3.5 per cent. per year, coupled with a high increase in the number of new independent households; the continuing economic boom that causes many Jordanians, both residents or those working abroad, to consider building new homes or business premises; and huge Government-sponsored infrastructure work.

The annual housing needs of the country are now put at over

16,000 units per year, though the Government realistically hopes to see 31,000 new units in the country over the coming five years, at a total cost of JD63m. (£143m.). Of this, the Government will put up JD30m. and the private sector the remaining JD33m.

Government buildings in the next five years will only cost some JD3m., while the transportation sector alone (airport, Aqaba port expansion, roads, etc.) will require works of a total value of JD120m.

The domestic industry had been able to cope quite well until late 1975, when the sharp demand for more housing caused a flurry in new building activity. Many people who owned a plot of land decided to build on it (spurred on by the high rents of late), and others who lived in their own home often decided to build a second or third storey on to it.

Shortages

The result has been spot shortages in materials and a sharp rise in wages—but again, not quite on the scale of corresponding phenomena in the oil-producing states.

Unskilled labourers are plentiful, and command an average of 1½ dinars per day (just over £2); semi-skilled workers are also generally available at the rate of JD2.2 per day.

Skilled workers, foremen and engineers are now much in demand, and as a result of both domestic and regional needs, they have more than doubled their wages in a year. A skilled worker such as a carpenter, plumber or stone-cutter, commands about JD5 per day (£8.60), a section foreman similarly gets JD150 per month (£380), while a general foreman is not to be found for less than JD350 per month (£860).

An engineer with several years' experience to-day commands at least JD400 per month (£700), and all of these skilled

people are continually being tempted to go and work in the Gulf oil-producing states at double these salaries, with housing thrown in, free and generous annual vacations. Many accept the offers to make fast money, which only compounds the local shortages and forces Jordanian employers to pay yet higher salaries in order to try to retain the skilled workers and engineers.

Jordan has traditionally been an exporter of skilled manpower, and has also traditionally been unable to provide employment for all its labour force. But to-day, with ample work available at home, the continuing flow of workers to neighbouring countries is becoming a major constraint.

Coupled with the spot shortages of personnel is an increasingly vexing materials situation. Cement is the major problem, with some projects grinding to a halt for a day or a week because of cement shortages. The country's sole cement plant, at Fuheis, near Amman, is unable to meet the burgeoning local demand, while the Government's fixed price of JD15 per ton has not induced the necessary imports to fill the gap.

A local black market has consequently developed, where LD30 will normally bring forth the required ton of cement. Wood and steel are generally available, with intermittent shortages often due to transport bottlenecks, such as congestion at Aqaba port. Local stone—the limestone that is found on every building in the country—is abundantly available locally, but again one often has to wait several weeks for the desired quality or colour—or for the workman to cut and chip the stone. Glass and aluminium are similarly to be found on the spot.

The prices of all these materials have increased sharply in the past year, with 20 per cent. increases in the price of wood and aluminium, a 50 per cent. price hike for glass and a 100 per cent. increase for the local stone.

Contractors who have been working in Amman for the past five years, and who have been responsible for both single tasks and large projects, point out that the average cost of construction, which was JD40 per square metre in 1974, has reached an average of JD60 (£100 to-day). This does not include the price of the land, which has rocketed upwards with the same degree of abandon that marks escalating land prices throughout the Middle East to-day.

These pressures on the construction industry are all expected to last for at least another two years. One of the results of these pressures has been the rapid development of the local consulting and contracting firms, improved techniques, and the establishment or expansion of industries that feed the construction sector.

Prefabrication techniques are increasingly applied, and some of the more efficient and less labour-intensive processes being introduced in Jordan include precast concrete blocks, larger and more productive digging and earthmoving equipment, stone and automatic tile machinery and, in general, more use of mechanical equipment to make work faster and cheaper.

Two new porcelain and steel pipe factories are also making their presence felt, but the supply side of the picture will be helped most in the short run by efficient transport and import routes for materials coming in from other countries.

The role of the foreign consulting engineers and contractors within this picture has not changed at all during the past few years. With the handful of local consultants, with their limited experience, in capable of handling sophisticated engineering projects such as airports, dams,

mechanical works and ports, the Government normally turns to international firms for these tasks.

Consultants

One local consultant points out that the Government chooses foreign consultants primarily on the basis of experience, specialisation and price. It is also the normal practice to give at least the consulting contract for a project to a company from the same country that finances the project. In some cases, a country that agrees to finance some local scheme also asks that the supplies and contracting contracts be awarded to its nationals, though this is not the rule.

It is the rule, however, that any international consulting or contracting firm bidding for a tendered project in Jordan must have a local Jordanian associate, with a minimum 15 per cent. cut of work and profit for the local firm. This is designed to help the Jordanian consultants acquire the experience they now generally lack in anything more complex than standard civil engineering construction works such as houses, roads, large buildings and routine mechanical or electro-mechanical jobs.

It is also standard practice in Jordan for the Government to seek independent consulting work for the design of a project, and then to hire the same consultant to supervise the project's implementation. In this manner, with a different contractor given the actual construction job, the original consultant who designed the project stays on to act as the technical eye of the Government.

An emerging trend is for the Government to put out a tender

in which it gives the local consultant "in association with a foreign company" part of the continuing to build up the Jordanian consulting and engineering

In the case of the new at Zizra, 25 km. s Amman, the designs for and second stages were pleted in 1973 by the consortium of Rhu Bechtel-Dar Al Handa Bechtel has been responsible management and super implementation of the project.

Other major projects handled in large part national firms are: the King Talal Dam, being taken by a Yugoslav expansion of the Zerga by Industrialport of 1 with the £6.5m. civil management contract to Taylor Woodrow of the Aqaba port e feasibility study, being out by Parsons, Brin Newton; the design, su installation of a phosph sification plant at Al Ha; another Taylor Woodr tract, worth £4.5m. and suling contract for 1 Sea potash plant area and 45 km. of test d by the Dublin office American firm Jacobs; ing; civil engineering ants for the same pr Sir Alexander Gil Partners.

West German fir heavily involved in Jor projects and Aqaba p while Italian and Du are undertaking ma schemes and build Hussein Thermal Pow at Zerga.

Rami G.

ALGERIA

State keeps control

WHEN A delegation of American bankers visited Algeria recently, they were driven in an official car to Arzew, near Oran, to be shown round the sites of three new gas liquefaction plants planned to be built there. They were also driven to distraction.

The visit was important. Two of the plants had been contracted to American companies, Bechtel International and Pullman-Kellogg, and the third, it was announced only last week, will be built by a third U.S. concern, Foster Wheeler. The total value of the three projects is estimated at about \$3bn.

Unfortunately no one at Arzew had been told of the delegation's arrival, and the bankers were left to simmer in the car for more than an hour while a series of frantic telephone calls eventually resolved the matter. And although relatively minor, the incident reflects what the French have always called "le facteur algerien"—an ability Algeria possesses to wear down foreign businessmen, diplomats and expatriates working there to the point of exhaustion.

Inflexible

This factor is part of the cumulative process that makes it difficult for contractors working or negotiating agreements with Algeria. For the Algeria of Colonel Houari Boumedienne is set on an inflexible course to transform itself into an integrated industrial power by the middle of the 1980s within a framework of the most rigid form of socialism. At the end of last month, in fact, the country adopted a new National Charter that reaffirmed the Government's decision to pursue what it calls "an irreversible socialist choice."

From the beginning, when he took power 11 years ago, President Boumedienne embarked on a policy of nationalisation and industrial reconstruction with the object of making the country economically self-reliant. To-day, following the nationalisation of most agrarian and industrial sectors—including the important hydrocarbon industry that provides at present over 90 per cent. of the country's foreign

earnings—there are few signs that Algeria intends to revert to a mixed State-private economy.

"We are committed to a tough policy of reconstruction and we are attempting to do what most industrialised nations did in 1900 years," an economic counsellor of the State Secretariat for Planning explained. "We cannot compromise and we cannot be dictated by the interests of foreign companies. If they want to work with us, they must comply with our requirements."

This intransigent view is expressed at most official levels. It has meant that Algeria, which depends on foreign technology and technicians to push ahead its industrialisation programme, now negotiates practically exclusively on a contractual basis. It has even devised its own peculiar formula to replace the conventional turnkey contract. Known as a "contract product en main," it calls upon the foreign contractor not only to build a plant, but to provide the necessary number of technicians to train Algerian workers during the running-in period and to supply additional credit if required. Consequently it is an expensive formula, and as a result the country is increasingly insisting on the provision of performance bonds.

Earlier this year, Nippon Steel of Japan agreed to provide technical assistance to the State-owned El Hadjar steel complex near Annaba, and another Japanese concern, Sekisui Chemical Company, signed a contract to provide assistance to the State hydrocarbon company, Sonatrach. Under the agreement, Sonatrach engineers will be trained in Japan.

There have been other similar agreements this year. The Soviet Union is to build an aluminium plant at M'Sila, south-east of Algiers, which is expected to produce 140,000 tonnes of aluminium a year when it becomes operational in 1983. The Russians will provide technical assistance, training and have extended a loan of more than \$240m. towards the financing of the projects. In May, a West German consortium led by Farnatex, a subsidiary of Deutsche Babcock, undertook to

build a textile complex near Bejaia and train 96 Algerians in Germany.

Algeria's policy of diversification and the trend to establish heavy industries in remote and impoverished areas so as to achieve a degree of regional balance has greatly added to the cost of the country's industrial revolution. It presupposes an ambitious programme of new infrastructure, the development of education and training facilities, and on the part of the outside contractor the added hardship of working in unfamiliar and often below standard conditions.

Neglected

"We are aware of the problems," a Government official said. He admitted that as a result of the country's present policy of devoting 40 per cent. of Gross Domestic Product to industrial development, many sectors have been neglected—notably housing. But the country, he added, was gambling on its vast gas reserves, estimated by the World Bank at around 3,000 bn. cubic metres. "Algeria is a relatively small oil producer and our oil will run out one day. Only by exploiting our gas resources can we achieve our target."

But the gas programme is already running about 18 months behind schedule. Algeria has therefore had to borrow heavily and has had to come round, reluctantly, to accepting cost-plus and turnkey contracts for hydrocarbon projects. As one diplomatic source in Algiers put it, "the Government knows that it must complete the development of its gas industry quickly. It knows that if it fails to meet the deadline of 1980 its whole programme of industrialisation will be threatened. It is therefore having to make concessions."

Algeria is committed to a huge gas investment programme. Next year, perhaps earlier, the two new LNG plants at Arzew—contracted to Pullman-Kellogg and Foster Wheeler respectively—will be started. Other projects include three new fertiliser units; a tyre manufacturing factory at

Bouira; a steam cracking unit at Skikda; the extension of the Skikda plastics plant; a new refinery at In Amenas; the extension of the Algiers and Arzew refineries; the start-up of the Algeria-Italy gas pipeline; and a third 43-inch pipeline from Hassi R'Mel, in the Sahara, to Arzew. In May a West European group led by Sofragez of France won a contract to undertake technical studies for the proposed \$2bn. gas pipeline between Algeria and France via Spain.

In spite of growing fears that the country may become insolvent as a result of its rising foreign debt, Algeria has pressed ahead with a number of other industrial ventures. These include the truck and bus plant at Rouiba, in the Algiers industrial zone, and the tractor and engine factory at Constantine, in the east. There are also plans to expand the steel plant at El Hadjar, and the Government is to improve Algerian port facilities and build a new harbour near Arzew. It is investing in several major projects in an attempt to improve the chronic state of Algeria's agricultural sector. It plans to build more "socialist villages" in rural regions and complete a massive afforestation scheme called "le barrage vert."

And although most public sector industries are at present running at between 30 and 60 per cent. of full capacity—at the El Hadjar steel complex, for example, output is only about 700,000 tonnes annually, whereas to become viable production should be at least 2m. tonnes a year—the Government is still hoping that these industries will soon become self-supporting. Eventually, it hopes these industries will take over much of the finance for Government expenditure. But at present, according to many observers in Algiers, this looks like a very long-term prospect. And it seems unlikely that Algeria will meet its deadline of 1985—the 20th anniversary of President Boumedienne's regime—when the country hopes to become "the Japan of the Arab world."

Paul Betts

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MIDDLE EAST CONSTRUCTION XV

OMAN

Government cuts back

RE IS rarely any visible sign either to confirm or to deny the accuracy of statistics, in Oman the fact that construction takes second place only in the gross domestic product is as little surprise as that no major development projects have been started since the Government's flow crisis in 1974, it is visible to move around the area without being asked by the rate at which things and roads still seem to appear from nowhere in a matter of weeks.

However, because of sharp rises in the price of oil and production, construction's share of the country's has dwindled from 16 per cent in 1972 to an estimated 9 per cent in 1975 and will fall even further this year.

Infrastructure

The main development drive Sultan Qaboos took power in 1970 has been to establish a structure, which was then set on non-existent. But the constraints imposed in the region of Dhofar by the rebel war, until it virtually ended last December, meant the Muscat area in the north has been the prime beneficiary of the development funds of the Government's disposal.

Although plans are to switch emphasis away from infrastructure to income-generating projects, to reduce Oman's dependence on oil for 90 per cent of its revenue, these will have a noticeable effect for several years, as many schemes are so far either not progressed beyond the drawing board or have been shelved. And there is little prospect for most of them to go much further in the near future. Some of the loans received by the Government in 1974 and 1975 have still to be repaid, and the economy, at least in the short term, will grow more slowly, albeit more healthily, due to the current policy of financing new public enterprises only from revenue, aid and soft loans from Arab development funds.

Meanwhile, Qais Zawawi expects only a small proportion of this year's development budget of around RO155m. to be allocated either to Dhofar or to income earning schemes, while the majority will be concentrated on infrastructural projects already under way.

It was not until recently that the cutback in Government spending really started to catch up with the construction industry. During the boom period of 1974 and early last year, when contracts were awarded at breakneck speed, firms geared up to meet what they foresaw as continuing rapid development. And as the rate of public expenditure is reflected in the private sector as long as a year to 18 months later, business remained relatively buoyant until the beginning of this year. But now that the private sector is apparently feeling the squeeze, some contractors are left with more staff and equipment than is justified by the volume of work on their books.

As the summer months are traditionally a time of almost complete lull, most companies seem prepared to underwrite their full presence in Oman for another six months or so. This is partly in anticipation of the usual spate of contracts after Ramadan in the autumn, despite their expected limited size, but more importantly the industry is awaiting publication both of this year's budget and of the Five Year Development Plan for 1976-80, due out shortly.

One encouraging sign is that of overall construction expenditure this year, the private sector could well account for its largest ever share. Unofficial estimates put private spending

at around a third of the total, although it is thought unlikely to accelerate further for another four to five years until the Government is in a position to inject more money into the economy.

Tendency
Among the effects of this shift has been a growing tendency for foreign contractors to set up locally registered companies on a joint venture basis with Omani nationals. The law stipulates that firms working on Government contracts may operate with an Omani agent, whereas if commissioned by the private sector, they must first form a partnership. In this case, the Omani stake must be at least 35 per cent for a straight forward contracting firm and 51 per cent. If the operation is to include property development, at present there are around half a dozen joint venture contractors registered with the Ministry of Commerce and Industry, of which the two oldest established are Taylor Woodrow-Towell and Yahya Costain.

As there is so far no official index of building costs—the country's statistical machinery is also in the process of development—the industry has to rely on a price index of imported materials and wage rates to arrive at an assessment. And this has to take account of a sliding scale on a sliding scale up to 50 per cent, and a training levy of 5 per cent of the payroll. Though the price of some materials fell sharply in 1974, and continued to decline more slowly in 1975, one private source believes overall construction costs on housing went up by around RO30 (£50) a square metre last year, stabilising at between RO125 and RO175 (£200-290) for the majority of residential projects.

Recent figures show that wages in the industry went up by 15 per cent between March 1974 and 1976, while the price of timber and steel bars decreased by around 15 and 40 per cent, and cement rose by only 6 per cent over the same period. Apart from sand and

aggregate, Oman is totally dependent on foreign materials, which come mainly from Western Europe, India, Pakistan, Singapore and Malaysia and of which timber, steel and cement represent around 40 per cent of recorded landings.

Looked at in isolation, the increase in the value of imports from 1974 to last year of these three commodities strongly underlines the optimism felt by the construction industry. Cement went up from RO4.3m. to RO7.4m., steel bars from RO2.9m. to RO5.1m. and timber from RO2.3m. to RO5.1m. But the fall in prices suggests that the law of supply and demand inevitably had a part to play, and presumably there are still ample stocks in the country.

Total construction costs are usually worked out on the basis of 40 per cent to wages and materials, although this can vary substantially on different types of project, and one contractor estimates the labour element is as high as 78 per cent on buildings.

This inevitably has an effect on Oman's balance of payments, as the industry relies for the bulk of its workforce on expatriates, mostly from the Indian sub-Continent for the basic grades and from Europe and the United States for the managerial staff. The major reason is that, because education in Oman is only five years old, there is a restricted number of nationals to be recruited. However, the balance should change over the next few years, at least for the skilled and semi-skilled jobs, as a result of the growing emphasis on training.

The most recently published figures state that the construction industry in December, 1974 accounted for 87 per cent of the expatriates and 67 per cent of the Omanis employed in the private sector, apart from agriculture and fisheries. On the same comparison 38 per cent of the Omanis were labourers and only 22 per cent skilled and semi-skilled technicians, while 71 per cent of the expatriates were employed as technicians.

The proportions may have altered last year as private enterprise took on only 5,000 more nationals, against 25,000 more expatriates, bringing the total foreign labour force in this sector to around 65,000 and Omanis to 30,000.

One of the few industrial schemes appearing certain to receive the go-ahead in the immediate future is a 51 per cent Government-owned cement factory, which with a capacity of 350,000 tons a year will make Oman the largest producer in the Gulf area. As well as having an impact on the cost of construction materials, the plant will give the country a projected surplus of cement over domestic requirements until 1980, as imports peaked last year at 300,000 tons. The site for the factory is at Qurum, west of Muscat, and the RO20m. plus contract for construction is expected to go out to tender before the end of the year.

Ruling
Until last December, there was no ruling on whether contracts should be awarded by negotiation or should first be offered to tender—the industry functioned on a combination of the two. Then a board was set up under a Royal decree to be responsible for the tender of all Government projects worth over RO15m., apart from those instigated by the Ministry of Defence. For the remainder, the under-secretary or departmental director of the relevant ministry is empowered to appoint the contractor for work costing under RO5m., while the ministry concerned can form a committee under the chairmanship of its minister to invite and open tenders for projects valued at between RO5m. and RO15m.

The rate at which development and therefore construction will take place from now on depends probably more on the amount of soft loans obtained from Arab development funds than any other single factor. There are numerous roads, communications, electrification, water, housing, medical and education schemes either underway or at the planning stage, but some may have to be shelved temporarily due to lack of finance. An example is in the politically and economically important Dhofar region, where the Government currently has a centre under construction at Saleem between Salalah and Thamarit. This is designed to provide a nucleus for local development and will comprise an administrative office, a water well, an electricity generator, school, mosque, shop, clinic and housing. According to Qais Zawawi, the intention is to build five more of a similar size in the area and 12 smaller ones, but so far insufficient funds have been forthcoming.

There is little doubt that the structure of the construction industry, like most other sectors in Oman, will alter dramatically over the next few years. Equally certain is that contractors who are able to maintain their investment in labour and plant while the economic balance is restored and the budget deficit wiped out, will be in a strong competitive position when development again gathers momentum. The crucial question is the time scale on which this is likely to happen.

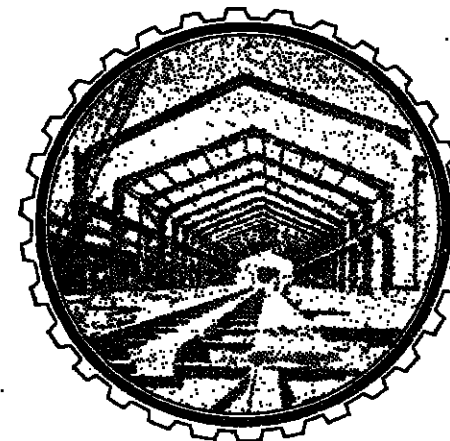
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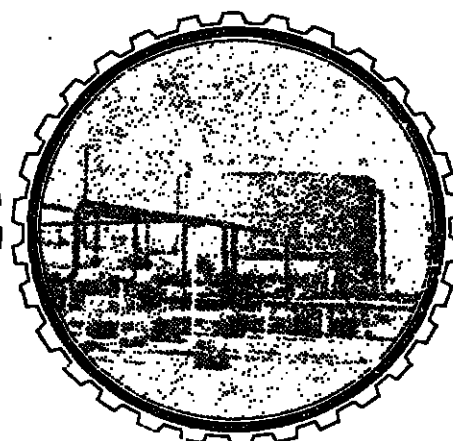
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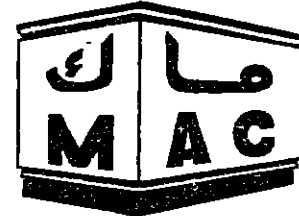
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QATAR

Spending is cautious

FIRST six months of 1976 not been exciting ones for contracting companies vying for projects in Qatar.

However, British companies did manage to clinch two awards. John Howard & Co. has won a contract for the extension of the Al Wajid road, and Alattiyah recently won a contract for work on the extension of the Qatar Petroleum Company's plant at Umm and at the beginning of the year Westgarth won an order for desalination

view of the increase in demand from \$442m. in 1975 to \$700m. in 1976, the lack of contract awards must have been disappointing for the construction industry. As much as the lack of new contracts reflects the conservative attitude of the State because of centralised administration and a conservative attitude to spending, Qataris not only like value for money, but for industrial projects they are to be assured of profit and usually a foreign

emphasis was placed on the country's planned industrial programme in the budget; it accounted for a third of the total allocation compared with a fifth in previous years. Public service provision of public water, electricity and infrastructure requirements was demoted from over a quarter of the 1973 budget to barely a fifth this year.

The second major priority covered by the general "economic services" allocation for transport Qatar's main port and air are inadequate for its needs, light industry, unifications and agriculture increased by 136 per cent. Qatar's industrialisation programme offers a mixed bag of facilities. It is however, of getting the major of the work involved in the Qatar Fertiliser plant. It has been noted that the major share of the projects to be led will go to British firms, which will have a Credit Guarantee De-

QATAR'S SPENDING PLANS			
Category	1975 \$m.	1976 \$m.	Increase %
Industrialisation	85	363	327
Public services	146	208	42
Economic services	109	258	136
Social and cultural	67	88	31
Other	35	42	20
Total planned expenditure	442	959	117
Total estimated income	1,790	2,000	18

partment backing for suppliers' credits. The principal consultant to the project is Sir Alexander Gibb & Partners, which in itself might appear to give ground for optimism to British contractors. However, U.K. consultants are as well known for their independence as Qataris are for shopping around to obtain the best buy.

The largest item in the development budget allocation for industrialisation, is the \$700m. earmarked for the \$300m. ore reduction and steel plant. Kobe Steel of Japan is the main consultant, although Sir Alexander Gibb is looking after certain parts of the project. The most recent award under that contract has been for the around 100 days) plans for the expansion of both are presently under study. Gibb & Partners, is the Anglo-Greek consultancy charged with designing a possible new Doha International Airport. Rendel, Palmer and Tritton has charge of plans for expansion of the sea port. In the meantime, a Dutch company has been awarded a contract for an emergency increase in Doha's capacity. It has also, in conjunction with a French concern, won a contract at the industrial port of Umm Said.

As for telecommunications, well established as a consultant, but once again this has not meant as many favours to U.K. companies. The recently completed earth station was built and equipped by a Japanese company. The Qataris have found Japanese telecommunications prices much to their liking recently. The two-stage extension to the main telephone exchange was undertaken by Hitachi, while the civil works have been carried out by local

national contractors would be interested are largely over (for the moment) as far as road building is concerned. The network of major highways in Qatar is virtually completed and work on the minor roads, linking villages into the main transport system, tends to be done by local contracting companies.

However, large contracts for the extension, or complete rebuilding, of Doha International Airport are on the immediate horizon and so are contracts for the port. With port and airport desperately inadequate for Qatar's present booming economy (waiting time for ships at Doha is now around 100 days) plans for the expansion of both are presently under study. Gibb & Partners, is the Anglo-Greek consultancy charged with designing a possible new Doha International Airport. Rendel, Palmer and Tritton has charge of plans for expansion of the sea port. In the meantime, a Dutch company has been awarded a contract for an emergency increase in Doha's capacity. It has also, in conjunction with a French concern, won a contract at the industrial port of Umm Said.

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contractors. The local contractors in Qatar have grown rapidly to match up to the developing country's construction needs. Observers now reckon that the major local contractors are capable of handling projects up to \$20m. in value. Many of them have imported foreign contracting management, with Lebanese expatriates prominent. Greeks and Britons are also much in evidence.

There is an active official policy to encourage the growth of locally owned construction capacity, and most of the housing programmes are allocated to Qataris contractors in small lots. Private housing development, quite an active field at present, is also mostly constructed by the local companies. It is interesting to observe that while there is much talk of the use of prefabricated housing systems, no Government contract has yet specified such a method. The private sector is known to be interested in them.

Plans
Although the start of 1976 has been slow in the award of contracts, Qatar is pregnant with projects and plans. However, much decisions may be centralised and made at what by Gulf standards is a comparatively slow pace, the fact is that Qatar does go ahead with projects and, just as important, can afford to do so. Money, certainly, is no constraint; oil income for this year has been estimated at a possible \$2bn., set against a budgeted expenditure of under \$1bn.

This surplus notwithstanding, Qatar is determined to press ahead with its policy of diversification. It is not an easy market for consultants and contractors of any nationality—one \$180m. project for electricity generation and desalination counts seven nationalities among the nine contractors. For their part, British companies can in no way assume a privileged position which they once seemed to have but which now is only reflected in the predominance of U.K. consultants.

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UNITED ARAB EMIRATES

The boom continues

THE United Arab Emirates is a country barely five years old with a population of only 650,000 people, yet this collection of seven sheikhdoms has become Britain's largest Arab market. British imports into Dubai alone are running neck and neck with Saudi Arabia, and of the U.K.'s £198m. exports to the country last year, about 85 per cent. were destined in some way for the booming construction industry.

To the visitor, the country looks like one giant construction site, with entire streets springing up over periods of months and multi-million pound projects underway, financed by the massive development budgets. This year the Abu Dhabi budget totals £2.6bn., of which £724m. is to be spent on development within the Emirate. Dubai, a city of just over 220,000 people, is currently spending £1.56bn. on major projects, and the federal budget has almost doubled this year to £335m. Not surprisingly such sums have attracted the world's largest contractors, and the competitive pace is hotting up.

British contractors have traditionally done well in the UAE, for past historical links encouraged British companies to come to the region even before the federation was formed. Costain arrived in the 1960s and began work on a very minor development to turn a beach into a four berth harbour. Now together with Taylor Woodrow it is handling £282m. of work extending the now huge Port Rashid by a further 22 berths and building the world's largest dry dock in Dubai. George Wimpey has gone into a highly successful joint venture with Al Futtaim, and Bernard Sunley is busily engaged in £80m. of construction, of which the £56m. trade centre is the largest. In Jebel Ali, a desert area which is earmarked to be Dubai's future industrial city, British contractors and developers have captured £312m. worth of contracts so far, yet other large

projects such as a £300m. deep water port are in the pipeline. So at first glance, the UAE looks like the Arabian oyster for British contractors. But aside from these huge contracts won by the UAE's earliest arrivals, the picture does not look so bright. Government officials in Abu Dhabi, Dubai and Sharjah all echo the same comment, that British contractors are getting little of the coming action merely because they are not tendering.

Commercial sources in Abu Dhabi speculate that in the past British contractors may have perhaps avoided the country's capital because of the high expense of setting up representation in the country, the bureaucracy, the tendency of the client to accept the lowest bids and what they delicately refer to as the "B-problem"—the baksheesh factor.

Quality

"Many came and saw the process of securing contracts and were not willing to sacrifice quality in order to forward lower bids, and gave up and simply left," said one observer. Since then, Abu Dhabi has considerably improved on the latter problem and recently Sheikh Zayed pledged a war against corruption in the Government's dealings with companies. This followed the trial and subsequent imprisonment of two government officials and a number of contractors and consultants.

Yet the problem of price versus quality still remains. As one official put it, the British are offering a Rolls Royce product when it is not really needed. The result is that the U.K. contractors are pricing themselves out of the multi-million pound contracts, and the orders are scooped up by local contractors, Arab, Lebanese or European companies willing to take a chance on the first contract in order to prove performance.

It is a real dilemma for British companies, who may have

to choose between a lowering of standards and securing work, or an expensive wait while the client is educated to the benefits of quality. There are indications that some clients and government departments are beginning to realise such a need and Costain recently won a £19m. order for two seven-storey buildings for the UAE Currency Board.

But in general the trend to accept the lowest bid is prevalent, and in one recent contract in Dubai, the British contractor's price was almost double the bid which was eventually accepted. In the meantime, low building standards remain the butt of local newspaper cartoonists and complaints by concerned citizens. The most recent embarrassing example was a palace for Sheikh Zayed in Abu Dhabi. After bits of the ceiling started falling in, a British consultant was called in to inspect the building, and his resulting report advised an immediate evacuation of the palace.

Yet British contractors are not entirely without blame. Some have tried to recoup their costs of setting up offices in the UAE on their preliminary bids. Other local observers criticise them for not bidding for the more humble, smaller contracts in order to be seen to be doing good work and proving performance. But the costs of a UAE presence are very high. Halcrow, the largest consultants in the country, estimated that the price of setting up one executive in an office with a bare minimum of local staff, school fees and housing at over £72,000.

The massive projects currently under construction in Dubai for Sheikh Rashid by British contractors are the result of negotiated contracts, where the contractor puts together a package involving finance as well as construction. Most of the work for Sheikh Rashid has gone to very limited tender in this way, for Dubai's ruler has been quick to see the advantages of these negotiated contracts.

All of the Costain Taylor Woodrow work has been arranged and work started several months before the actual contract has been signed, thus saving time while deciding on tenders. The benefits of selected tenders and negotiated contracts have also been seized on by other Emirates such as Sharjah and Ras Al Khaimah where most of the work under construction is being undertaken by contractors with well known work and reputations in the UAE. Thus, these negotiated contracts can be tough to secure for the newcomer.

In Abu Dhabi the situation is different, as contracts for government departments and the fabulously wealthy municipalities in the country are put on the open market for international scramble. It is here that the British do not seem to be much in evidence. In Abu Dhabi, the largest project at the moment is the new airport which will cost in the region of 1 bn. dirhams in total, and not one serious tender was received from a British contractor for the largest sub-contract, the airport terminal. It is the same picture in other local government departments where European and local contractors have scooped up large contracts.

In Sharjah, which is currently witnessing a hotel development boom, most of the construction contracts have gone to local contractors, who more often than not employ English engineers. The new airport there is being done by a local contractor and an Indian company, the three hotels for Trust Houses Forte by a local group, and in Khor Fakkan on the east coast, a \$50m. contract for a tourist housing development went to a Belgian company who have proved their expertise in other contracts.

Lists

Yet the problems involved in getting on these selective tender lists are obviously not insurmountable for British contractors. Tarmac International,

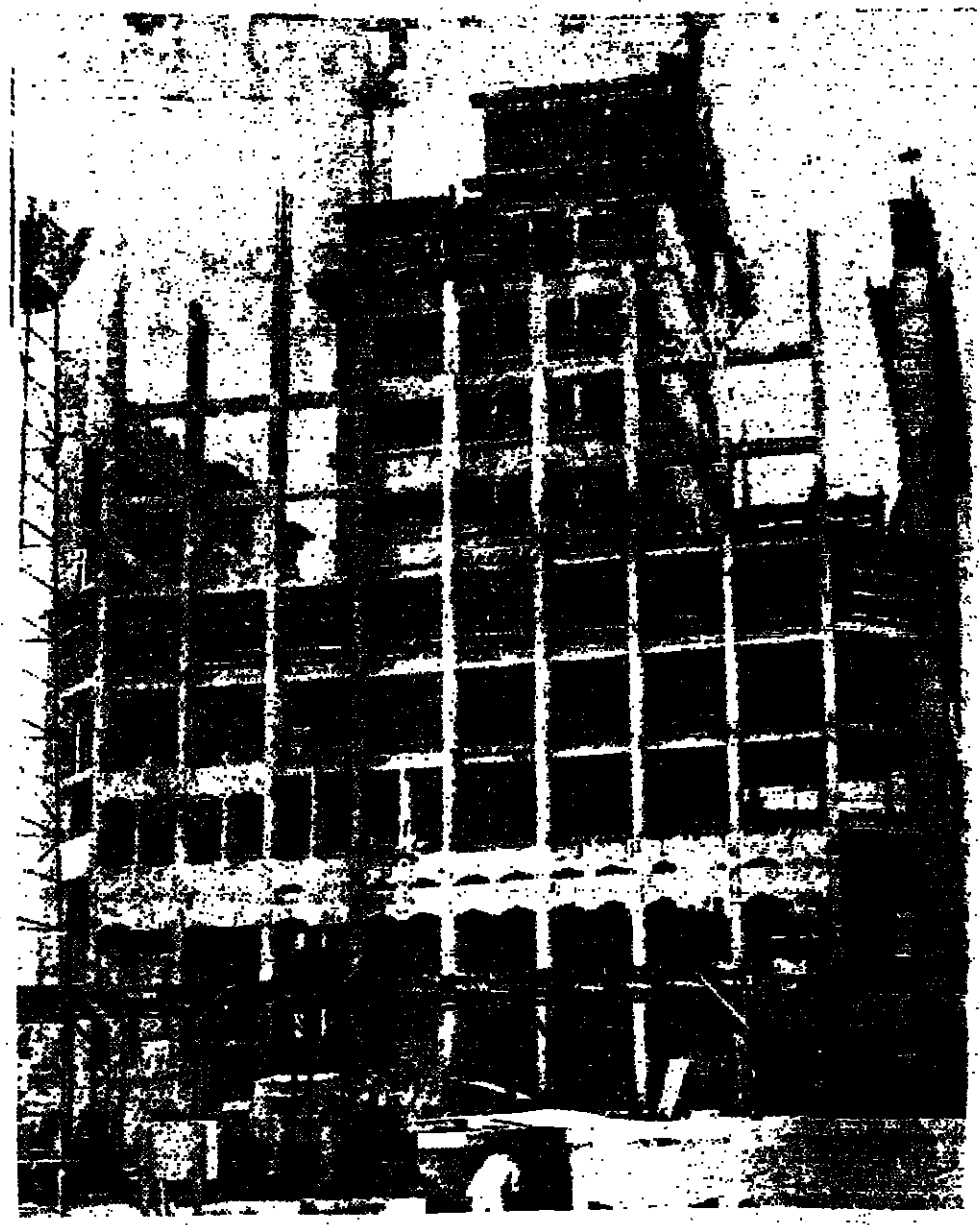
a newcomer to the UAE, managed recently to secure contracts worth £16m. for road and drainage schemes in Sharjah and Ajman.

But getting known in the UAE and winning the first contract can be expensive. One British contractor who arrived at the beginning of this year has given himself 18 months to secure viable work, but in the meantime he has four engineers in an expensive office and living in high priced apartments. Getting an influential merchant to become a partner in a joint venture helps in gaining contracts, and as one British company has found, removes the need for miscellaneous payments.

Other problems concerned labour, of which there is a considerable shortage in the country, and one company in Abu Dhabi had been refused permission to import labour from the Asian countries. The Abu Dhabi authorities are encouraging more use of Arab labour, which costs about double the Indian or Pakistani rates, and it seems likely that this trend will grow in the future as the immigration authorities become concerned about the ethnic make-up of the country. However, permission is still available to import labourers from such places as South Korea.

Apart from the labour shortage, the UAE construction industry has remained relatively free of problems, except for a strike by Asian workers earlier this year at the Costain-Taylor Woodrow site in Dubai. That particular strike involved about 300 workers, but significantly only the ringleaders were shipped out, not the whole lot as would have happened in previous years. Large employers of labour now have to review their wage rates every six months, and in the last two years costs have gone up by almost 50 per cent.

Shipping problems, though less acute than in other Gulf countries, are mounting, and cement cargoes now have a waiting period of up to 25 days in



Construction work in progress on the Dubai International Trade Centre, a project which Bernard Sunley and Sons is currently carrying out.

Dubai. Abu Dhabi is also suffering congestion with its much smaller harbour.

On raw materials, the situation in the UAE is considerably better than other Gulf countries, for Ras Al Khaimah is a source of much aggregate. Large contractors such as Costain, Taylor Woodrow and Al Futtaim Wimpey have created their own sources, and the latter has invested over £2m. in crushing and asphalt plants and work shops, which in turn pays off in terms of easier mobilisation. A number of local cement factories are shortly to come into operation, producing lower priced cement than is currently imported, but so far not one of these new factories plans to manufacture sulphate resistant cement, which is required in foundations. Nor will they be able to cope with the fantastic

demand either. A considerable amount of steel is imported from the U.K. with British prices proving advantageous with the new rate of sterling.

But Japan and other countries are proving hard to beat in supplies for finished construction in such fields as pipes, plumbing, kitchenware and other manufactured goods, though here, too, it is facing more competition from European countries. The same applies to plant machinery and transport equipment.

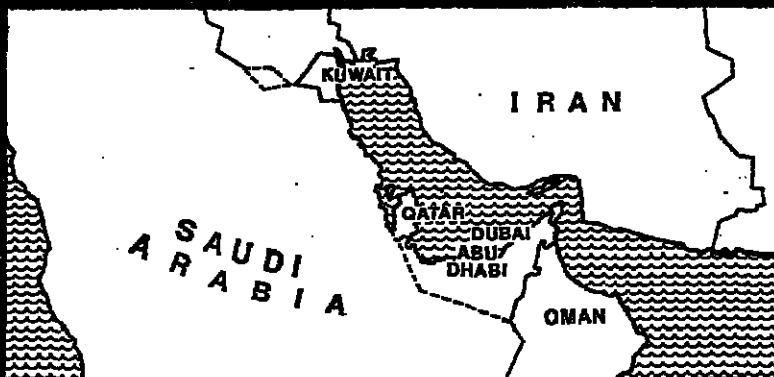
One field where Britain does excel is in the consultancy field, and U.K. consultants are thick on the ground, there being about 27 operating in Abu Dhabi and over 30 in the northern Emirates. British consultants are known for standing up to the client more and advising govern-

ment departments who best interests lie, and airkome to some contractors of their high standards, even in this it are being undercut by A sultans who have in been known to accept f as 1 per cent. of the ti ject value.

One perceptible trend shift in locations in the meat and construction. The boom in Dubai centred in the future. Ali, the new industrial Abu Dhabi will undout the source of major con tracts in the next f or so. Furthermore, su as Umm Al Qiwain an Khaimah, where hopes come are running high, witness construction

Kathleen Bi

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Many misunderstandings and complexities—including 60 per cent of area health authorities breaking the pay code—lie behind the junior hospital doctors' overtime pay dispute. Donald Maclean examines the situation ahead of to-day's BMA meeting.

Confused origins of doctors' dilemma

THE SPREADING reports of junior hospital doctors taking industrial action on the question of overtime pay represent the tip of a mass of unrest among doctors over many issues.

A meeting between doctors' leaders and the Prime Minister on Monday may have cooled the situation to some extent, but the progression of doctors towards active opposition to Government policies which has been developing since the reorganisation of the National Health Service in 1974 has not, basically, been halted.

In the foreground of the conflict between the Government and the doctors is pay—not only at the level of junior doctors (those below the rank of consultant), but also at consultant level.

In addition, there is concern among doctors over the way in which the National Health Service is developing, and over the expected way forward for private medical practice.

The essence of the NHS-private practice issue is that the Government is pressing through a Bill to separate the health service from private practice, although the doctors feel that when the NHS was set up in 1948, an overlap between the two was a condition of their acceptance.

There are other points at issue, but the one now biting most hard on the public is that of the junior doctors.

There is confusion among doctors and not only about the question of how the Government interprets the agreement on junior doctors' overtime pay, but the basic settlement of which led in January to the suspension by the juniors of industrial action.

There is also confusion between the Department of Health

and Social Security and the area health authorities—which are the employing bodies for doctors. While the Department regards the doctors' demands as a breach in the national pay policy, most of these authorities have already agreed to pay what the doctors are asking.

Also there is disagreement between the Government and the Hospital Junior Staffs Committee of the British Medical Association over a moral principle. Dr. David Wardle, chairman of the Junior Staffs Committee, has argued that the agreement on overtime pay which the committee believes was reached during Mrs. Barbara Castle's days as Secretary for Social Services, was anomalous under the terms of the pay policy, but that an agreement—whether in breach of the pay policy or not—should be honoured.

The Government has taken the line that it has struck no agreement outside the terms of the pay policy, and that the area health authorities should not accept the junior doctors' demand to be paid at their ordinary overtime rate during periods of annual or study leave.

It is the dispute on this point that is bringing hospitals in various parts of the country, or close to, standstill at the moment.

The Government says that doctors are asking for payment for overtime on a basis which embodies "double-counting." It contends that this means that doctors are incorporating in their claim overtime they devote to covering the work of colleagues absent on annual or study leave, and that they expect this level of payment to continue during their own individual periods of leave.

While Mr. David Ennals,



Operating theatre in London (left); dispute might bring it to a standstill. Dr. David Wardle (right), chairman of the BMA Junior Staffs Committee.

Secretary for Social Services, has said that such a system is a breach of pay policy, the situation has been complicated by the fact that about 60 per cent of employing authorities have introduced contracts which meet the doctors' view of the overtime question.

The near-chaos is taken a stage further by a recent statement by Mr. Ennals that he accepted the claim made by the doctors in principle, and had "no objection to its implementation as soon as income policy permits."

But, he added, "income policy inevitably determines the timing of implementation of the

agreement." The new form of contract for junior doctors was throughout its negotiation, he argues, subject to not producing more pay than the old contract would have done in the new circumstances.

The new contract, he maintains, has meant an extra £800 a year on average for the juniors. "There is no way in which a further addition to the junior doctors' salary bill, beyond the £6 a week available—under the first phase of the pay policy, and already awarded to the junior doctors—could be brought within the current phase of the policy."

Mr. Ennals has made it

clear that where employing authorities have struck agreements based on the year-round overtime payment the junior doctors are seeking, there will be no breaking of the contract. But he has also said that renewals of such contracts as they expire must conform to the pay policy. This is particularly important since many junior contracts are for six months or a year only. At the house officer level six-month contracts are particularly common.

This means that many doctors face the imminent prospect of accepting a new contract that gives them not

the increase they feel they should have, but a cut in salary.

The fact that so many employing authorities have introduced the year-round overtime concept—while 40 per cent have not—illustrates the underlying confusion that currently bedevils the hospital situation.

The amounts of money involved are not small. What the year-round idea means to individual doctors varies, but the BMA's Hospital Junior Staffs Committee has estimated that it means an average of some £500 a year.

But meanwhile there is a further complexity, arising at doctor level. This is that the Junior Hospital Doctors' Association (JHDA)—a breakaway, and often militant group—has taken a relatively pacifist line in the current dispute. The Association, which represent some 5,000 of the country's 19,000 junior hospital doctors—against the Hospital Junior Staffs Committee of the BMA representing 11,000—has asked its members not to take industrial action.

It takes the view that if the agreement reached early this year was in breach of the pay policy, it should not be implemented because the agreement was intended to be within the pay policy.

Here the picture broadens. Although the JHDA is a registered trade union, it does not have negotiating rights with the Government, which recognises only the BMA.

The JHDA, like its counterpart the Hospital Consultants and Specialists' Association (a breakaway group at senior level) is seeking these rights

There may not be open warfare between the juniors within the BMA and the juniors in the breakaway group—but their relationship is hardly friendly.

These divisions between doctors at organisational level are also reflected in the differences between doctors at individual and hospital level.

Doctors at a midlands hospital have decided to work "normally" in the patients' interest. Such a statement conflicts with the action being taken at an increasing number of hospitals around the country in support of the year-round overtime claim—action which includes in places working a basic 40-hour week (operated flexibly so as to maintain emergency cover), in some others the covering of emergency cases only and in others the calling of 24-hour stoppages.

While the junior doctors' issue is now affecting the public through a lengthening of waiting lists for non-emergency surgery, and in cancellation of hospital appointments, there is, also, a threat that doctors will take industrial action in a broader field.

Consultants, like the juniors, are unsettled by the way they are affected by the income policy. They feel, for instance, that while younger consultants have been prepared to "give a year for Britain" by losing a contractual increment in salary, such a loss should not be allowed to affect income levels in the future.

Pay apart, there are various issues about which the BMA is aggrieved. These include the reorganisation of the General Medical Council, and representa-

tion on the Royal Commission to examine the NHS which has already started work under the chairmanship of Sir Alec Kerrison.

An issue which particularly increases doctors' hostility, is the Government decision to apply the "guillotine" procedure to the Health Services Bill, which covers the separation of private practice from NHS and official control of private medical developments. They had hoped for more time to influence the structure of the Bill.

This controversy covers other matters. There can be no doubt of the general dedication doctors have to an efficient National Health Service.

But at the same time, the question of pay is prominent in doctors' objections to the Bill.

Private practice was once a carrot doctors were told you, that was dangled before the junior doctor. For the operation of private practice to be made more difficult by legislation which removes private beds from Health Service hospitals diminishes the financial incentive to stay in the NHS or even in the U.K. The opposition by doctors to the Bill is thus one which, as Dr. Elston Grey-Turner, secretary of the BMA, said recently, will be "carried on to the bitter end."

What is to be hoped from the point of the NHS is that doctors generally will not take the advice of one doctor "fed up" with having the ethics of servicing the patient kicked in his teeth. It was this doctor who advised his colleagues at the recent BMA conference to "fight dirty," to the point if necessary of destroying the National Health Service.

Letters to the Editor

Department of Trade inspectors

From Lord Shackleton

Sir—Although I am very strongly in favour of a system of inspection under the Companies Acts and during my chairmanship of the Board of Trade did what I could to encourage its activity, I am bound to agree with the criticisms recently made by the Chairman of the Stock Exchange and by Mr. R. Instone in your issue of July 26. Writing in a purely personal capacity as in the whole of the letter I do, there are a number of problems which require study.

There are now—and rightly so—a much larger number of enquiries than hitherto and most of them are exceedingly time absorbing. This makes it increasingly difficult to secure suitable persons to appoint as inspectors. Not every lawyer is qualified to enquire efficiently and company matters—any more than, say, a synaerological surgeon would be qualified to operate on a slipped disc. Silks with commercial practice, however, and it difficult to afford the time to take on inspectorships and the Department may find it difficult to avoid recruiting those who are not so busy and/or whose experience, if any, lies in irrelevant fields. There is a tendency to prefer the appointment of Silks to juniors—they sound more important—but this is a misconception nowadays. There are many juniors with suitable commercial experience who would be better able to conduct these enquiries than many Silks. And although I am strongly in favour of the maintenance of the division between barristers and solicitors in the legal profession, I see no reason why solicitors experienced in the company and commercial field should not be qualified to act. But I fear—and I regret it—that it may be necessary to go further and create an independent Inspectorate Board with similar powers, and possibly even to follow the inland Revenue practice to which I refer later.

Terms of reference of enquiries are often needlessly wide—for example whether throughout the life of a company shareholders have received all the information that they might reasonably expect. Every effort should be made to narrow the remit to essential points. This was done in the enquiry into the sale by Sir Denis Lawson and his family of shares in the National Group of Unilever Trusts and the practice should be more widely followed.

Proceedings are often intolerably dilatory, a fact arising as much from the inability of inspectors of competent qualifications to devote themselves continuously day by day to their inquiry as to the complexity of the matters inquired into. Some times these inspectors' reports, whether interim or final, recommend action under the criminal law. Then police inquiries occupy still further time going

over the same ground until when the matter comes to court, if it ever does, it has become hopelessly stale. I have repeatedly said that as soon as an inspector has reasonable cause to think there may be breaches of the criminal law, police should be brought into conduct their investigation concurrently and in co-operation with the Inspectorate. It might be even better if the Department of Trade would follow the practice of the inland Revenue and conduct themselves the investigations and prosecutions.

Inspectors should regard it as a matter of professional integrity to keep within their terms of reference. They are appointed to report upon the affairs of a particular company or companies, usually within stated periods of time, and are not entitled to use the occasion in order to ventilate subjective value judgments on individuals, still less on the private enterprise system and its institutions. Incidentally, publicly owned industry should enjoy no special immunity from inspection.

Where an inspector receives evidence which prima facie justifies criticism of another party, that party should be fully informed and entitled, if he so wishes, to legal representation and to cross-examine the hostile witness. Inspectors should restrict their inquiries to oral and documentary material which the law entitles them to see and of which a Court will, if necessary, order production. It may be that further legal powers should be given. That is for Parliament. Meanwhile, some inspectors, dressed in their little brief authority, are tempted to bluff and try to get at matters into which they are not entitled to inquire. There should be a system of appeal to some form of commercial court. Inspectors, even the good ones, would not be human if they, like judges, did not sometimes make mistakes. It is intolerable that they should be able to damn an individual for life without any opportunity of appeal.

Having said all this, however, I must reiterate that the growth, multiplicity of small companies and under the control of one or two individuals of sometimes doubtful probity but enjoying the limited liability which the company law provides, is a serious system of inspection and also a strengthening of the Companies Acts generally. The Department which (with one or two exceptions) due to Ministerial intervention has kept these investigations outside politics—and has, on the whole, operated the system as well as the available machinery allows. It should be given every encouragement now to improve both the efficiency and the manifest justice of the system itself.

Shackleton.

House of Lords, S.W.1.

Money for mortgages

From The Secretary General, The Building Societies Association

Sir—Could I make two points on the letter from Mr. C. Fry (July 26)?

Mortgage advances are currently running at record levels but so also are mortgage commitments (£560m. in June). These will emerge as advances in the autumn. Currently, any difficulty in obtaining home-loans comes from the intensive demand for them, not from a curtailment of funds.

There is no truth in Mr. Fry's statement "that the Government

Limits for rent rises

From Mr. A. Chua

Sir—So many points arise following the letter on rent rises from Mr. A. Weitzman (July 22) but I will content myself by commenting on two.

He has been less than frank in outlining the meaning of the phasing provisions. The 1970 increase in his rent will be spread over three annual instalments so that he will not be paying a rent—said to be "fair"—in 1978—until two years time, in 1975. One can imagine the reply of a militant union when he told that although a "fair" wage for its members is £X in 1978, they will not be getting it until 1978. But that is what the law says to landlords.

Lord Goodman, one of the architects of the "fair rent" system, is disenchanted with it. In the recent report of the Housing Corporation, he said that a "fair" rent was now a long way removed from the rent needed if the cost of providing the home was to be met from it. He went on to say that the "fair rent" of this formula to a point which leaves the original purpose and

meaning miles behind. Paradoxically, tenants suffer from low rents. Low rents mean a low standard of repair and maintenance and the tenant finds the house or flat in which he makes his home deteriorating year by year.

"These facts are very much in my mind as I have just returned from a rent assessment committee hearing where I was able to show that the return to trustees of a house worth £10,000 with vacant possession had been one-half per cent per annum over the last five years."

Alan D. Chua.

38, Portsmouth Road, Woolston, Southampton.

Design and industry

From Mr. B. Wilkins

Sir—From the succinct specification of both design and a designer it would be apparent that Mr. F. H. Towler's veil of modesty (July 22) conceals an engineer whose designs over fifty years are still contributing to our balance of payments. His views on "Advantage" in design needs an interested designer, and there are aesthetic values in

correctly meeting function, cannot be over-emphasised. But it is important to recognise functional needs for what they are. Vanbrugh's Mausoleum at Castle Howard can only be compared to the design of the pauper's burial ground, by recognising the relative need for personal identification by the user. It would be a luxury indeed for a buyer of engineering equipment to indulge his need for personal identification. Engineering products are purchased by profit-orientated users, whose aesthetic senses have been developed by balance sheet and budget.

It follows that the stables in which engineering designers are held is very close to the market place. And if there are any laws of engineering design, they include "cheat engineer," "the goods shall be fit for the purpose intended," and "the machine shall make more profit for the buyer than for the seller."

Power Management Associates, Henbury Farm, Tindermorden, Lancs.

Unconsidered views

From Mr. F. Stark

Sir—Why do so many correspondents attempt to sidetrack us with "unconsidered" and "irrelevant" arguments? In this case Sir Ronald Radford (July 23) with his statement that Customs and Excise has been in regular contact with the professional accountancy bodies on matters of common interest. Common interests of whom? These bodies also have the vested interest of keeping tax matters intricate, work-laden and expensive to operate.

The only people whose vested interest it is to make VAT simpler and less expensive are the traders who operate it and the consumers who ultimately pay it. Neither group are much consideration in the decisions taken by the controlling authorities.

F. Stark, 176, Southend Road, Wickford, Essex.

National Party attitudes

From the Deputy Chairman

National Party of the U.K. The National Party of the United Kingdom is anti-fascist and contrary to the idle speculation of your writer J. Rogaly (July 20) has neither the intention nor the desire to join up with the fascist "National Front" remnant. In the six months of its existence the National Party has won two council seats in Blackburn. Just this month our candidates scored higher votes than the Conservative in Deptford and the Liberal in Croydon. In both wards we beat the National Front. In Deptford we gained 36 per cent of the vote. Yet Rogaly says of us "if that splinter party withdraws away from the great multi-racial, multi-cultural, multi-ethnic, multi-lingual, multi-religious, multi-racialism" jamboree in September and the capitalist press reaction to it. It should be a power of good. Michael Lobb, National Party of the United Kingdom, 25 Whitehorse Road, Croydon, Surrey.

To-day's Events

GENERAL: Party National Executive Committee meets.

TUC General Council meets.

Mr. Denis Healey, Chancellor of the Exchequer, speaks at Association of County Councils annual meeting, County Hall, S.E.1.

All-party Commons Expenditure Committee questions Treasury officials on recently announced public spending cuts.

British Medical Association, following its meeting with the Prime Minister, discusses junior hospital doctors' overtime pay dispute.

Post Office annual report.

British Steel Corporation annual report.

PARLIAMENTARY BUSINESS

House of Commons: Aircraft and Shipbuilding Industries Bill continuation of remaining stages.

Commons Select Committees: Expenditure (Environment Subcommittee). Subject: Planning Procedures. Witnesses: Association of County Councils, European Secondary Legislation.

House of Lords: Debates on EEC fisheries policy and marine fish-farming. Iron and Steel (Amendment) Bill, committee stage.

Remaining stages: Chronically Sick and Disabled Persons (Amendment) (No. 2) Bill.

Second reading: Domestic Violence and Matrimonial Proceedings Bill, second reading.

Lords: Select Committee on Commodities Prices. Witness: Mr. Edmund Dell, Secretary of State for Trade.

COMPANY RESULTS

De La Rue (first quarter). Gillet Brothers Discount (half-year).

COMPANY MEETINGS

See page 31.

SPORT

Cricket: Essex v West Indies. Chelmsford. Golf: Uniroyal Southern pro-championships, Selkirk Park. Midland open championships, Hill Valley.

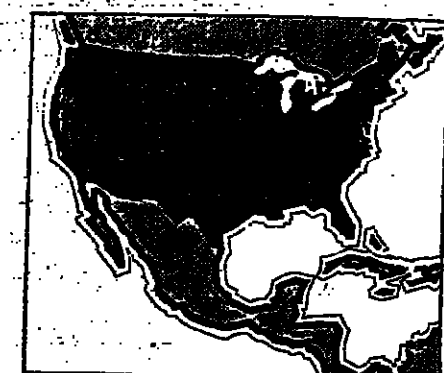
Scottish Coca-Cola tournament, East Kilbride. Tennis: British Junior championships, Eastbourne.

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very satisfactory year. Since the financial year-end, the group has completed the purchase of Thomas White and Sons, wood-working machinery makers and the acquisition is considered to have considerable potential both at home and in overseas markets.

Meeting, August 19, at 3 p.m.

Downturn by Stirling Knitting

AFTER falling by £11,000 to £155,000 in the first six months, pre-tax profits of Stirling Knitting Group finished the year to March 31, 1978 down from £261,490 to £160,240 on turnover of £4,177,000 compared with £3,066,000.

Earnings are shown to be down from 3.85p to 3.02p per 20p share before extraordinary items, and from 5.39p to 0.92p after such items. The dividend total is held at 0.7p net with a final of 0.35p.

	1977-78	1974-75
Turnover	4,168,985	3,659,038
Pre-tax profit	162,289	251,000
Tax	75,573	142,996
Writings off	42,643	—
Special credits	44,581	(2,301)
* Premium on acquisition of subsidiaries.		

CAWOODS

Preliminary Announcement

RECORD PROFITS

Group results for the year ended 31st March

	1976	1975
	£000	£000
Profit before tax	5,035	4,120
Taxation	2,648	2,230
Profit after tax	2,387	1,890
Extraordinary items	123	(11)
Retained profit	1,767	1,243
Earnings per Ordinary Share	20.65p	17.09p
Ordinary dividends (gross equivalent)—per share in pence	9.438p	8.640p
Dividend—times covered	3.45	2.99

Dividends. A final dividend of 4.551p is proposed, making a total of 6.134p for the year ended 31st March, 1976, being the maximum permitted under the Counter Inflation (Dividends) (Amendment) (No. 2) Order 1975.

Divisional Contributions to Group Profit

	1976		1975	
	£000	%	£000	%
Fuel distribution	2,678	56.3	2,192	57.4
Asphalt, stone quarries and concrete producers	556	11.7	393	10.3
Asphalt and gravel, ready mixed concrete and builders' supplies	1,213	25.5	847	22.2
Refractories	1	—	224	5.8
Containerisation	79	1.7	14	0.4
Packaging	230	4.8	148	3.9
	<u>4,757</u>	<u>100.0</u>	<u>3,818</u>	<u>100.0</u>

Income from investments

204

25

4,961

3,843

W	builders supplies	1,213	2.3	87	0.8
	Refractories	1	—	224	5.8
	Containerisation	79	1.7	14	0.4
e	Packaging	230	4.8	148	3.9
6		<u>4,757</u>	<u>100.0</u>	<u>3,818</u>	<u>100.0</u>

5.035 4.120

Extracts from the Statement by the Chairman, Mr. Edward Birks.

Group profits of £5,035 million for the year ended 31st March, 1976, increased by 22 over the previous year — the first successive year in which record profits were recorded. Record turnover of £15.8, a million. The cash balance at 31st March, 1976 was £4.120 million and net current assets increased to £8.1 million. Reserves and retained earnings increased by £1.5 million. The £1.5 million increase is representing a capitalisation issue of Ordinary Shares in the payment of one new share for each share held.

In full distribution we held our market share and continued our policy of rationalisation and acquisition together with the build stocking policy enabled us to attain our primary results.

The cost of our North Sea Oil investment in LSWG is now £2.5 million.

The cost of road and gravel we continue to examine new developments so that we are positioned to take advantage of any improvement of cost.

If road standards are to be maintained curtailment of maintenance could be merely deferment of work which will eventually have to be undertaken. Profits in gravel will have been there all the time and it is the cost of the road and gravel and the steady and increasing demand for gravel making industries becomes reality we can look forward again to useful profits in refractories.

Our production is growing steadily and we are budgeting for similar figures this year.

Profits in the first quarter are ahead of last year.

The substantial cash balance enables plans for our continued expansion to be actively pursued.

Copies of the Reports and Accounts are available from The Secretary, Cawoods Holdings Ltd., Southlands, Rivington Road, Hazeleton, WGL 2HY.

KWIKFORM LTD.
Makes, sells and hires Kwikstage – the leading scaffolding system.

PRE-TAX PROFITS INCREASED BY 40%

52 weeks to	52 weeks to

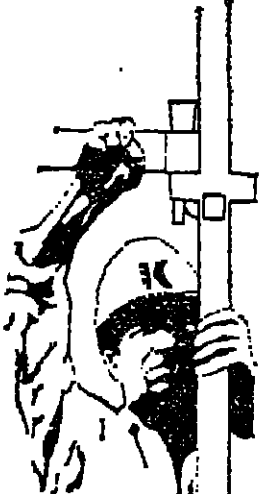
	53 weeks to 1st May 1976	52 weeks to 26th April 1975
	£000	£000
Group Turnover	12,030	10,753

Profit before Tax	1,525	1,092
Profit after Tax	873	541

Highlights from the Statement by the Chairman, Mr. F. Malcolm Russon.

- * Considerable improvement reflecting the overseas activities with export sales up by 87%.
- * Increased final dividend recommended of 3.06p per share – a total for the year of 4.46p per share.
- * Increased profits reflected in earnings per share up from 10.9p to 17.2p.
- * Group now in a period of overseas expansion, expected to result in further improvement in performance.

Kwikform Limited,
Waterloo Road, BIRMINGHAM B25 8LE.



KWIKFORM

Banque Nationale de Paris

INTERNATIONAL COMPANY NEWS + EURO MARKETS

IS QUARTERLY REPORT

Substantial increases in state borrowings

BY MARY CAMPBELL

FOR COUNTRY debtors substantially increased their borrowings from the Euro market in the first quarter of this year, the latest figures from the Bank for International Settlements reveal. (The size of given country's debt to banks is derived by adding together all international banks' debts from lending to it in each country.)

Within this total, the USSR eased its recorded net debt to \$4.7bn. to \$5.6bn. Poland's \$3.4bn. to \$3.5bn. East Germany from \$2.0bn. to \$2.4bn. Hungary from \$1.4bn. to \$1.5bn.

South Africa was another heavy borrower during the quarter, net debt rising from \$4.0bn. to \$4.7bn. with borrowing rising to \$4.8bn. to \$5.4bn. and its unchanged at \$0.8bn.

Among other traditionally heavy borrowers, Brazil's re-

corded net debt to international commercial banks rose from \$10.5bn. to \$11.5bn. and Mexico's net debt from \$10.1bn. to \$11.8bn.

The Vatican increased its deposits with international banks from \$105m. to \$124m. The Vatican is not recorded as having any borrowings outstanding either in December or March.

Japan, which is the international bank's largest net debtor by a very large margin, increased its net borrowings from \$22.5bn. last December to \$23.3bn. in March. Its external deposits rose from \$9.1bn. to \$10.2bn. and its borrowings from \$31.9bn. to \$33.5bn. Banks in Japan increased their net borrowing even more, by \$1.9bn. to \$17.7bn. in December to \$18.6bn. in March.

Countries in Eastern Europe were particularly heavy borrowers in the first quarter. Overall borrowings from inter-

Oils earnings boost

By Jay Palmer

NEW YORK, July 27.

IN THE SECOND quarter of the current year, most of America's largest oil companies managed to lift profits sharply. Gains reported for those three months, which are for the most part attributed to domestic U.S. operations, came from a 98 per cent. average rise at Atlantic Richfield to a mere 7 per cent. rise for Marathon Oil.

Not every company, however, managed to move ahead with both Exxon and the Standard Oil Company of Ohio reporting earnings declines of respectively 3 and 4 per cent. Exxon's operating improvement, it seems, was offset by the Venezuelan nationalisation while Sohio's was offset by the generally flat demand and poor margins for coal.

The wave of results made it undisputably clear that U.S. operations have been very profitable, at least partly because of the comparative poor showing last year. In the words of one oil analyst "there has been an unparalleled sales demand for petrol during the three months while U.S. average retail prices have leapt 57 cents to 59 cents a gallon."

Substantially higher prices for natural gas have also benefited returns and, incidentally, more than offset lower sales volume. The companies' chemical operations have also seen very sharp gains thanks to modest price rises and, more importantly, near record increases in volume demand and volume production utilisation.

The second quarter results of the principal companies were: Gulf Oil—net profits up 30 per cent. to \$208m. or \$1.06 a share. Revenues rose 11 per cent. to \$4.27bn. Gulf said that about 75 per cent. of the gain came from the U.S. and it is clear that its chemical side has helped Shell Oil—profits up 40 per cent. to \$164.9m. or \$2.37 a share on revenues up very slightly at \$2.3bn. The company's large chemical side was a factor while its downstream refining benefited from sales and price gains for petrol; Continental Oil—net profits up 27 per cent. to \$113m. or \$1.08 a share. Revenues up 13 per cent. to \$2.1bn. The company's coal side proved a negative factor but this was clearly offset by the improved petroleum returns; Atlantic Richfield—net profits up 93 per cent. to \$133.7m. or \$2.38 a share. Sales up 15 per cent. to \$2.11bn. Exxon—net profits down 3 per cent. to \$595m. or \$1.23 a share. Revenues rose from \$1.7bn. to \$1.75bn. With petroleum and natural gas earnings up, Exxon quite clearly was hurt by the Venezuelan nationalisation.

BMW cautious on growth prospects in medium term

BY ADRIAN DICKS

BAYRISCHEN MOTOREN

Werke sold almost 30 per cent. more cars during the first six months of this year, continuing the strong trend it has managed to show for the past two years and raising group total turnover by just over 40 per cent. to DM2.18bn. (\$464m.).

But the company's chairman, Herr Eberhard von Kuenheim, once again cautioned that such a heady rate of growth could not be expected to continue for ever. Speaking at the BMW annual meeting in Munich today, the chairman told shareholders:

"BMW remains, as it has already been for the past 10 or 15 years, the strongest growth company in the industry. Yet it understands this progress as being only a rapid filling out of its proper role on the international car and motor-cycle market. And as soon as this role has been filled out every-



Eberhard von Kuenheim

where, meaning that as soon as market shares have been established for its special products, BMW will once again return to a very much quieter rate of growth."

In the meantime, Herr von Kuenheim mentioned (with satisfaction) BMW's strengthening of its sales and services networks in the U.S. and in Switzerland, where it has taken over direct control.

The company's first-half figures show a further 9 per cent. increase in domestic car sales, with a solid 48 per cent. increase in exports. There was also a 35.9 per cent. jump in domestic motorcycle sales, though exports here showed only a 1 per cent. growth.

These favourable conditions allowed BMW to take on some 3,000 more workers during the first six months, and the chairman said some 1,000 more people would be needed in the course of the year.

Textron profits accelerate

By Our New York Staff

TEXTRON, the "father of conglomerates"—and the company which two years ago considered taking over the financially troubled Lockheed—has announced its second quarter net increase to \$30.9m. up from \$21.2m. or a per share increase from 57 cents to 82 cents. For the six months the increase is to \$47.3m. or \$1.35 a share, from \$41.9m. or \$1.13 a share.

Sales for the second quarter are \$600m. up from last year's \$426.8m. and for the half are \$1.34bn. compared to the previous \$1.17bn.

Textron, better known by its various trade names, attributes the sales gains primarily to two segments of its business—to its consumer group, including for example Talon zip fasteners, Birlone sewing products, Saffier pens, and Bostitch staplers—and to its Bell helicopter, whose substantial increase in sales and earnings has been boosted by a long-term agreement to build helicopters for Iran.

Foreign currency translation represented a charge of \$238,000 in the second quarter, and \$1.3m. the first half of 1976.

Hongkong Bank holds interim on increased capital

BY PHILIP BOWRING

HONG KONG, July 27.

HONGKONG and Shanghai have maintained its interim dividend at 16 cents a share on a recently increased by a 10 per cent. scrip issue.

A statement issued with the dividend declaration, the Board said that recovery from recession and more interest in the bank had been reflected in immediate results "in most areas," compared with the first six months of 1975. However, the half of 1975 is believed to have been particularly difficult, most of last year's profit coming in the second

of the full year, the Board states that "some improvement" in the operating of the bank's Hong Kong operations is expected, with a final

dividend "not less" than last year's 42 cents but increased 10 per cent. by the scrip issue. The major problem area is the impact of the war in the Lebanon on the British Bank of the Middle East. No interim dividend has been declared by the bank, but the Board has been decided that provision for any loss should "be set aside out of current profits." This suggests that the Hongkong bank will not use the cushion of undisclosed transfers to and from inner reserves to absorb the bulk of losses from the Lebanon. This will necessarily affect declared 1976 profits.

It is thought that profitability of the bank's Hong Kong operations has been growing faster

than total profits. Last week Hang Seng Bank, its major quoted subsidiary, announced an effective 13 per cent. dividend increase. Liquidity here remains high and domestic deposits have been growing more rapidly than loans and advances. This suggests that there is considerable scope for increased profitability as loan demand rises. It is, however, questionable whether the local stockmarket will take very well to today's announcement. There was disappointment in some quarters that Hang Seng had not increased its interim payout by a larger amount. And today's statement suggests plainly that the parent has not been doing as well as the subsidiary.

Travelodge's cash needs

Y JAMES FORTH

SYDNEY, July 27.

VELODGE AUSTRALIA expects to earn a profit of only \$10,000 in the year to June 30, 1976, as it looks for its equity accounts for its hotel ventures. Two of these are in Tokyo and Tahiti and causing difficulties. The \$3.3m. for possible non-Tahiti, built at the new International Airport in Tahiti, is the greatest problem. Travelodge and its partner would actually show a lift in profit to \$100,000 to \$110,000 but have not been able to because of residential and commercial opposition has prevented the opening of the hotel. The Tahiti venture is expected to be a substantial part of the loss of \$3,500,000 joint ventures.

Tahiti is also causing problems because of a sharp drop in tourism, and therefore in hotel occupancy. The partners have decided to sell the hotel to a local company, which has provided the \$3.3m. for possible non-Tahiti, built at the new International Airport in Tahiti, is the greatest problem. Travelodge and its partner would actually show a lift in profit to \$100,000 to \$110,000 but have not been able to because of residential and commercial opposition has prevented the opening of the hotel. The Tahiti venture is expected to be a substantial part of the loss of \$3,500,000 joint ventures.

Travelodge at present has a 40 cents a share offer from its parent company, Hong Kong-based Southern Pacific Properties, for the 42 per cent. of the hotel it does not already hold. Directors today recommended acceptance and released an in-

dependent report from accounting firm, Price Waterhouse which concluded the offer price was fair. It may still attract criticism because of the asset backing, after the latest write-offs is still about \$3.1m. a share.

Travelodge directors said there was a need to conserve cash to meet a debt reduction programme and fund working capital requirements and there could be no near term dividend prospect until these matters improved.

Dutch POSB goes for loans

BY CHRISTOPHER HILL

WHILE Post Office savings banks may be worthy institutions offering the saver security and convenient access to his money, they are not usually thought of as dynamic and innovative. But this was the impression I got of the Netherlands Post Office Savings Bank (the Rijkspostspaarbank) during a recent visit to Amsterdam—and of its manager, Mr. J. P. Matysse. The main reason for this was that RPS is rapidly escaping from the "small man in the street" image common to most savings banks and is "going hell for leather" to get into the competitive lending field.

In fact, Mr. Matysse—a genial man in his forties—reckoned that "you don't bind clients with savings any longer but with lending."

Of course the RPS hopes to get new savers including the larger depositor with fully changing interest rates, but being able to offer a range of credit facilities is uppermost in its mind at the moment. It already has some experience because it entered the private house mortgage field in 1973 and this has worked out very well.

Home ownership is on the increase in the Netherlands and the RPS offers loans at a competitive rate. From its own viewpoint this makes sense, for mortgage assets permit an adaptation of the interest rate every five years. To U.K. ears this may not sound particularly flexible but it is in the Netherlands the result is that the RPS has made rapid strides in the mortgage field, taking business away from institutions like the insurance companies which are very big in home finance.

Mr. Matysse also has a plan for introducing an "open-

ended" mortgage which would cease at age 65 and thereafter allow the homeowner to "re-mortgage" his house and draw an income from it in retirement. It sounds rather tortuous but is practised in the U.K. to some extent by insurance companies which offer home owner retirement schemes (arranging a mortgage whose proceeds are used to buy an annuity). Apparently many retired Dutch people also have the experience of owning a house without sufficient income to go with it.

The venture into the wider lending field is now open, for the necessary permission has been granted by the Dutch Parliament. The RPS is not quite ready yet but the initial step contemplated

is the granting of personal loans. A maximum loan limit has not yet been decided but it will probably range from Fls.5,000 to Fls.15,000 (around \$1,000). The main criteria for lending money is that the borrower should possess a "salary account" (which means that he has a job), for as Mr. Matysse said "personal loan is a non-salary loan."

But there is a central credit organisation in the Netherlands which can be used as a check. In a way, the RPS is following the same path as the Trustee Savings Bank in the U.K. by breaking through into lending and one problem is gaining the necessary experience. But the RPS has already "bought" 10 qualified people on the market who will be used to spearhead training.

One major asset the RPS possesses in its drive for expansion in a competitive market is that the giro traffic through the Postal Giro Service has expanded dramatically in recent years and most employees are now paid through the giro system. This makes the transfer of money from an ordinary to a savings account a very easy matter. What it has also meant is that the traditional pass book has declined in recent years and the number of Post Office handlings (for which the RPS pays charges) is going down. Therefore the trend is for the RPS and the Postal Giro Service to increasingly integrate what they have to offer the public. It is a trend which could well give food for thought to the comparable institutions in the U.K. The same goes for the Dutch idea for "personal advisers" in some 50 post offices to present the RPS's services, plus mobile units to provide regional "points of support."



J. P. Matysse, director, Rijkspostspaarbank.

ELIN Union sees growth prospects in 1976

BY PAUL LENDVAI

VIENNA, July 27.

ELIN UNION, the Austrian electrical engineering concern, expects a 25 per cent. rise in turnover this year as against a 7 per cent. increase to Sch.5.58m. (\$112m.) in 1975. Announcing this, the Board added that orders in hand were 35 per cent. up to Sch.7bn. with exports accounting for 44 per cent. of the order book.

Turnover in the first half of 1976 was already up 16 per cent. on last year's comparable results and this is the reason for the estimated 25 per cent. increase for the year as a whole ELIN

belongs to the OIAG, the holding company for nationalised industries. With a production staff of 7,670 it represents 13 per cent. of the labour force of the electrical industry and is one of the 12 largest Austrian enterprises. Last year's turnover growth total rose by Sch.73m. to Sch.5.58m. last year. Operating revenues were Sch.114m. and net profit Sch.975m. and accounted for 27 per cent. of the sales total as against 20 per cent. in 1974. The Board plans to increase in the medium term the share of exports to 35 per cent. of aggregate sales.

Consolidated group turnover rose by 6.7 per cent. to Sch.4.26bn. A new subsidiary company, called ELIN Iran commercial engineering company, was set up in Tehran. The consolidated balance-sheet total rose by Sch.73m. to Sch.5.58m. last year. Operating revenues were Sch.114m. and net profit Sch.975m. and accounted for 27 per cent. of the sales total as against 20 per cent. in 1974. The Board plans to increase in the medium term the share of exports to 35 per cent. of aggregate sales.

Upturn for Austrian Airlines

BY OUR OWN CORRESPONDENT

VIENNA, July 27.

AUSTRIAN AIRLINES (AUA) reports a 19 per cent. rise in passenger traffic during the first half of 1976 compared to the first half of last year. The number of passengers carried passed the 500,000 mark. Passenger kilometres flown rose by 25 per cent. to 380m. Earnings were up by 24 per cent. and the greatest advances were recorded on the flights to Athens, Amsterdam, Istanbul and Tel Aviv.

The economic upswing made itself felt in freight traffic, too, which registered an increase of

22 per cent. compared to the Whitson holiday seasons made same period last year and an important contribution to these results. The resumed service from Vienna to Düsseldorf over the average growth and the number of chartered passengers as well as from Salzburg to London led "AUA" to correspondingly high demand during the Easter and stressed.

The resumed service from Vienna to Düsseldorf over the average growth and the number of chartered passengers as well as from Salzburg to London led "AUA" to correspondingly high demand during the Easter and stressed.

Coles' result shows better retail trend

SYDNEY, July 27.

COLES and Co., national supermarket chain, reported earnings of 18.7 per cent. to \$1,135.7m. to \$1,235.4m. in the year to June 28. Profit margins were tightened up as sales for the same period rose only 1 per cent. from \$9,750m. to \$9,800m. The final dividend is set from 4.5 cents a share, bringing payout from 4.5 to 8.5 cents for the year.

It is the first retailer to for 1975-76. If its results in indication, the retail has done well.

The year 15 supermarkets and one variety store opened at the same time units were closed which losing money because of high cost structures. result equals earnings of 18.7 per cent. to \$1,135.7m. to \$1,235.4m. in the year to June 28. Profit margins were tightened up as sales for the same period rose only 1 per cent. from \$9,750m. to \$9,800m. The final dividend is set from 4.5 cents a share, bringing payout from 4.5 to 8.5 cents for the year.

It is the first retailer to for 1975-76. If its results in indication, the retail has done well.

asset backing for each share had risen from 101.4 cents to 108.8 cents. Coles also made a profit of \$1.23m. on the sale of non-current assets, but this was largely offset by a \$916,000 provision for freehold building depreciation, which is not allowable in Australia as a deduction against tax. The company also wrote \$1,99m. of intangible assets.

Haw Par Brothers International has wound up its controversial Melbourne Unit opened at the same time units were closed which losing money because of high cost structures. result equals earnings of 18.7 per cent. to \$1,135.7m. to \$1,235.4m. in the year to June 28. Profit margins were tightened up as sales for the same period rose only 1 per cent. from \$9,750m. to \$9,800m. The final dividend is set from 4.5 cents a share, bringing payout from 4.5 to 8.5 cents for the year.

The Deritend Stamping Co. Limited

Share Registration

It is hereby given that Hill Samuel Registrars Limited has been appointed as Registrars of The Deritend Stamping Co. Limited as from August, 1976.

If correspondence regarding transfer of shares, of The Deritend Stamping Co. Limited should in future be addressed to Hill Samuel Registrars Limited and sent to the address below.

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MID-DAY INDICATIONS

STRAIGHTS	Bid	Offer	NOTES	Bid	Offer
Alcan 9 1/2% 1988	102 1/2	102 3/4	Bank of Tokyo 9 1/2% 1981	102 1/2	103
Alcoa 9 1/2% 1988	102 1/2	102 3/4	Barclays 9 1/2% 1982	102 1/2	103
Amstar 9 1/2% 1988	102 1/2	102 3/4	British Gas 9 1/2% 1981	102 1/2	103
Amstar 9 1/2% 1988	102 1/2	102 3/4	Charbonnages Fr. 9 1/2% '81	102 1/2	103
Amstar 9 1/2% 1988	102 1/2	102 3/4	Denmark Mort. Bk. 9 1/2% '81	102 1/2	103
Amstar 9 1/2% 1988	102 1/2	102 3/4	ECB 9 1/2% 1982	102 1/2	103
Amstar 9 1/2% 1988	102 1/2	102 3/4	Electricity Ccl. 9 1/2% 1981	102 1/2	103
Amstar 9 1/2% 1988	102 1/2	102 3/4	ECB 9 1/2% 1982	102 1/2	103
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Amstar 9 1/2% 1988	102 1/2	102 3/4	ECB 9 1/2% 1982	102 1/2	10

No follow-through to modest technical rally in equities

Index 2.0 up at 372.7—NatWest 'rights' weakens Banks

Account Dealing Dates
Option
First Declared Last Account
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Dealing Date July 26
Dealing Date July 27
Dealing Date July 28
Dealing Date July 29
Dealing Date July 30
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With the FT-quoted index rising 2.0 to 372.7, the market was generally steady. The main sectors of stock markets, British Funds and equities, staged a slight technical rally yesterday after the previous two-day setback. Although there were still few signs of any real interest in markets generally, dealers reported one of the most active days for some time in Bank shares following news of the 50p "rights" issue from National Westminster, down 10 at 213p, which prompted a severe setback in the sector. Falls reflected in the FT-Actuaries index for the section which lost 6 per cent. to 147.3 compared with a fall of only 0.4 per cent. to 153.85 in the All-Share index.

After an initial bout of uncertainty at the opening of the National Westminster announcement, leading equities went better on bearishness. However, once this had finished there was no follow-through support and final quotations were a penny or so below the best. Up 3 points at the day's highest at noon, the FT-50-share index closed 2 points better on balance at 272.7 after the two-day reaction of 11.7.

Elsewhere, Hambro Life got off to a disappointing debut, opening at the issue price of 255p and falling away to close at 220p, while there was disappointment also with the poor response to the 100p issue. The situation continued to provide the odd feature but "rights" generally presented a mixed appearance with falls having the edge over

the last to report half-year figures. Official markings of 4.375 compared with 4.472 on Monday and 4.561 a week ago.

Gilts better
With gilt-edged securities beginning to look oversold after Monday's reaction, prices staged a technical recovery yesterday. Gains at the short-end generally ranged to 1/2, but an above-average rise of 1/2 was recorded in Treasury 8 per cent. 1980, which is due to be quoted as dividend today. There was very little business taking place, with conditions remaining thin and sensitive. This was also the case in the medium and long where closing rises ranged to 1/2. The 10-year gilt, for example, improved 0.17 to 81.85.

Very quiet conditions prevailed in the investment currency market and the premium remained within a narrow range of 102 and 101 per cent. before closing unaltered on balance at 102 per cent. Yesterday's SE conversion factor was 0.7239 (0.7235).

Big four weak
The banking sector provided the stock market with its main talking point yesterday. The not entirely unexpected announcement from National Westminster that the group intend to raise 500m by way of a rights issue (which accompanied the interim dividend) resulted in prices of the big four falling sharply in busy early trading. National Westminster fell 10p to 213p, while the other three fell 5p to 210p, 4p to 207p and 3p to 204p.

After the previous day's fall of 11, the group's reaction to the rights issue was not unexpected. The group's reaction to the rights issue was not unexpected. The group's reaction to the rights issue was not unexpected.

Reynolds improve
After Monday's setback, leading industrial shares reacted in a more positive way. Reynolds, for example, improved 1/2 to 147.3, while the other three improved 1/2 to 146.8, 1/2 to 146.3 and 1/2 to 145.8.

Elsewhere, the FT-Actuaries index for the section which lost 6 per cent. to 147.3 compared with a fall of only 0.4 per cent. to 153.85 in the All-Share index.

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insurances were also a shade easier for choice. Tollerance, for example, closed a shade firmer for choice. Tollerance, for example, closed a shade firmer for choice.

Among quiet buildings, Taylor Woodrow responded to better-than-expected interim figures with a rise of 2 to 254p. Y. J. Lovell closed a penny better at 52p following news of the proposed half-yearly report. British Dredging hardened 2 to 25p on fresh bid speculation. Ellis and Everard, however, declined 3 to 42p while Timberland May and Hassell 4 cheaper at 66p.

After easing to 35p, initially ICI recovered to close 3p higher on balance at 45p. Other Chemicals were generally easier where changed. Hoechst reacted 8 to 42p while Fluka, 3p, and Lanark, 11p, lost 3 and 4 respectively. Among the smaller, priced issues, Bernard Wardle, 14p, and British Tar Products, 31p, both closed a penny easier.

MY Dart retreat
Miscellaneous industrial leaders put up a steeper performance in quiet trading after Monday's setback. Beecham, 56p, after 204p and 38p, and Glaxo, 35p, after 38p, both closed unaltered on balance. But Reckitt and Coleman ended 3 cheaper at 33p, after 36p, while My Dart, 41p, after 37p, on news that the group's interim report would be published, ended 1p lower at 40p.

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review of prospects at the annual meeting. Reed International, for example, shaded 1/2 to 25p, while W. H. Smith, 35p, gave up 4 and 5 respectively. Steinhilber ended 2 1/2p as did Allied Retailers to 52p. Higher dividend and increased share price prompted a 1p rise in the stock price of the year-ended jump.

Manufacturing, which was closed without alteration at 15p, GKN, 3 better at 306p, led the modest technical rally among Engineering majors. Elsewhere, Fairley recovered an early fall of 2 to close unaltered at 147p following the good results. The recent bid favourite Westbury continued to improve at 34p, up 6, British Northrop added 3 to 80p as did Nimco to 120p. Herbert Morris, however, was down 1/2 to 110p, down 4, and a similar fall was recorded in Birmingham City at 36p.

Manbre and Garton moved back into the limelight in Foods, closing 1/2 better at the day's peak of 12p following a good two-day business prompted by rumours of an imminent statement about the Tate and Lyle bid approach. News from Manbre and Garton was that a statement was planned ahead of 7 to 47p and the "A" had been made since the original move by T. and L. had no apparent effect on sentiment. Fitch Leavelle shed 2 to 50p ahead of 7 to 47p and the "A" had been made since the original move by T. and L. had no apparent effect on sentiment.

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harder at 53p. Dowry held at 44p despite the announcement of a bid for the company. The bid was for 100p, but Dowry held at 44p.

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FINANCIAL TIMES STOCK INDICES									
	July 26	July 27	July 28	July 29	July 30	July 31	Aug 1	Aug 2	Aug 3
Government Secs.	61.89	61.89	62.51	62.46	62.38	62.51	62.51	62.51	62.51
Fixed Interest	61.89	61.89	62.51	62.46	62.38	62.51	62.51	62.51	62.51
Industrial Ordinary	372.7	372.7	372.7	372.7	372.7	372.7	372.7	372.7	372.7
Industrial Shares	121.1	116.3	115.0	117.7	121.9	108.1	108.1	108.1	108.1
Ord. Div. Yield	6.91	6.94	6.92	6.97	6.97	6.97	6.97	6.97	6.97
Foreign Exchange	17.22	17.29	16.74	16.80	16.78	16.82	16.82	16.82	16.82
Prime Rate	8.00	8.57	8.57	8.57	8.57	8.57	8.57	8.57	8.57
Bank of England	4.375	4.472	4.472	4.472	4.472	4.472	4.472	4.472	4.472
Equity turnover	44.11	49.38	52.16	52.16	52.16	52.16	52.16	52.16	52.16
Share issues	11,010	11,000	9,335	10,378	10,990	10,990	10,990	10,990	10,990
10 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.
10 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.	11 a.m. 30 sec.

HIGHS AND LOWS S.E. ACTIVE									
	High	Low	High	Low	High	Low	High	Low	High
Govt. Secs.	62.51	60.19	187.4	48.18	168.2	168.2	168.2	168.2	168.2
Fixed Int.	62.51	60.19	187.4	48.18	168.2	168.2	168.2	168.2	168.2
Ind. Ord.	372.7	372.7	372.7	372.7	372.7	372.7	372.7	372.7	372.7
Ind. Shares	121.1	116.3	115.0	117.7	121.9	108.1	108.1	108.1	108.1
Ord. Div. Yield	6.91	6.94	6.92	6.97	6.97	6.97	6.97	6.97	6.97
Foreign Exchange	17.22	17.29	16.74	16.80	16.78	16.82	16.82	16.82	16.82
Prime Rate	8.00	8.57	8.57	8.57	8.57	8.57	8.57	8.57	8.57
Bank of England	4.375	4.472	4.472	4.472	4.472	4.472	4.472	4.472	4.472
Equity turnover	44.11	49.38	52.16	52.16	52.16	52.16	52.16	52.16	52.16
Share issues	11,010	11,000	9,335	10,378	10,990	10,990	10,990	10,990	10,990

stantial write-down in asset values. Rothchild picked up 3 to 225p, while Scottish Western rose 4 1/2 to 47p. In front of 10-day's results, Hambro Trust closed 1 1/2 to 255p. A former trend developed in Shippings, P. & O. Deferred rallied 5 to 104p and Furness Withy revived with an improvement of 1 1/2 to 175p. After 175p, the speculative buying left Reardon Smith 5 up to 200p and the "A" 4 better at 64p.

Courtaulds, a dull market of

Continued 10

[illegible]**MINES—Continued**[illegible]

DIAMOND AND PLATINUM

JANUARY AND FEBRUARY									
47	Anglo Am. Ins. Co.	224		Q296	1.6	1.6			
48	Washington F.L. Ins.	121		Q252	1.6	1.6			
49	The Beers Bk. Co.	215	-1	Q282	2.8	2.8			
50	Ed. Sears Ft. St.	124	59%	Q282	Q	13			
51	Ledyard Nat. Bk.	150		Q282	1.8	2.2			
52	Rocky Mt. Bk.	150		Q282	1.8	2.2			
53	Union Nat. Bk.	146		Q282	1.8	2.2			
54	Watergate Co.	146		Q282	1.8	2.2			
CENTRAL AFRICAN									
70	Coronation Ins.	82	+7	Q394	2.1	2.1			
71	Falcon Bk. Ins.	105	+5	Q394	4.7	7.8			
72	First Nat. Bk. of N.Y.	169		Q394	4.7	7.8			
73	Realt. Corp. of N.Y.	169		Q394	4.7	7.8			
74	Tammany Bk.	175		Q394	4.7	7.8			
75	Do. Fed. Bk.	176		Q394	4.7	7.8			
76	Windsor Ck. Bk.	22	+3	Q394	3.3	7.4			
77	Windsor Ck. Bk.	22	+1	Q394	3.3	7.4			

AUSTRALIAN

76	Alachua St. 50c	220				
77	Alachua St. 50c	220				
78	Alachua St. 50c	220				
79	Alachua St. 50c	220				
80	Alachua St. 50c	220				
81	Alachua St. 50c	220				
82	Alachua St. 50c	220				
83	Alachua St. 50c	220				
84	Alachua St. 50c	220				
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90	Alachua St. 50c	220				
91	Alachua St. 50c	220				
92	Alachua St. 50c	220				
93	Alachua St. 50c	220				
94	Alachua St. 50c	220				
95	Alachua St. 50c	220				
96	Alachua St. 50c	220				
97	Alachua St. 50c	220				
98	Alachua St. 50c	220				
99	Alachua St. 50c	220				
100	Alachua St. 50c	220				

27	Westa. Mining 50c _	185	_____	185	_____
36	Whim Creek 20c _	70	_____	-	_____

TINS				
Annal Nigeria	99		2.60	1.6222
Ayer Hitam	2780	-2	53.0	0.122
Berani	1		7.75	10.2
Berjantas Sdn	385		0.615	0.7
Ex Landa 10p	136		1.0	11.8
Geopon	236		1.2	2.3
Gold & Base 12p	245		9.0	1.5
Growing Cons.	245	9	41.0	1.5
Hongkong	65		7.15	15.7
Isaria 1p	75			
Master 12p	38		42.0	1.2
Seaview 1p	25		0.50	1.2
Killinghill	250		0.71	2.0
London Tin 1p	175		0.47	1.3
Malay Drilling	208		10.7	2.0
AFS 1p	278		3.0	1.5
Pengkalen 1p	47		3.0	1.5
Petaling SMO	127		1.7	2.2

3	Salut Price	_____	_____	_____	_____
4	South Kinta (10p)	_____	_____	_____	_____
5	Kit - Kila	_____	_____	_____	_____

2	Robinson RST #2	23			
3	Messina PASO	650	+10	1035C	1.9 9.8

MISCELLANEOUS

2	Burns Mines 17pg.	80		0.1	0 2.0
3	Chatterbox 3pg	275			
4	Cons. March 19c	800		1030C	1.8 6.5
5	Laureate 3pg	300			
6	R.T.2	300			
7	Verdugo 3pg	300			
8	Sabino Jacks CSI	287	+3	5.62	2.1 4.0

2 ₂	Tehidy Minerals 10p	45	h1.08
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NOTES

and Lowe marked thus have been adjusted to rights issues for cash.

a since increased or resumed.
 b since reduced, passed or deferred.
 c due to non-residents.
 d or report available.
 e secured.
 f at time of suspension.
 g dividend after pending scrip and/or rights issue
 relates to previous dividend or forecast.
 h Stamp Duty.
 i bid or reorganisation in progress.
 j comparable.
 k later: reduced final and/or reduced earnings
 on 1973 profits.
 l allows for conversion of shares not now ranking for
 dividends or making only for restricted dividend.
 m does not allow for shares which may also rank for
 and at a future date. No P/E ratio usually provided.
 n during a final dividend declaration.
 o and price.
 p or value.

al; cover based on dividend on full c

[illegible]

tion: if an individual is an active member

ent Issues" and "Rights" Page 31

at or less per annum for each security . . .

